

Redland
CITY COUNCIL

AGENDA

GENERAL MEETING

Wednesday, 20 May 2015
commencing at 9.30am

The Council Chambers
35 Bloomfield Street
CLEVELAND QLD

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The Mayor is the Chair of the General Meeting. The following Portfolios are included in the General Meeting and Council's nominated spokesperson for that portfolio as follows:

PORTFOLIO	SPOKESPERSON
1. Office of the CEO (including Internal Audit)	Cr Mark Edwards
2. Organisational Services (excluding Internal Audit and Emergency Management)	Mayor Karen Williams
3. City Planning and Assessment	Cr Julie Talty
4. Community & Cultural Services, Environment & Regulation	Cr Lance Hewlett
5. Infrastructure & Operations	Cr Paul Gleeson
6. Emergency Management	Cr Alan Beard

1 DECLARATION OF OPENING

On establishing there is a quorum, the Mayor will declare the meeting open.

Recognition of the Traditional Owners

Council acknowledges the Quandamooka people who are the traditional custodians of the land on which we meet. Council also pays respect to their elders, past and present, and extend that respect to other indigenous Australians who are present.

2 RECORD OF ATTENDANCE AND LEAVE OF ABSENCE

Motion is required to approve leave of absence for any Councillor absent from today's meeting.

3 DEVOTIONAL SEGMENT

Member of the Ministers' Fellowship will lead Council in a brief devotional segment.

4 RECOGNITION OF ACHIEVEMENT

Mayor to present any recognition of achievement items.

5 RECEIPT AND CONFIRMATION OF MINUTES

5.1 GENERAL MEETING MINUTES 6 MAY 2015

Motion is required to confirm the Minutes of the General Meeting of Council held on 6 May 2015.

6 MATTERS OUTSTANDING FROM PREVIOUS COUNCIL MEETING MINUTES

6.1 REQUEST FOR REPORT - PUBLIC VEHICLE ACCESS TO THE BASIN AT AMITY

At the General Meeting of 25 February 2015 (Item 11.4.1 refers) Council resolved to defer this item so that further discussions can be held with the State Government regarding other alternatives to the proposed access route.

A report will be presented to a future General Meeting for consideration.

6.2 MAKING OF LOCAL LAWS – KOALA AREA MAPPING

At the General Meeting of 22 April 2015 Council resolved as follows (as part of Item 11.2.2 'Making Local Laws' resolution):

4. To commit to an immediate review of koala area mapping and the requirements for dog owners in koala areas in response to community consultation during the local law making process.

An update on this Item will be provided by the Chief Executive Officer at General Meeting.

6.3 NOTICE OF MOTION (CR EDWARDS) – FOOTPATH NAMING

At the General Meeting of 22 April 2015 Council resolved that this item 'lie on the table'.

This item will be presented to a future General Meeting for consideration.

7 PUBLIC PARTICIPATION

In accordance with s.42 Redland City Council Meetings – Standing Orders:

1. Council may by resolution set aside a maximum of 15 minutes to permit members of the public to address the local government on matters of public interest relating to local government. The time given to each member of the public for their address will not exceed 5 minutes and the maximum number of speakers will be decided by the Chairperson.
2. A member of the public wishing to attend and address a meeting may either:
 - (a) make a [Written Application](#) to address the meeting, which must be received by the Chief Executive Officer, no later than 4.30pm two days before the meeting; or
 - (b) make a request to the Chairperson at the commencement of the public participation period, when invited to do so by the Chairperson.
3. The right of any member of the public to address the local government is at the absolute discretion of Council. Priority will be given to persons who have made a written application to speak at a meeting, in accordance with Council's Meetings Standing Orders.
4. If any address or comment made by a member of the public addressing a meeting is irrelevant, offensive, or unduly long, the Chairperson may require the person to cease their address.
5. Any person addressing a meeting will -
 - (a) unless they are incapacitated or it is otherwise unreasonable for them to do so, stand; and

- (b) speak with decorum; and
 - (c) frame any remarks in respectful and courteous language.
6. If a person is considered by the local government, Mayor or Chairperson to be unsuitably dressed, the person may be directed to immediately withdraw from the meeting. Failure to comply with a direction may be considered an act of disorder.

8 PETITIONS AND PRESENTATIONS

Councillors may present petitions or make presentations under this section.

9 MOTION TO ALTER THE ORDER OF BUSINESS

The order of business may be altered for a particular meeting where the Councillors at that meeting pass a motion to that effect. Any motion to alter the order of business may be moved without notice.

10 DECLARATION OF MATERIAL PERSONAL INTEREST OR CONFLICT OF INTEREST ON ANY ITEMS OF BUSINESS

Councillors are reminded of their responsibilities in relation to a Councillor's material personal interest and conflict of interest at a meeting (for full details see sections 172 and 173 of the *Local Government Act 2009*). In summary:

If a Councillor has a material personal interest in a matter before the meeting:

The Councillor must—

- *inform the meeting of the Councillor's material personal interest in the matter; and*
- *leave the meeting room (including any area set aside for the public), and stay out of the meeting room while the matter is being discussed and voted on.*

The following information must be recorded in the minutes of the meeting, and on the local government's website—

- *the name of the Councillor who has the material personal interest, or possible material personal interest, in a matter;*
- *the nature of the material personal interest, or possible material personal interest, as described by the Councillor.*

A Councillor has a **material personal interest** in the matter if any of the following persons stands to gain a benefit, or suffer a loss, (either directly or indirectly) depending on the outcome of the consideration of the matter at the meeting—

- (a) the Councillor;
- (b) a spouse of the Councillor;
- (c) a parent, child or sibling of the Councillor;
- (d) a partner of the Councillor;
- (e) an employer (other than a government entity) of the Councillor;
- (f) an entity (other than a government entity) of which the Councillor is a member;
- (g) another person prescribed under a regulation.

If a Councillor has a conflict of interest (a real conflict of interest), or could reasonably be taken to have a conflict of interest (a perceived conflict of interest) in a matter before the meeting:

The Councillor must—

- *deal with the real conflict of interest or perceived conflict of interest in a transparent and accountable way.*

- *Inform the meeting of—*
 - (a) *the Councillor's personal interests in the matter; and*
 - (b) *if the Councillor participates in the meeting in relation to the matter, how the Councillor intends to deal with the real or perceived conflict of interest.*

The following must be recorded in the minutes of the meeting, and on the local government's website—

- (a) *the name of the Councillor who has the real or perceived conflict of interest;*
- (b) *the nature of the personal interest, as described by the Councillor;*
- (c) *how the Councillor dealt with the real or perceived conflict of interest;*
- (d) *if the Councillor voted on the matter—how the Councillor voted on the matter;*
- (e) *how the majority of persons who were entitled to vote at the meeting voted on the matter.*

*A **conflict of interest** is a conflict between—*

- (a) *a Councillor's personal interests (including personal interests arising from the Councillor's relationships, for example); and*
- (b) *the public interest;*

that might lead to a decision that is contrary to the public interest.

11 REPORTS TO COUNCIL**11.1 PORTFOLIO 1 (CR MARK EDWARDS)****OFFICE OF CEO (INCLUDING INTERNAL AUDIT)****11.1.1 APRIL 2015 MONTHLY FINANCIAL REPORT**

Objective Reference: A166027
Reports and Attachments (Archives)

Attachment: [Monthly Financial Report April 2015](#)

Authorising/Responsible Officer:



Linnet Batz
Chief Financial Officer

Report Author: Deborah Corbett-Hall
Service Manager Corporate Finance

PURPOSE

The purpose is to present the April 2015 Monthly Financial Performance Report to Council and explain the content and analysis of the report. Section 204(2) of the *Local Government Regulation 2012* requires the Chief Executive Officer of a local government to present statements of its accounts to the local government on a monthly basis.

BACKGROUND

Council adopts an annual budget and then reports on performance against the budget on a monthly basis. This is not only a legal requirement but enables the organisation to periodically review its financial performance and position and respond to changes in community requirements, market forces or other outside influences. The Corporate Financial Reporting Team compiled the attached document following end of month accruals, deferrals, allocation journals and reconciliations.

ISSUES*Final Budget Review and development of Budget 2015-2016*

Council recently adopted the final budget amendments for 2015-2016. The attached reports include the amended annual budget even though it was adopted on 6 May 2015. The inclusion affords Council to see the April cumulative position against the full year revised budget.

Interim audit for financial year 2015

The Queensland Audit Office (QAO) commenced the 2014-2015 interim external audit on 23 March 2015. As per previous years, the Corporate Financial Reporting Team awaits the feedback from the Queensland Audit Office on the proposed accounting treatments and disclosures in 2014-2015 shell statements.

Constrained Cash Reserves

Council has amended the revised budget for constrained cash reserves following a full review in December 2014. Officers will now take the appropriate action in the utilisation or closure of reserves before the end of the financial year. It is anticipated the end of year constrained cash reserves balance will not exceed the cash balance due to the budget direction.

STRATEGIC IMPLICATIONS

Council has either achieved or favourably exceeded the following Key Financial Stability and Sustainability Ratios as at the end of April 2015:

- Level of dependence on general rate revenue;
- Ability to pay our bills – current ratio;
- Ability to repay our debt – debt servicing ratio;
- Cash balance;
- Cash balances – cash capacity in months;
- Longer term financial sustainability – debt to asset ratio;
- Operating surplus ratio;
- Net financial liabilities;
- Interest cover ratio; and
- Asset consumption ratio.

The following ratios did not meet the target at the end of April

- Operating Performance; and
- Asset sustainability ratio.

The operating performance ratio is aligned to the rating cycle and is expected to return to a favourable position in May 2015 when the final quarter rates are due for payment. The asset sustainability ratio was not met as at the end of April 2015 and Council continues to monitor its renewal spend and depreciation expense to improve performance against this stretch target. Council's Capital Works Prioritisation Policy escalates renewal spend over new assets and on 11 February 2015 Council approved a comprehensive asset management project to replace the current asset management process and system.

Legislative Requirements

The April 2015 financials are presented in accordance with the legislative requirement of section 204(2) of the *Local Government Regulation 2012*, requiring the Chief Executive Officer to present the financial report to a monthly Council meeting.

Risk Management

April 2015 revenues and expenditures have been noted by the Executive Leadership Team and relevant officers who can provide further clarification and advice around actual to budget variances.

Financial

There are no direct financial impacts to Council resulting from this report; however it provides an indication of financial outcomes at the end of April 2015.

People

Nil impact expected as the purpose of the attached report is to provide financial information to Council based upon actual versus budgeted financial activity.

Environmental

Nil impact expected as the purpose of the attached report is to provide financial information to Council based upon actual versus budgeted financial activity.

Social

Nil impact expected as the purpose of the attached report is to provide financial information to Council based upon actual versus budgeted financial activity.

Alignment with Council's Policy and Plans

This report has a relationship with the following items of the Corporate Plan:

8. Inclusive and ethical governance

Deep engagement, quality leadership at all levels, transparent and accountable democratic processes and a spirit of partnership between the community and Council will enrich residents' participation in local decision making to achieve the community's Redlands 2030 vision and goals.

8.7 Ensure Council resource allocation is sustainable and delivers on Council and community priorities; and

8.8 Provide clear information to citizens about how rates, fees and charges are set and how Council intends to finance the delivery of the Community Plan and Corporate Plan

CONSULTATION

Consultation has taken place amongst Council departmental officers, Financial Services Group Officers and the Executive Leadership Team.

OPTIONS

1. That Council resolves to note the End of Month Financial Reports for April 2015 and explanations as presented in the attached Monthly Financial Performance Report.
2. That Council requests additional information.

OFFICER'S RECOMMENDATION

That Council resolves to note the End of Month Financial Reports for April 2015 and explanations as presented in the attached Monthly Financial Performance Report.



Monthly Financial Report

April 2015

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1. INTRODUCTION AND OVERVIEW

This monthly report is designed to illustrate the financial performance and position of Redland City Council compared to its adopted budget at an organisational level for the period ended 30 April 2015. The annual budget referred to in this report reflects the Revised Budget as adopted by Council on 06 May 2015. Note: all amounts are rounded to the nearest thousand dollars.

Key financial highlights and overview

Key Financial Results	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000	YTD Variance %	Status
Operating Surplus/(Deficit)	8,671	19,138	21,723	2,585	14%	✓
Recurrent Revenue	237,607	211,275	212,381	1,106	1%	✓
Recurrent Expenditure	228,936	192,137	190,658	(1,479)	-1%	✓
Capital Works Expenditure	63,942	44,787	35,464	(9,323)	-21%	✓
Closing Cash & Investments	74,197	100,788	117,640	16,852	17%	✓

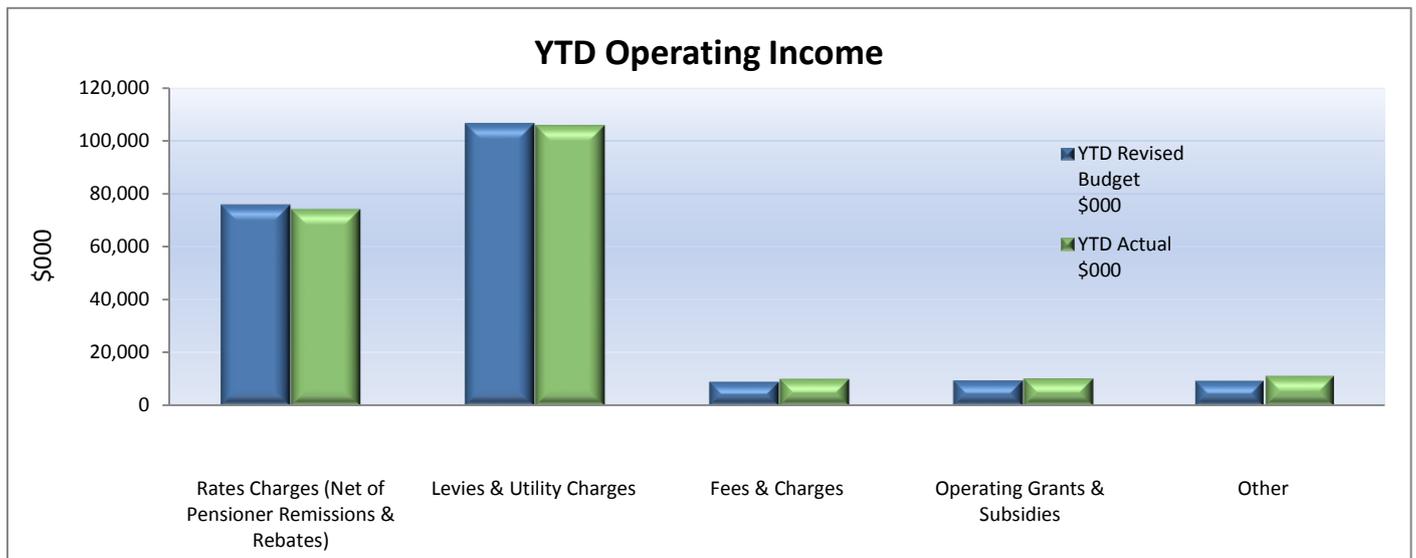
Status Legend:

Above budgeted revenue or under budgeted expenditure	✓
Below budgeted revenue or over budgeted expenditure <10%	🔔
Below budgeted revenue or over budgeted expenditure >10%	✘

Operating results (p.7)

The year to date operating surplus exceeded the year to date revised budget by \$2.59M. Increased development activity in the Redlands area, both residential and commercial, resulted in increased revenue from fees and charges. The higher fees and charges revenue, as well as the additional revenue from recoverable works and the favourable variance in employee costs contributed to the overall favourable variance at the end of April 2015.

The graph below depicts the actual results compared to the revised budget for each of the five main income categories. Council monitors its reliance on general rates revenue through a key performance indicator to gauge the need to generate income from other sources. Refer to Key Performance Indicators (p.5).

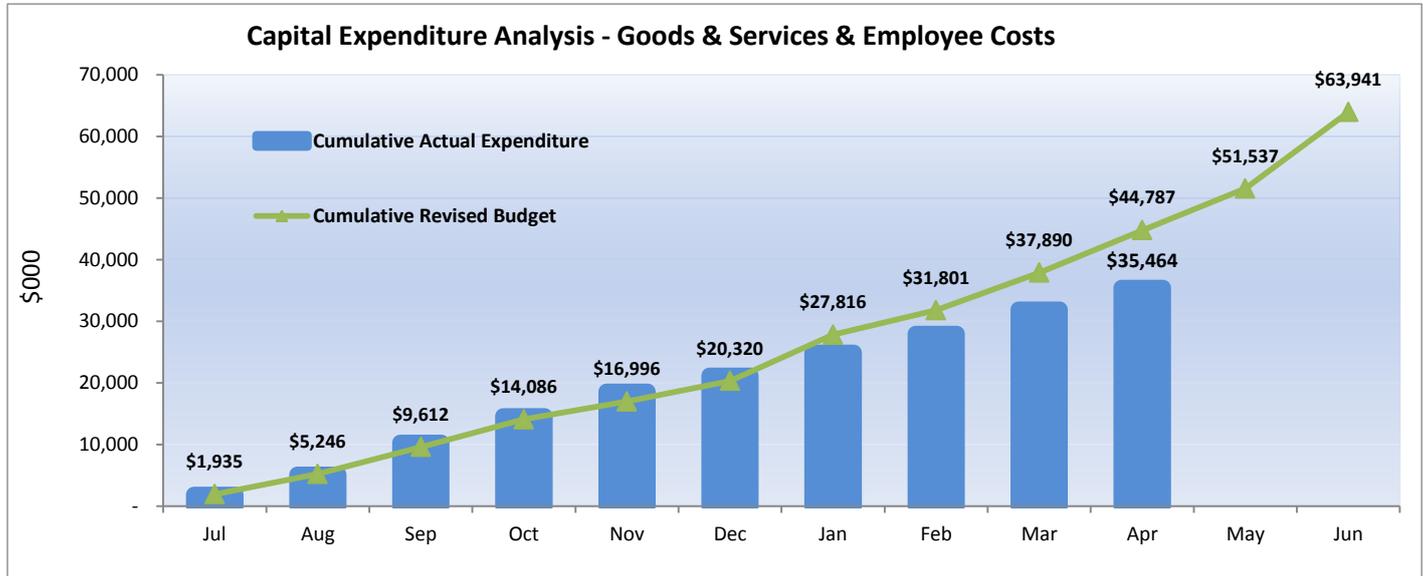


1. INTRODUCTION AND OVERVIEW (cont.)

Capital works

Council's capital works expenditure is underspent by \$9.32M with year to date actual expenditure of \$35.46M which is below year to date budget of \$44.79M. Council's capital works is underpinned by a recently approved Capital Works Prioritisation Policy.

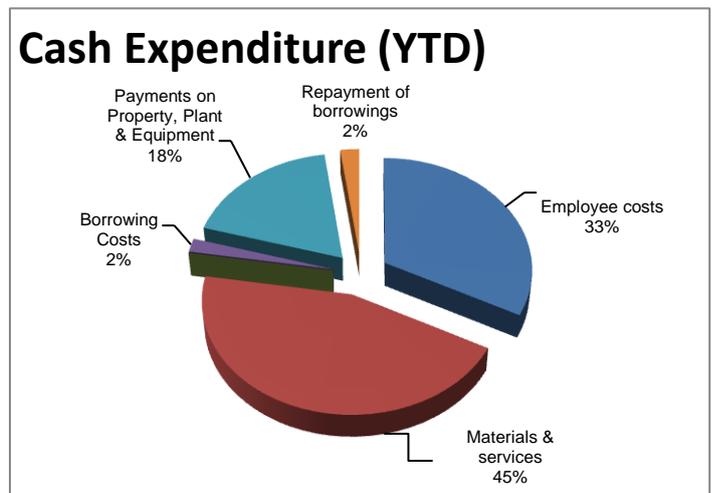
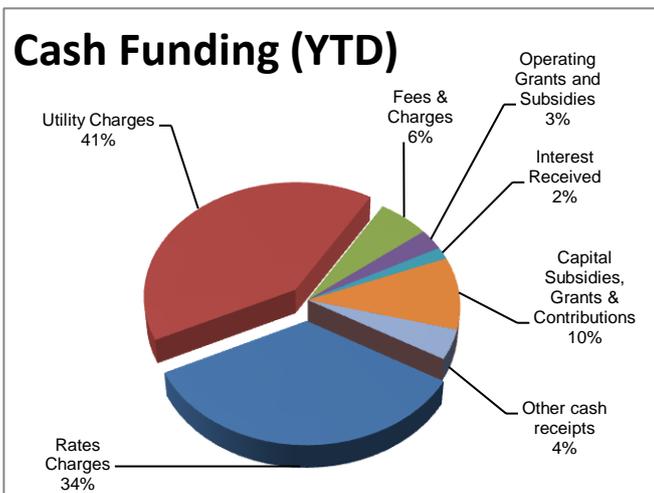
Total capital commitments at the end of April 2015 (where budget is approved) was \$2.63M.



Financial position and cash flow results

Council's Balance Sheet depicts a sustainable result with total current assets of \$179.23M and total current liabilities of \$52.26M (current ratio of 3.43).

The property, plant and equipment balance is impacted by the capital works as illustrated above. Council's cash balance at the end of April 2015 exceeded the year to date budgeted cash balance (refer p.3). This result is attributable mainly to lower than expected payments to employees, lower than expected payment for property, plant and equipment and higher than expected capital contributions received during the year to date. Of the \$117.64M cash balance at the end of the period, \$90.21M is held as constrained cash reserves. On 10 December 2014 Council resolved to close four reserves and utilise a further three reserves on or before 30 June 2015 (refer p.13). \$115.02M of the total cash balance was invested with Queensland Treasury Corporation (QTC) at the end of the period. The two graphs below depict the various range of sources of Council's cash funding, as well as the allocation of funding to services and activities needed to support the Redlands community, capital programs and other activities at Council.



Total Cash Funding (Actual YTD)	214,961
Total Cash Funding (Annual Revised Budget)	239,490
% of Budget Achieved YTD	90%

Total Cash Expenditure (Actual YTD)	193,556
Total Cash Expenditure (Annual Revised Budget)	261,529
% of Budget Achieved YTD	74%



2. KEY PERFORMANCE INDICATORS

Financial Stability Ratios	Target	Annual Revised Budget 2014/2015	April 2015	Status
Level of Dependence on General Rate Revenue (%)	Target less than 37.5%	31.78%	34.99%	✓
Ability to Pay Our Bills - Current Ratio	Target between 1.1 and 4.1	3.26	3.43	✓
Ability to Repay Our Debt - Debt Servicing Ratio (%)	Target less than or equal to 10%	3.35%	2.99%	✓
Cash Balance \$M	Target greater than or equal to \$40M	\$74.197M	\$117.640M	✓
Cash Balances - Cash Capacity in Months	Target 3 to 4 months	4.61	7.65	✓
Longer Term Financial Stability - Debt to Asset Ratio (%)	Target less than or equal to 10%	2.45%	2.45%	✓
Operating Performance (%)	Target greater than or equal to 20%	12.17%	19.82%	✗

Financial Sustainability Ratios	Target	Annual Revised Budget 2014/2015	April 2015	Status
Operating Surplus Ratio (%)	Target between 0% and 10% (on average over the long-term)	3.65%	10.23%	✓
Net Financial Liabilities (%)	Target less than 60% (on average over the long-term)	-11.43%	-25.76%	✓
Interest Cover Ratio (%)	Target between 0% and 5%	-0.27%	-0.37%	✓
Asset Sustainability Ratio (%)	Target greater than 90% (on average over the long-term)	38.48%	29.46%	✗
Asset Consumption Ratio (%)	Target between 40% and 80%	66.90%	67.48%	✓

Status Legend

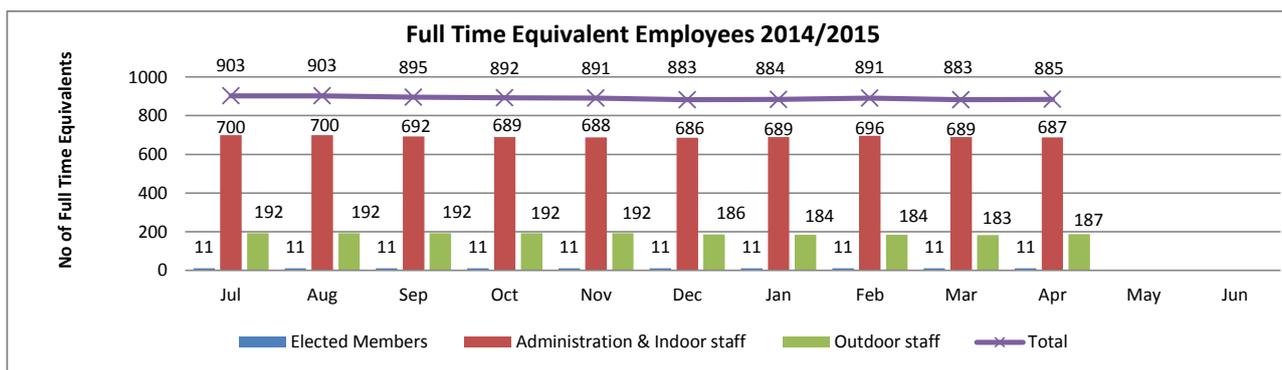
KPI target achieved or exceeded



KPI target not achieved



3. KEY NON-FINANCIAL INFORMATION



Workforce reporting - April 2015: Headcount	Employee Type						
	Casual	Contract of Service	Perm Full	Perm Part	Temp Full	Temp Part	Grand Total
Office of CEO	14	3	79	10	7	3	116
Organisational Services	5	5	102	10	9	3	134
Community and Customer Service	31	5	244	52	24	7	363
Infrastructure and Operations	14	6	312	10	16	3	361
Total	64	19	737	82	56	16	974

Note: Full Time Equivalent Employees includes all full time employees at a value of 1 and all other employees, at a value less than 1. The table above demonstrates the headcount by department (excluding agency staff) and does not include a workload weighting. It includes casual staff in their non-substantive roles as at the end of the period where relevant.



4. STATEMENT OF COMPREHENSIVE INCOME

STATEMENT OF COMPREHENSIVE INCOME

For the period ending 30 April 2015

	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Revised Budget \$000	YTD Actual \$000	YTD Variance \$000
Recurrent Revenue					
Rates Charges	81,366	81,366	81,364	80,047	(1,317)
Levies & Utility Charges	124,757	126,689	106,832	106,002	(830)
<i>Less: Pensioner Remissions & Rebates</i>	(2,743)	(5,842)	(5,197)	(5,730)	(533)
Fees & Charges	10,629	11,108	9,098	10,261	1,163
Operating Grants & Subsidies	3,983	12,248	9,663	10,414	751
Operating Contributions & Donations	260	547	227	357	130
Interest External	3,872	4,012	3,227	3,598	371
Other Revenue	4,021	7,479	6,061	7,432	1,371
Total Recurrent Revenue	226,144	237,607	211,275	212,381	1,106
Capital revenue					
Grants, Subsidies & Contributions	15,050	18,586	13,368	21,821	8,453
Non-Cash Contributions	3,146	3,226	2,185	3,709	1,524
Total Capital Revenue	18,196	21,812	15,553	25,530	9,977
TOTAL REVENUE	244,340	259,419	226,828	237,911	11,083
Recurrent Expenses					
Employee Costs	76,094	76,925	64,589	62,902	(1,687)
Goods & Services	106,425	99,174	84,569	84,205	(364)
Finance Costs	3,643	4,003	3,106	3,120	14
Depreciation & Amortisation	51,209	48,834	39,873	40,431	558
Total Recurrent Expenses	237,370	228,936	192,137	190,658	(1,479)
Capital Expenses					
(Gain)/Loss on Disposal of Non-Current Assets	(3,192)	(842)	(2,536)	769	3,305
Total Capital Expenses	(3,192)	(842)	(2,536)	769	3,305
TOTAL EXPENSES	234,178	228,094	189,601	191,427	1,826
NET RESULT	10,161	31,325	37,227	46,484	9,257
Other Comprehensive Income					
Increase/(Decrease) in Asset Revaluation Surplus	-	-	-	107	107
TOTAL COMPREHENSIVE INCOME	10,161	31,325	37,227	46,591	9,364



5. OPERATING STATEMENT

OPERATING STATEMENT For the period ending 30 April 2015

	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Revised Budget \$000	Actual \$000	Variance \$000
Revenue					
Rates Charges	81,366	81,366	81,364	80,047	(1,317)
Levies & Utility Charges	124,757	126,689	106,832	106,002	(830)
<i>Less: Pensioner Remissions & Rebates</i>	(2,743)	(5,842)	(5,197)	(5,730)	(533)
Fees & Charges	10,629	11,108	9,098	10,261	1,163
Operating Grants & Subsidies	3,983	12,248	9,663	10,414	751
Operating Contributions & Donations	260	547	227	357	130
Interest External	3,872	4,012	3,227	3,598	371
Other Revenue	4,021	7,479	6,061	7,432	1,371
Total Revenue	226,144	237,607	211,275	212,381	1,106
Expenses					
Employee Costs	76,094	76,925	64,589	62,902	(1,687)
Goods & Services	107,098	99,847	85,127	84,818	(309)
Finance Costs Other	281	623	292	305	13
Other Expenditure	315	315	265	205	(60)
Net Internal Costs	(988)	(988)	(823)	(818)	5
Total Expenses	182,799	176,722	149,450	147,412	(2,038)
Earnings Before Interest, Tax & Depreciation (EBITD)	43,345	60,885	61,825	64,969	3,144
Interest Expense	3,362	3,380	2,814	2,815	1
Depreciation	51,209	48,834	39,873	40,431	558
Operating Surplus/(Deficit)	(11,226)	8,671	19,138	21,723	2,585

Utility Charges Breakup For the period ending 30 April 2015

	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Revised Budget \$000	Actual \$000	Variance \$000
Utility Charges					
Refuse Charges	18,797	18,934	15,681	15,823	142
Special Charges	3,795	3,795	3,795	3,800	5
Environment Levy	5,637	5,637	5,637	5,688	51
Landfill Remediation Charge	4,102	4,102	3,418	3,456	38
Wastewater Charges	38,161	39,547	32,629	33,635	1,006
Water Access Charges	17,592	17,592	14,660	14,379	(281)
Water Consumption Charges	36,673	37,083	31,012	29,221	(1,791)
Total Utility Charges	124,757	126,689	106,832	106,002	(830)



5. OPERATING STATEMENT (cont.)

REDLAND WATER SUMMARY OPERATING STATEMENT For the period ending 30 April 2015

	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Total Revenue	94,706	96,482	80,494	79,539	(955)
Total Expenses	49,157	48,816	41,174	41,548	374
Earnings Before Interest, Tax & Depreciation (EBITD)	45,550	47,666	39,320	37,991	(1,329)
Depreciation	16,987	16,585	13,787	13,758	(29)
Operating Surplus/(Deficit)	28,562	31,080	25,533	24,233	(1,300)

REDWASTE OPERATING STATEMENT For the period ending 30 April 2015

	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Total Revenue	19,967	20,350	16,743	17,054	311
Total Expenses	16,200	14,871	12,682	12,669	(13)
Earnings Before Interest, Tax & Depreciation (EBITD)	3,767	5,479	4,061	4,385	324
Interest Expense External	42	42	35	33	(2)
Depreciation	556	541	455	424	(31)
Operating Surplus/(Deficit)	3,169	4,896	3,571	3,928	357



6. STATEMENT OF FINANCIAL POSITION

STATEMENT OF FINANCIAL POSITION As at 30 April 2015

	Annual	Annual	YTD
	Original Budget \$000	Revised Budget \$000	Actual Balance \$000
CURRENT ASSETS			
Cash & Investments	49,157	74,197	117,640
Accounts Receivable	34,311	39,606	57,425
Inventories	943	845	831
Prepaid Expenses	1,320	1,155	2,977
Non-Current Assets - Held for Sale	467	9,257	354
Total Current Assets	86,199	125,059	179,227
NON-CURRENT ASSETS			
Property, Plant & Equipment	2,021,416	2,092,699	2,080,402
Total Non-Current Assets	2,021,416	2,092,699	2,080,402
TOTAL ASSETS	2,107,615	2,217,758	2,259,629
CURRENT LIABILITIES			
Accounts Payable	17,301	19,033	15,335
Current Employee Provisions	2,468	9,493	12,384
Current Loans	5,247	5,498	4,375
Current Landfill Rehabilitation Provisions	1,144	3,084	4,762
Other Liabilities	3,201	1,283	15,402
Total Current Liabilities	29,361	38,390	52,258
NON-CURRENT LIABILITIES			
Non-Current Loans	49,149	48,897	51,080
Non-Current Employee Provisions	10,998	2,013	3,118
Non-Current Landfill Rehabilitation Provisions	28,189	8,130	17,578
Non-Current Trade & Other Payables	693	478	478
Total Non-Current Liabilities	89,029	59,517	72,254
TOTAL LIABILITIES	118,390	97,908	124,512
NET ASSETS	1,989,225	2,119,851	2,135,117
COMMUNITY EQUITY			
Retained Earnings	1,943,302	2,054,103	2,044,912
Cash Constrained Reserves	45,923	65,747	90,205
TOTAL COMMUNITY EQUITY	1,989,225	2,119,851	2,135,117



7. CAPITAL FUNDING STATEMENT

CAPITAL FUNDING STATEMENT For the period ending 30 April 2015

	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Revised Budget \$000	Actual \$000	Variance \$000
Sources of Capital Funding					
Capital Contributions & Donations	6,188	12,756	8,717	18,419	9,702
Capital Grants & Subsidies	8,862	5,830	4,652	3,402	(1,250)
Proceeds on Disposal of Non-current Assets	4,049	1,154	3,502	1,260	(2,242)
Capital Transfers (To)/From Reserves	4,602	5,703	3,208	(11,182)	(14,390)
Non-Cash Contributions	3,146	3,226	2,185	3,709	1,524
New Loans	-	-	-	-	-
Funding from General Revenue	42,787	43,088	28,532	27,093	(1,439)
Total Sources of Capital Funding	69,633	71,756	50,796	42,701	(8,095)
Applications of Capital Funds					
Contributed Assets	3,146	3,226	2,185	3,709	1,524
Capitalised Goods & Services	56,263	58,646	41,359	31,480	(9,879)
Capitalised Employee Costs	5,636	5,295	3,428	3,984	556
Loan Redemption	4,589	4,589	3,824	3,528	(296)
Total Applications of Capital Funds	69,633	71,756	50,796	42,701	(8,095)
Other Budgeted Items					
WDV of Assets Disposed	(857)	(311)	(966)	(2,029)	(1,063)
Transfers to Constrained Operating Reserves	(13,124)	(18,065)	(11,541)	(12,875)	(1,334)
Transfer from Constrained Operating Reserves	12,180	19,296	8,960	6,533	(2,427)



8. STATEMENT OF CASH FLOWS

STATEMENT OF CASH FLOWS For the period ending 30 April 2015

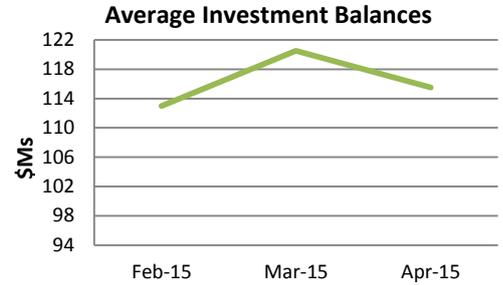
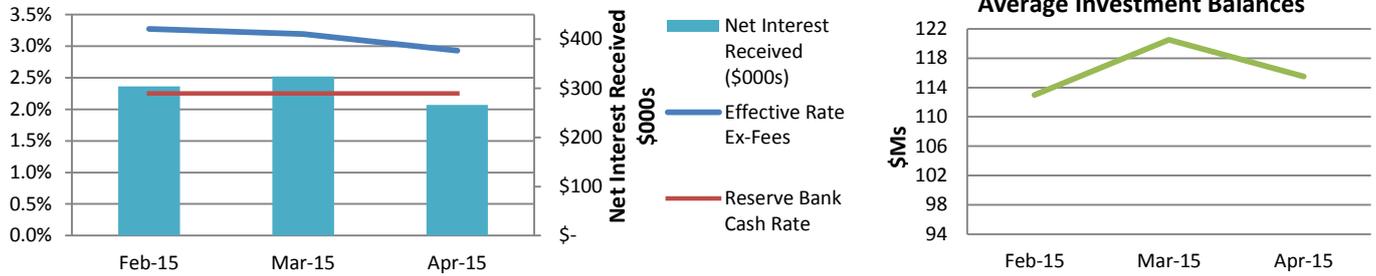
	Annual	Annual	YTD
	Original Budget \$000	Revised Budget \$000	Actual \$000
CASH FLOWS FROM OPERATING ACTIVITIES			
Rates Charges (net)	78,623	75,523	74,315
Utility Charges	111,427	113,359	87,544
Fees & Charges	10,879	11,358	12,447
Operating Grants & Subsidies	3,983	7,472	6,187
Cash Contributions	260	547	357
Other Revenue	4,021	7,479	7,432
Receipts from Customers	209,192	215,739	188,282
Employee costs	(79,473)	(80,305)	(63,130)
Materials & services	(109,237)	(108,376)	(86,478)
Other expenses	(596)	(938)	(531)
Payments to Suppliers & Employees	(189,306)	(189,618)	(150,139)
Interest Received	3,872	4,012	3,598
Borrowing Costs	(3,362)	(3,380)	(3,719)
Net Cash Inflow / (Outflow) from Operating Activities	20,396	26,753	38,022
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments - Property, Plant & Equipment	(61,899)	(63,942)	(35,464)
Proceeds - Capital Subsidies, Grants & Contributions	15,050	18,586	21,821
Proceeds - Sale of Property, Plant & Equipment	4,049	1,154	1,260
Net Cash Inflow / (Outflow) from Investing Activities	(42,800)	(44,202)	(12,383)
Proceeds of Borrowings	-	-	-
Repayment of borrowings	(4,589)	(4,589)	(4,234)
Net Cash Inflow / (Outflow) from Financing Activities	(4,589)	(4,589)	(4,234)
Net Increase / (Decrease) in Cash Held	(26,993)	(22,037)	21,405
Cash at Beginning of Year	76,150	96,235	96,235
Cash at End of Financial Period	49,157	74,197	117,640



9. INVESTMENT & BORROWINGS REPORT

For the Period Ending 30 April 2015

INVESTMENT RETURNS



Total Investment at End of Month was \$115.02M

Current Position

All Council investments are currently held in the Capital Guaranteed Cash Fund which is a fund operated by the Queensland Treasury Corporation (QTC).

The movement in interest earned is indicative of both the interest rate and the surplus cash balances held, the latter of which is affected by business cash flow requirements on a monthly basis. The increasing investment balances are reflective of the rating cycle as well as irregular receipts in February and March re grant funding and tax refunds.

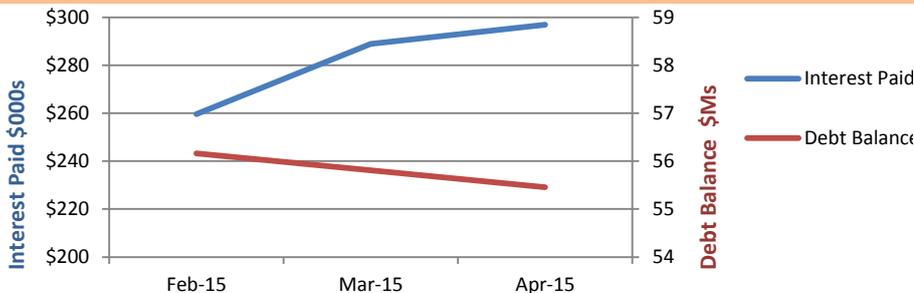
Note: the Reserve Bank reduced the cash rate down to 2% in its May sitting.

Future Strategy

The Tax and Treasury Team's recommendation that Council diversify its investments outside of QTC to maximise returns has received approval from management. The Team has now completed procurement procedures to achieve this outcome. Council adopted its revised Investment Policy in April 2015 for the 2015-16 financial year. In the meantime the Team ensures Council maximises its interest on a *daily* basis by depositing surplus funds at QTC for a higher rate than is achieved from the bank transaction account.

Council adopted its revised Investment Policy in April 2014 for the 2014-15 financial year

BORROWING COSTS

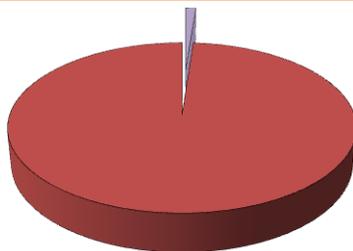


Current Position

Debt is split into 6, 9 and 12 year pools with repayment made *annually* in advance for 2014-15.

The movement in interest expense is reflective of the capitalisation of the interest each month.

Total Borrowings at End of Month was \$55.46M



- RedWaste 1.18%
- General Pool allocated to capital works 98.82%

Future Strategy

Future strategy is to review the implications of continuing to repay debt annually in advance to ensure that there is no market value realisation adjustments under the accounting standards in order to minimise interest expenses. Further analysis will also be undertaken as to the potential to better allocate the debt across Council business in order to appreciate the true cost of capital projects undertaken.

Council adopted its revised Debt Policy in June 2014 for the 2014-15 financial year

10. CONSTRAINED CASH RESERVES

Reserves as at 30 April 2015	Opening Balance	To Reserve	From Reserve	Closing Balance
	\$000	\$000	\$000	\$000
Special Projects Reserve:				
Weinam Creek Reserve	2,782	398	(206)	2,974
Redland Work Cover Reserve *	4,965	91	(482)	4,574
Red Art Gallery Commissions & Donations Res	17	-	(15)	2
SMBI Capital Reserve *	3,894	1,158	(201)	4,851
	11,658	1,647	(904)	12,401
Utilities Reserve:				
RedWaste Reserve *	3,118	830	-	3,948
Redland Water Reserve	8,300	-	-	8,300
Redland WasteWater Reserve	1,600	-	-	1,600
	13,018	830	-	13,848
Constrained Works Reserve:				
Tree Planting Reserve **	70	23	-	93
Parks Reserve	2,408	2,477	(22)	4,863
SP1 Wellington Pt Rd Infra Reserve **	463	-	-	463
Redland Bay Sth Rd Infra Reserve **	647	-	-	647
East Thornlands Road Infra Reserve	674	-	-	674
Contributions to Car Parking Reserve *	340	-	-	340
Community Facility Infrastructure Reserve	441	373	-	814
Retail Water Renewal & Purchase Reserve	5,505	2,411	(681)	7,235
Sewerage Renewal & Purchase Reserve	7,384	4,364	(1,483)	10,265
Constrained Works Res-Cap Grants & Contribs	4,389	-	(3,359)	1,030
Transport Trunk Infrastructure Reserve	5,846	5,719	-	11,565
Cycling Trunk Infrastructure Reserve	706	1,639	-	2,345
Stormwater Infrastructure Reserve	1,938	1,143	-	3,081
Constrained Works Res-Opr Grants & Contribs	919	-	(205)	714
	31,730	18,149	(5,750)	44,129
Separate Charge Reserve - Environment:				
Environment Charge Acquisition Reserve	6,936	-	(10)	6,926
Environment Charge Maintenance Reserve	1,505	5,688	(4,236)	2,957
	8,441	5,688	(4,246)	9,883
Special Charge Reserve - Other:				
Bay Island Rural Fire Levy Reserve	-	136	(124)	12
SMBI Translink Reserve	3	947	(711)	239
	3	1,083	(835)	251
Special Charge Reserve - Canals:				
Raby Bay Canal Reserve	5,187	2,679	(1,562)	6,304
Aquatic Paradise Canal Reserve	2,163	890	(168)	2,885
Sovereign Waters Lake Reserve	480	57	(33)	504
	7,830	3,626	(1,763)	9,693
TOTALS	72,680	31,023	(13,498)	90,205

* On 10 December 2014 Council resolved to close these reserves in the 2014-15 financial year. Department support officers are currently liaising with the reserve users as to the timing of the closure.

** On 10 December 2014 Council resolved to utilise these reserves in the 2014-15 financial year. The reserves will be retained for possible future use and department support officers are currently liaising with reserve users as to the timing of utilisation.



11. OVERDUE RATES DEBTORS

Comparison April 2014 to April 2015

The April 2015 overdue percentage shows a marginal increase of 0.06% on the April 2014 position.

The percentage overdue for the Southern Moreton Bay Islands continues to show improvement, however in contrast to this the Mainland is showing deterioration in the overdue percentage for >180 days.

Payments

The number of payments received in April 2015 was considerably less than that received in April 2014 – \$3.4m less. The majority of payments received were in payment of the April rate notice.

Month/Year	AustPost		Bpay		IVR		Direct Debit		Receipt		Internet		Total	
	Count of Transactions	Sum of Amount	Count of Transactions	Sum of Amount	Count of Transactions	Sum of Amount	Count of Transactions	Sum of Amount	Count of Transactions	Sum of Amount	Count of Transactions	Sum of Amount	Count of Transactions	Sum of Amount
Apr-14	3,971	\$2,310,742	18,796	\$8,535,530	1,892	\$1,343,848	2,125	\$178,715	3,283	\$2,762,683	1,406	\$1,029,013	31,473	\$16,160,530
Apr-15	2,898	\$1,633,711	16,933	\$6,699,693	1,250	\$836,532	3,326	\$276,547	2,657	\$2,409,966	1,200	\$898,127	28,264	\$12,754,575
Variance	-1,073	-\$677,031	-1,863	-\$1,835,838	-642	-\$507,316	1,201	\$97,832	-626	-\$352,717	-206	-\$130,885	-3,209	-\$3,405,955
% Variance	-27%	-29%	-10%	-22%	-34%	-38%	57%	55%	-19%	-13%	-15%	-13%	-10%	-21%

Overall March 2015 to April 2015

The overdue percentage for Rates and Charges reduced by 1.4% during the month of April ending the month on 2.5%. At this time of the year that is on trend with prior years.

Comparison April 2014 to April 2015

Days Overdue	Total						Mainland					
	Apr-14	% Overdue	Apr-15	% Overdue	\$ Variance	% Variance	Apr-14	% Overdue	Apr-15	% Overdue	\$ Variance	% Variance
<90	\$2,324,316	1.1%	\$2,227,009	1.0%	-\$97,307	-0.11%	\$1,657,697	0.8%	\$1,594,233	0.7%	-\$63,464	-0.08%
90 - 180 days	\$1,001,720	0.5%	\$1,050,998	0.5%	\$49,277	-0.01%	\$655,361	0.3%	\$712,037	0.3%	\$56,676	0.01%
>180 days	\$1,961,962	0.9%	\$2,500,700	1.1%	\$538,737	0.18%	\$810,264	0.4%	\$1,257,110	0.5%	\$446,845	0.17%
Total	\$5,287,998	2.46%	\$5,778,706	2.53%	\$490,708	0.06%	\$3,123,322	1.46%	\$3,563,379	1.56%	\$440,057	0.10%

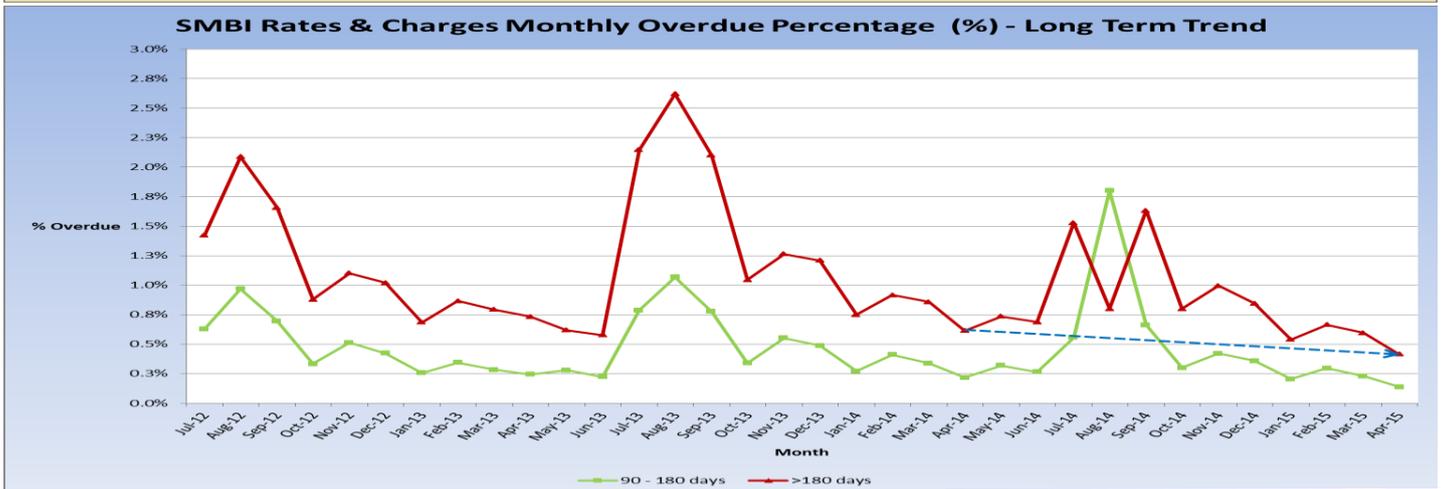
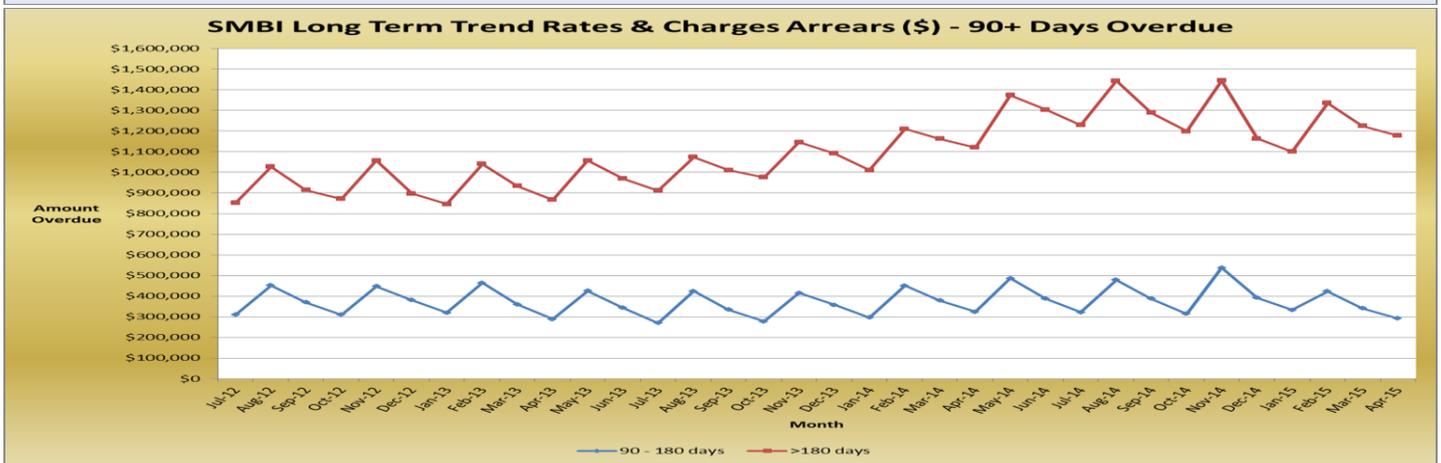
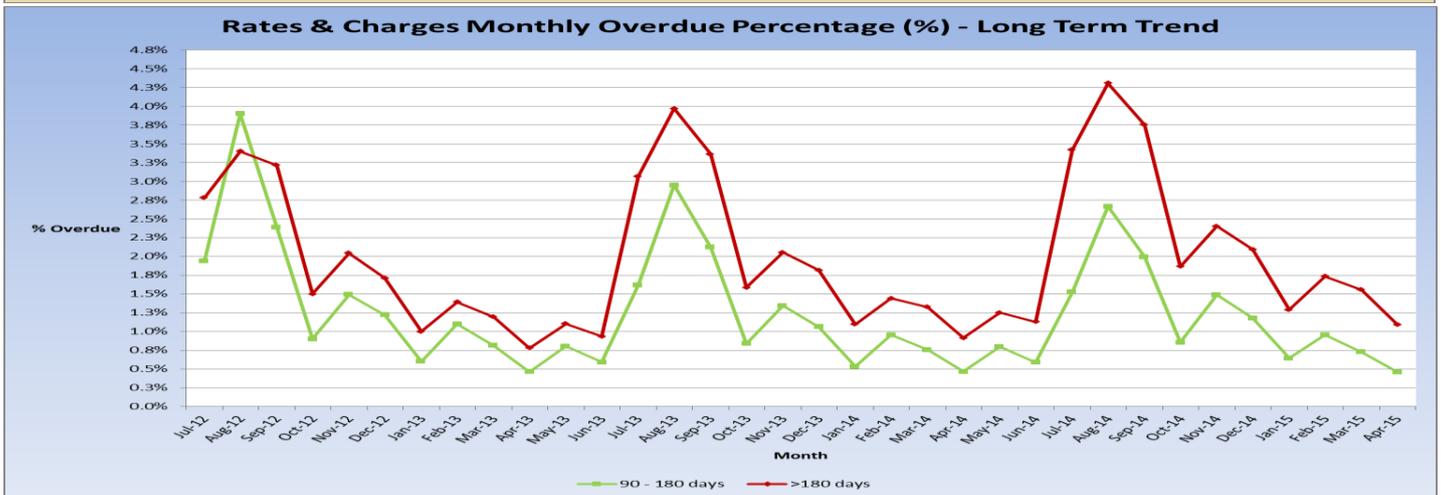
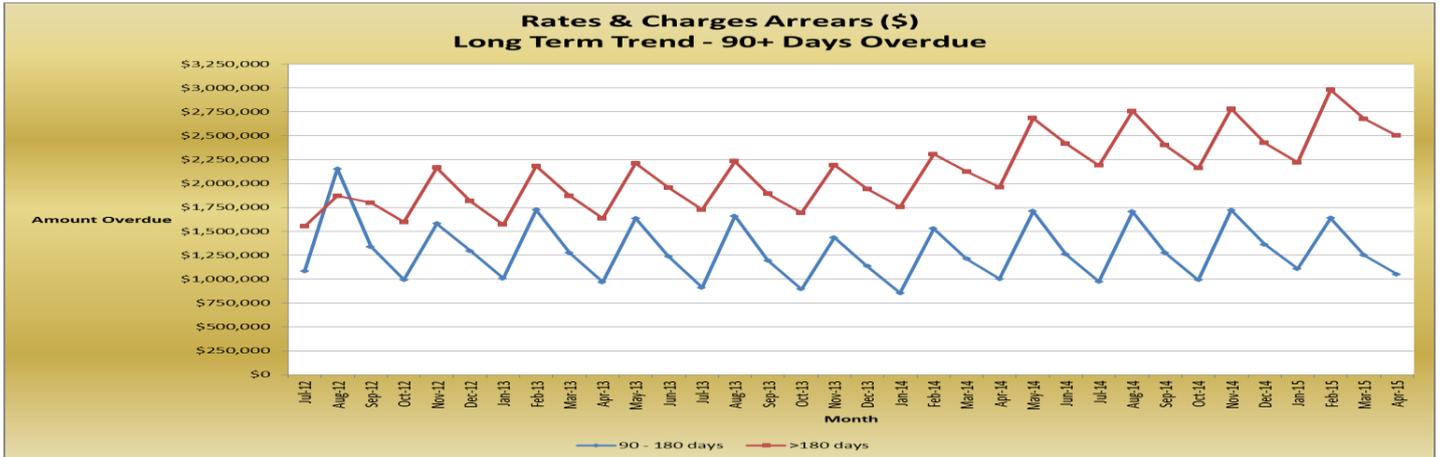
Days Overdue	Nth Stradbroke Is / Coochiemudlo Is / Garden Is						SMBI					
	Apr-14	% Overdue	Apr-15	% Overdue	\$ Variance	% Variance	Apr-14	% Overdue	Apr-15	% Overdue	\$ Variance	% Variance
<90	\$64,643	0.0%	\$76,983	0.0%	\$12,340	0.00%	\$601,976	0.3%	\$555,793	0.2%	-\$46,183	-0.04%
90 - 180 days	\$22,074	0.0%	\$46,252	0.0%	\$24,178	0.01%	\$324,285	0.2%	\$292,709	0.1%	-\$31,576	-0.02%
>180 days	\$31,308	0.0%	\$66,068	0.0%	\$34,760	0.01%	\$1,120,390	0.5%	\$1,177,522	0.5%	\$57,132	-0.01%
Total	\$118,025	0.06%	\$189,303	0.08%	\$71,278	0.03%	\$2,046,651	0.95%	\$2,026,024	0.89%	-\$20,627	-0.07%

Trend - March 2015 to April 2015

Days Overdue	Total						Mainland					
	Mar-15	% Overdue	Apr-15	% Overdue	\$ Variance	% Variance	Mar-15	% Overdue	Apr-15	% Overdue	\$ Variance	% Variance
<90	\$2,841,796	1.65%	\$2,227,009	1.0%	-\$614,787	-0.68%	\$2,101,044	1.22%	\$1,594,233	0.7%	-\$506,811	-0.52%
90 - 180 days	\$1,250,254	0.73%	\$1,050,998	0.5%	-\$199,256	-0.27%	\$864,312	0.50%	\$712,037	0.3%	-\$152,275	-0.19%
>180 days	\$2,676,564	1.56%	\$2,500,700	1.1%	-\$175,865	-0.46%	\$1,393,526	0.81%	\$1,257,110	0.5%	-\$136,416	-0.26%
Total	\$6,768,614	3.94%	\$5,778,706	2.53%	-\$989,908	-1.41%	\$4,358,882	2.53%	\$3,563,379	1.56%	-\$795,503	-0.98%

Days Overdue	Nth Stradbroke Is / Coochiemudlo Is / Garden Is						SMBI					
	Mar-15	% Overdue	Apr-15	% Overdue	\$ Variance	% Variance	Mar-15	% Overdue	Apr-15	% Overdue	\$ Variance	% Variance
<90	\$79,215	0.05%	\$76,983	0.0%	-\$2,232	-0.01%	\$661,537	0.38%	\$555,793	0.2%	-\$105,744	-0.14%
90 - 180 days	\$44,339	0.03%	\$46,252	0.0%	\$1,913	-0.01%	\$341,603	0.20%	\$292,709	0.1%	-\$48,894	-0.07%
>180 days	\$58,858	0.03%	\$66,068	0.0%	\$7,209	-0.01%	\$1,224,180	0.71%	\$1,177,522	0.5%	-\$46,657	-0.20%
Total	\$182,412	0.11%	\$189,303	0.08%	\$6,890	-0.02%	\$2,227,320	1.29%	\$2,026,024	0.89%	-\$201,295	-0.41%





12. GLOSSARY

Definition of Ratios

Level of Dependence on General Rate Revenue: <i>This ratio measures Council's reliance on operating revenue from general rates (excludes utility revenues)</i>	$\frac{\text{General Rates - Pensioner Remissions}}{\text{Total Operating Revenue - Gain on Sale of Developed Land}}$
Current Ratio: <i>This measures the extent to which Council has liquid assets available to meet short term financial obligations</i>	$\frac{\text{Current Assets}}{\text{Current Liabilities}}$
Debt Servicing Ratio: <i>This indicates Council's ability to meet current debt instalments with recurrent revenue</i>	$\frac{\text{Interest Expense + Loan Redemption}}{\text{Total Operating Revenue - Gain on Sale of Developed Land}}$
Cash Balance - \$M:	Cash Held at Period End
Cash Capacity in Months: <i>This provides an indication as to the number of months cash held at period end would cover operating cash outflows</i>	$\frac{\text{Cash Held at Period End}}{[(\text{Cash Operating Costs} + \text{Interest Expense}) / \text{Period in Year}]}$
Debt to Asset Ratio: <i>This is total debt as a percentage of total assets, i.e. to what extent will our long term debt be covered by total assets</i>	$\frac{\text{Current and Non-current loans}}{\text{Total Assets}}$
Operating Performance: <i>This ratio provides an indication of Redland City Council's cash flow capabilities</i>	$\frac{\text{Net Cash from Operations + Interest Revenue and Expense}}{\text{Cash Operating Revenue + Interest Revenue}}$
Operating Surplus Ratio*: <i>This is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes</i>	$\frac{\text{Net Operating Surplus}}{\text{Total Operating Revenue}}$
Net Financial Liabilities*: <i>This is an indicator of the extent to which the net financial liabilities of Council can be serviced by operating revenues</i>	$\frac{\text{Total Liabilities - Current Assets}}{\text{Total Operating Revenue}}$
Interest Cover Ratio: <i>This ratio demonstrates the extent which operating revenues are being used to meet the financing charges</i>	$\frac{\text{Net Interest Expense on Debt Service}}{\text{Total Operating Revenue}}$
Asset Sustainability Ratio*: <i>This ratio indicates whether Council is renewing or replacing existing non-financial assets at the same rate that its overall stock of assets is wearing out</i>	$\frac{\text{Capital Expenditure on Replacement of Assets (Renewals)}}{\text{Depreciation Expenditure}}$
Asset Consumption Ratio: <i>The average proportion of 'as new' value remaining in the infrastructure assets. This ratio seeks to highlight the aged condition of our physical assets</i>	$\frac{\text{WDV of Infrastructure Assets}}{\text{Gross Current Replacement Cost of Infrastructure Assets}}$

* These targets are set to be achieved on average over the longer term and therefore are not necessarily expected to be met on a monthly basis.

11.2 PORTFOLIO 2 (MAYOR KAREN WILLIAMS)**ORGANISATIONAL SERVICES (EXCLUDING INTERNAL AUDIT AND EMERGENCY MANAGEMENT)****11.2.1 REDLAND CITY COUNCIL CORPORATE PLAN: 2015-2020**

Objective Reference:	A179857 Reports and Attachments (Archives)
Attachment:	<u>Redland City Council Corporate Plan 2015-2020</u>
Authorising Officer:	 Nick Clarke General Manager Organisational Services
Responsible Officer:	Luke Wallace Group Manager Corporate Governance
Report Author:	Lorraine Lee Senior Advisor Strategic and Community Planning

PURPOSE

The purpose of this report is to present the Redland City Council Corporate Plan 2015-2020 for consideration and adoption.

BACKGROUND

The *Local Government Act 2009* (LG Act) and the *Local Government Regulation 2012* (LG Regulation) provide the legislative framework for corporate planning including the following;

1. Local governments must establish a system of financial management that includes a five year Corporate Plan incorporating community engagement (LG Act, Section 104)
2. A local government must discharge its responsibilities in a way that is consistent with its five year Corporate Plan (LG Regulation, Section 165)
3. A local government's five year Corporate Plan must:
 - a) Outline the strategic direction of the organisation;
 - b) State the performance indicators to be used for measuring the progress of the Plan; and
 - c) Include an outline of the objectives of any commercial business units, including the nature and extent of the significant business activity the commercial business unit conducts (LG Regulation Section 166).

Council's current Corporate Plan 2010-2015 expires on 30 June 2015. Over the past 12 months, Council's new Corporate Plan 2015-2020 has been under development including extensive consultation with Councillors, staff and the community. A draft Corporate Plan was adopted by Council on 25 March 2015 and put out to community consultation for approximately one month.

Fifty-four submissions were received and these were presented to Councillors in a workshop, with various changes approved, resulting in the final Corporate Plan 2015-2020 that is now presented for consideration.

It is important to note that whilst community planning is no longer required by legislation, Council has kept faith with the Redlands 2030 Community Plan originally adopted by the previous Council in 2010. This is in recognition of the significant effort that the community invested in developing Redlands 2030 Community Plan as a vision for this City.

The Corporate Plan being presented to Council is strongly aligned to Redlands 2030 Community Plan in terms of both structure and content. Over the next five years, the Corporate Plan 2015-2020 will progress many of the objectives that the community wisely identified in the Redlands 2030 Community Plan. It is anticipated that future Corporate Plans will continue to strongly reflect the goals and aspirations of Redlands 2030 Community Plan.

ISSUES

The Corporate Plan is Council's peak strategic planning document. It provides a head of power for a broad range of other strategy, policy and planning initiatives to be progressed and gives clear direction to staff and the community about Council's most important objectives for the next five years.

As outlined, the Corporate Plan 2015-2020 must adhere to strict legislative requirements in both its development and implementation. The most significant requirements for the development phase are community engagement and the inclusion of suitable performance indicators to enable Council and the community to measure progress.

In the implementation phase, it is a requirement that both Councillors and staff carry out their responsibilities in a way that enables Council to achieve its Corporate Plan. This is supported by various requirements including the development of an annual operational plan and budget and regular reporting to Council on the progress of the Corporate Plan through the Annual Report and other mechanisms.

Council has thoroughly dealt with its legislative requirements in the development phase of this Corporate Plan. Community engagement has been extensive including the following:

1. Multiple face to face meetings with interested community groups to seek their input;
2. Online consultation on Council's website where community members were asked to give their views on the importance of various environmental, social, economic and governance matters and rate Council's current performance in those areas;
3. A formal four week consultation period where the community was asked to comment on the draft Corporate Plan. Fifty-four submissions were received and these were taken to a workshop with Councillors where several changes to the draft Plan were approved. Further details of this process were made available on Council's website; and
4. Multiple workshops with Councillors where they were asked to shape the Corporate Plan 2015-2020 based on their understanding of community needs and desires.

With regard to performance measures, a broad range of measures has been developed under each separate area of the Corporate Plan 2015-2020. These areas will be monitored over the five year life of the Corporate Plan and Council will report on progress on twenty-five occasions over the next five years as follows:

1. Council's Annual Report will report on the progress of the Corporate Plan;
2. An operational plan will be developed that will outline a range of projects Council intends to undertake each year across all areas of the Corporate Plan; and
3. Council and the community will receive four quarterly reports each year outlining progress in delivering the Operational Plans.

The development of this Corporate Plan has also included a review of the organisation's vision, mission and values. These are the key principles which Councillors and staff will consistently strive to achieve in serving our community. The vision, mission and values (incorporated in the attached draft Corporate Plan 2015-2020) included formal input from in excess of 150 people across the organisation (both Councillors and staff) and will guide the organisation over the next five years.

Most notably, Councillors and staff were in strong agreement on the core values for the organisation as follows:

- **Customer service** We deliver on our commitments and provide excellent customer service
- **One team** We co-operate and collaborate within and across teams. We support our people to perform at their best.
- **Accountability** We take ownership of our responsibilities. We are professional and ethical in all we do.
- **Growth** We challenge ourselves to deliver better value for money. We will be better tomorrow than we are today.
- **Communication** We are open, honest and constructive in all communications.

These values will be ingrained through all Council's practices including recruitment, performance management, engagement with the community, workplace health and safety and financial sustainability. Council welcomes community partnership in the achievement of these values and will always be open to feedback from our community on the delivery of this Corporate Plan with the framework of values outlined above.

STRATEGIC IMPLICATIONS

Legislative Requirements

Council has a legislative requirement, as outlined in this report, to have a five year Corporate Plan. The current plan expires on 30 June 2015 after which this Plan will take effect.

Risk Management

Council has a system of risk management that incorporates registers of strategic, operational and activity risks. Achievement of the goals in this Corporate Plan will support the management and mitigation of those risks.

Financial

Council's Corporate Plan provides the head of power for the development of future Operational Plans and budgets. Whilst there are no immediate financial implications in the approval of this Corporate Plan, the implementation of the Plan over the next five years will have significant resource allocation implications.

People

Council staff were extensively consulted in the development of this Corporate Plan including the strategic priorities and the vision, mission and values sections. Staff are required under the Local Government Act 2009 to perform their duties in a way that supports the achievement of the Corporate Plan.

Environmental

This Corporate Plan contains extensive environmental priorities to ensure the ongoing management, protection and enhancement of the Redlands unique environmental assets.

Social

This Corporate Plan contains extensive social priorities to ensure community and social inclusion, opportunity and engagement across all demographic sectors of the Redlands.

Alignment with Council's Policy and Plans

Adoption of this Corporate Plan will set the tone for the development and implementation of a range of strategy, policy and planning instruments aimed at advancing the City's environmental, social and economic interests.

CONSULTATION

This report outlines the extensive consultation that was undertaken across the community and within the organisation. Consultation has been undertaken with a broad range of community organisations and the entire community has been offered the opportunity to contribute to the development of this plan. Within Redland City Council, significant consultation was undertaken with all Councillors, the Executive Leadership Team and officers throughout the organisation.

OPTIONS

1. That Council adopts the Corporate Plan 2015-2020 as attached.
2. That Council adopts the Corporate Plan 2015-2020 with changes.
3. That Council does not adopt the Corporate Plan 2015-2020 and requests officers to do further development and consultation across a range of areas (Note: if this option is chosen, it will be necessary to formally extend the existing Corporate Plan beyond 30 June 2015).

OFFICER'S RECOMMENDATION

That Council resolves to adopt the Redland City Council Corporate Plan 2015-2020 as attached.



Redland
CITY COUNCIL



Corporate plan 2015-2020

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New vision, mission and values

As part of the development of this plan we have reviewed and renewed our corporate vision, mission and values. These articulate our long-term direction and define the culture of our organisation.

The vision, mission and values are the result of significant internal consultation. Over 140 individuals, including Councillors, managers and front line staff took part in workshops and the feedback received was used directly in the development of the new vision, mission and values.

Our values

CUSTOMER SERVICE

- We deliver on our commitments and provide excellent customer service.

ONE TEAM

- We co-operate and collaborate within and across teams.
- We support our people to perform at their best.

ACCOUNTABILITY

- We take ownership of our responsibilities.
- We are professional and ethical in all we do.

GROWTH

- We challenge ourselves to deliver better value for money.
- We will be better tomorrow than we are today.

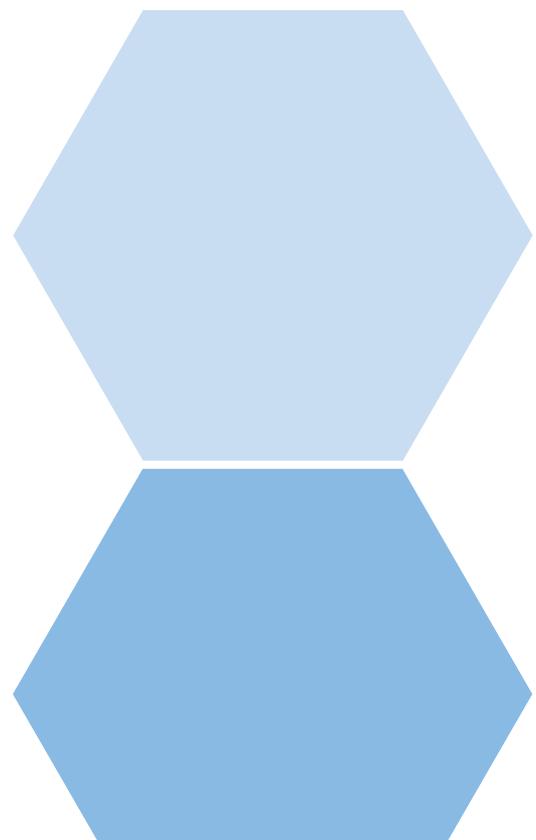
COMMUNICATION

- We are open, honest and constructive in all communications.

Our vision

Forward thinking, engaged and focused on enriching community lifestyles.

Our mission



Strategic planning

PURPOSE

A corporate plan is the key strategic document that guides how a council prioritises and delivers services, programs and facilities to its community.

In Queensland, every local government must produce a corporate plan under the *Local Government Act 2009*. We welcome the process and the resulting plan, as it provides a clear direction to help us make decisions about resources over the next five years.

Redland City Council's Corporate Plan 2015-2020 is the second five-year plan since the Redlands 2030 Community Plan was adopted in 2010. Like the Corporate Plan 2010-2015, this new plan reflects the eight key outcomes of the Community Plan:

1. Healthy natural environment
2. Green living
3. Embracing the bay
4. Quandamooka Country
5. Wise planning and design
6. Supportive and vibrant economy
7. Strong and connected communities
8. Inclusive and ethical governance.

The Corporate Plan 2015-2020 guides how Council will direct planning and resources to these outcomes over the next five years. It informs our annual operational planning and budget, and provides us with a road map against which we can measure our performance (which we report in our Annual Report).

THE QUADRUPLE BOTTOM LINE

Council remains committed to delivering a Corporate Plan that addresses the four principles of sustainability, known as the 'quadruple bottom line':

- environment
- social/community
- economic
- governance.

We always take into consideration the impacts our decisions have on this quadruple bottom line.



ANNUAL STRATEGIC PLANNING

Each year we review our performance, and our strategic and operational risks. This enables us to identify areas that need more attention or investment the following year. To do this, our Councillors and Executive Leadership Team review key strategies including:

- Redlands 2030 Community Plan
- Corporate Plan
- Long-term Asset Management Plan
- Long-term Financial Plan.

This review helps us make decisions about our annual operational plan and how we formulate our annual budget.

HOW WE DEVELOPED THIS PLAN

In talking with our staff and our community about this Corporate Plan, we asked the key question:

'In the next five years, what can make the biggest difference and how can Council best serve the community?'

Our first step was to engage with our staff and elected members through a series of workshops. This initial engagement helped identify and prioritise the challenges and opportunities Council faces in the next five years.

We then asked for community feedback through a series of meetings with representatives from 13 groups, online surveys and formal consultation process. All of the community feedback was reviewed in detail when drafting the new Corporate Plan.

MAYOR'S message



Redland City Council's Corporate Plan 2015-2020 reflects the emerging priorities of our city – the need for balancing growth, new jobs and retention of our unique lifestyle.

It also takes Council on its journey of continuing improvement and strengthens our ability to be an efficient and effective organisation that is more responsive to the needs of our community.

Importantly, the Corporate Plan keeps faith with the Redlands 2030 Community Plan, which was the result of extensive and meaningful consultation. We continue to use the Community Plan to guide everything we do at Council, using the same eight outcomes our community has told us are important to them.

A great deal of research, hard work and consultation has gone into preparing our Corporate Plan, and I present it to our community with pride and pleasure.

This is the second Corporate Plan developed from the Redlands 2030 Community Plan. It updates the first, which was adopted in 2010.

Much has changed since 2010. Council has continued to engage with our community about what it expects from us, and those priorities have been incorporated into this document.

We're focusing on the things that will enhance our city – from our environment, communities and the economy, through to our organisation.

As a result, over the next five years, our new Corporate Plan will help us deliver:

- a carefully managed environment and greater opportunities to enjoy it
- continued commitment to the principles of sustainable living through effective use of resources and transport
- activities that support our unique bay environment and lifestyle, and island communities
- further partnerships with Indigenous communities
- sustainable, balanced growth including planning for significant Priority Development Areas and key economic hubs
- growth in the local economy, especially in key sectors
- vibrant community life that supports all residents to participate in a wide range of festivals, events and activities
- continued commitment to our financial sustainability and the effective and efficient use of internal resources to deliver services to our community.

While the focus will be on enhancing Redland City, we are equally committed to continuing to deliver the services, programs and facilities our community needs and rightfully expects from us. Our new Corporate Plan also highlights the broad range of policies, strategies and activities Council undertakes to deliver on the eight outcome areas. We remain committed to focusing on performance management and achieving our organisational objectives.

In developing this Corporate Plan, we asked our officers and our community members to tell us what things would make the biggest difference. We've had excellent input from everyone involved and that feedback has helped shape the Plan.

On behalf of my fellow Councillors, I would like to thank everyone who took the time to provide input. I look forward to continuing to work in partnership with all of you to make our city the best place to live, work, play and do business.

Councillor Karen Williams
Mayor of Redland City

CEO'S message



Government at all levels continues to be challenged to deliver the services the community expects within a framework of financial sustainability.

Council has worked very hard in recent years to achieve these outcomes and this will continue to be the case for the life of this Corporate Plan.

Councillors and staff have tightened the belt across the board to help us deliver some of the lowest headline rate increases in South-East Queensland. At the same time, Council has recognised that the community needs to plan for the future. In this regard, we worked hard with the State Government to be awarded two of the first three Priority Development Areas in Queensland at Toondah Harbour and Weinam Creek. This was recognition of the great potential of our city and will create employment, tourism opportunities and assets to be proud of for many years to come.

There are many more great things to come in the next five years and beyond. Within the next 12 months we will deliver a new City Plan which will provide certainty for the business community and residents. The City Plan will provide for sustainable development in the Redlands and balance environmental, economic and social needs in a way that offers opportunity for investment and protects the unique Redland City lifestyle that residents cherish.

This Corporate Plan provides the framework to support the achievement of these and many other exciting projects while maintaining the core principles of value-for-money community services and excellent customer service. This Plan was developed with significant Councillor, staff and community input. Face-to-face meetings with a large number of community groups were held and residents were invited to provide input via online surveys and by commenting directly on the draft plan.

Councillors attended numerous workshops with officers to look at the challenges we face in the areas of the environment, community, economy and governance. Staff attended further workshops to provide their professional expertise and help reshape the organisation's vision, mission and values.

Our vision remains very firmly to maintain and enrich the enviable lifestyle we enjoy in this beautiful city.

Our mission calls upon Councillors and staff to 'make a difference, make it count'. This recognises that we are all privileged to serve our community. It is a reminder to each and every one of us - from the Mayor and Councillors to senior management and the hard working staff in our offices and in the field - that we can and do make a difference every day through the work that we do and we should all take responsibility in non-negotiable areas like community and staff safety.

We want our community and those who visit us to see and feel this commitment through our core values of customer service, accountability, organisational growth, communication and working as one united team. The entire organisation will pride itself on these values and we ask you to partner with us in that, by holding us accountable to our values. When staff members consistently get these things right and deliver great community outcomes, they will be recognised by Councillors and management through our internal performance management, recruitment and selection, and reward and recognition programs.

The future in Redland City has never been brighter and management and staff at Redland City Council are determined to capitalise on the opportunities in this Corporate Plan. Whilst doing so we will be alert to our ever-changing operating environment so that we remain flexible, innovative and ready to make any necessary adjustments. This will provide everyone in our organisation and our community with the opportunity to prosper and be supported in all their endeavours by quality service.

Bill Lyon
CEO, Redland City Council

1. Healthy natural environment

A diverse and healthy natural environment, with an abundance of native flora and fauna and rich ecosystems, will thrive through our awareness, commitment and action in caring for the environment.

2020 OUTCOMES

- 1.1 Redland's natural assets including flora, fauna, habitats, biodiversity, ecosystems and waterways are managed, maintained and monitored.
- 1.2 Threatened species are maintained and protected, including the vulnerable koala species.
- 1.3 Community and private landholder stewardship of natural assets increases.
- 1.4 Visitors experience our natural assets through high standard facilities, trails, interpretation and low impact commercial ventures.

PERFORMANCE INDICATORS

- Annual waterways recovery report and rating.
- The number of volunteers and hours spent caring for natural assets.
- Participation in fauna monitoring, protection, rescue and recovery programs.
- The number of enhancement projects completed each year to improve access, safety and comfort for visitors.

OUR COMMITMENT

- Undertake ecological restoration activities on Council-owned and managed lands.
- Deliver education extension programs in land conservation and waterways management.
- Implement programs to reduce sediments and nutrients in waterways.
- Manage critical habitat for threatened species.
- Coordinate community response to wildlife management issues.
- Encourage the community's use of the city's popular conservation areas.
- Map the range of experiences available to visitors and communicate through various media the outdoor experiences available in our natural areas.

KEY COUNCIL SERVICE AREAS

- Environment and Education
- Parks and Conservation
- Redland Water
- Engineering and Environment
- Strategic Planning
- Roads, Transport and Marine
- Health and Environment
- Compliance Services

DID YOU KNOW?

- More than 1,700 native species of plants and animals have been recorded in Redland City.
- Redland City has a significant population of urban koalas.
- Council's Bushcare Program has been operating for 20 years.
- Every year, more than 500 Redlands volunteers plant around 15,000 trees and other plants.
- Council manages around 10,000 hectares of conservation land, funded through the environmental levy.
- Redlands IndigiScapes helps the community care for our natural environment through programs including Land for Wildlife, Rural Support, Your Backyard Garden, Waterways Extension, Voluntary Conservation Agreements and Koala Conservation Agreements.



2. Green living

Our green living choices will improve our quality of life and our children's lives, through our sustainable and energy efficient use of resources, transport and infrastructure, and our well informed responses to risks such as climate change.

2020 OUTCOMES

- 2.1 Council's policies and plans support ecologically sustainable development and respond to climate change issues.
- 2.2 Sustainable building design (for example, solar panels and water tanks) is supported through education and advocacy.
- 2.3 Council's waste management plans address current and future needs, and include plans for closed landfills and regional collaboration.
- 2.4 Council and the community actively recycle and reduce waste.
- 2.5 Transport planning reflects a desire to maximise economic, environmental and liveability outcomes through quality road design, public transport, pedestrian and cycling strategies.

PERFORMANCE INDICATORS

- Annual corporate greenhouse gas emissions.
- Number of activities that educate, provide information and advocate sustainable building design for the community.
- Council's resource recovery rate (percentage recycled).
- Kilometres of pedestrian pathways and cycleways.

OUR COMMITMENT

- Take a leadership role in the community and actively reduce Council's emissions and carbon footprint.
- Provide community education to encourage sustainable building design and alternative energy usage.
- Reduce the environmental impacts of Council's waste collection and resource recovery operations.
- Partner with the community in diverting and minimising waste.
- Continue to expand the pedestrian pathway and cycleway network.
- Advocate for improved access to innovative and high quality public transport services.

KEY COUNCIL SERVICE AREAS

- Environment and Education
- Strong Communities
- RedWaste and Closed Landfill
- Traffic and Transport
- Engineering and Environment
- Strategic Planning
- Infrastructure Planning
- Planning Assessment
- Fleet Services
- Property Services
- Facilities Services

DID YOU KNOW?

- More than 40,000 people visit the Redlands IndigiScapes Centre every year.
- Council manages 481 kilometers of footpaths and cycleways.
- Around 59,200 tonnes of material is recycled in Redland City each year at Council waste facilities.
- Every year, Council officers make more than 65 school visits, educating students about recycling, litter prevention, composting, worm farming and ways to reduce waste.



3. Embracing the bay

The benefits of the unique ecosystems, visual beauty, spiritual nourishment and coastal lifestyle provided by the islands, beaches, foreshores and water catchments of Moreton Bay will be valued, protected and celebrated.

2020 OUTCOMES

- 3.1 Council collaborates with partners to understand, nurture and protect Moreton Bay's marine health and values.
- 3.2 Communities on the islands and foreshores enjoy equitable access to development opportunities and community services.
- 3.3 Our community is ready for and adapting to changing coastlines, storm tide and severe weather.
- 3.4 Redland City's residents and visitors can easily access the foreshore and use recreation infrastructure for boating and non-boating activities.
- 3.5 Priority Development Areas support equitable outcomes for island residents, such as access to transport and facilities.

PERFORMANCE INDICATORS

- Annual Healthy Waterways report card rating.
- Quality of life data for island communities (Australian Bureau of Statistics Socio-Economic Index for Areas).
- Implementation of the Redland City Disaster Management Plan.
- Number of new bay access points for low impact recreational activities.
- Implementation of Priority Development Areas.

OUR COMMITMENT

- Engage in research activities to protect and restore the values of the bay.
- Plan, provide and advocate for essential social infrastructure and appropriate development opportunities for the islands and foreshores.
- Implement recommendations of Confronting Our Climate Future: A Strategy to 2030 for Redland City.
- Improve access to the bay for environmentally sensitive recreation activities.
- Oversee the management of Redland City's Priority Development Areas.

KEY COUNCIL SERVICE AREAS

- Engineering and Environment
- Sport and Facilities
- Redland Water
- RedWaste
- Strategic Planning
- Infrastructure Planning
- Marine Infrastructure
- Traffic and Transport
- Priority Development
- Disaster Planning and Operations

DID YOU KNOW?

- Every year, Council removes around 18 tonnes of rubbish, 216 tonnes of sediment and 45 tonnes of organic material from stormwater drains.
- Council manages 200 kilometers of coastal foreshore and more than 100 stormwater outlets to the bay on the mainland.



4. Quandamooka Country

The rich Aboriginal heritage of the Redlands (Quandamooka) and the Traditional Owners' ongoing custodianship of Quandamooka land and waters will be widely understood and respected, and we will work together for the future of Quandamooka Country.

2020 OUTCOMES

- 4.1 Council's organisational and staff capacity to deliver positive outcomes for Aboriginal communities, including the Quandamooka People, is improved through policy, cultural awareness training and cultural heritage training for elected members and Council staff.
- 4.2 Council's and the community's respect and understanding of the Quandamooka Peoples' relationship with their traditional land and waters continue to improve.
- 4.3 Council continues to support and resource the delivery of commitments under the Indigenous Land Use Agreement (ILUA) with the Quandamooka People.
- 4.4 Council works with the Quandamooka Traditional Owners to help them achieve their goal of establishing North Stradbroke Island (Minjerribah) as a global ecotourism destination.

PERFORMANCE INDICATORS

- Attendance at Council's cultural awareness and heritage training.
- Community understanding of the Quandamooka Peoples' relationship with their traditional land and waters.
- Council's progress with implementing the ILUA.
- Visitation numbers and quality of experiences on North Stradbroke Island (Minjerribah).

OUR COMMITMENT

- Acknowledge local Aboriginal people by formally recognising Traditional Owners in Council ceremonies and developing culturally appropriate meeting protocols.
- Promote traditional knowledge and increase the profile of Aboriginal heritage through signage, cultural tourism and community events.
- Allocate adequate budget and deliver Council's commitments under the ILUA.
- Engage with Traditional Owners regarding tourism opportunities through the State Government's North Stradbroke Island Economic Transition Group and Redland City's Economic Development Framework.

KEY COUNCIL SERVICE AREAS

- Corporate Governance
- Creative Arts
- Strengthening Communities
- Communication, Engagement and Tourism
- Strategic Planning
- Strategic Economic Development

DID YOU KNOW?

- As part of NAIDOC Week 2014, Council created an honour roll acknowledging Aboriginal service men and women for the first time and displayed rare war memorabilia.
- Council's collaboration with stakeholders ensured community participation and involvement in key theatre productions, 'Black Diggers' and 'Out of the Attic'.
- Council is one of the first local governments in Queensland to engage Traditional Owners in helping develop and implement Aboriginal cultural heritage training for key staff.
- For International Women's Day 2014, Council hosted an inaugural event celebrating the contribution of women as pioneers and leaders in the Quandamooka community.



5. Wise planning and design

We will carefully manage population pressures and use land sustainably while advocating and taking steps to determine the limits of growth and carrying capacity on a local and national basis, recognising environmental sensitivities and the distinctive character, heritage and atmosphere of local communities. A well-planned network of urban, rural and bushland areas and responsive infrastructure and transport systems will support strong, healthy communities.

2020 OUTCOMES

- 5.1 Growth and development in the city is sustainably managed through the adoption and implementation of the Redland City Plan and Local Government Infrastructure Plan.
- 5.2 Redland City's character and liveability are enhanced through a program of master planning, place-making and centre improvement strategies, including maximising opportunities through the catalyst Toondah Harbour Priority Development Area and Redlands Health and Wellbeing Precinct projects to build a strong and connected Cleveland.
- 5.3 An effective and efficient development assessment process delivers quality development that is consistent with legislation, best practice and community expectations.
- 5.4 Regional collaboration and targeted advocacy drives external funding for key infrastructure upgrades and enhanced community outcomes.

PERFORMANCE INDICATORS

- Implementation of the Redland City Plan and Local Government Infrastructure Plan (and subsequent twice-year reviews).
- Development is consistent with legislation, best practice and community expectations, guided by relevant plans and strategies.
- Council meets or improves on Integrated Development Assessment System timeframes.
- Levels of participation in regional collaboration and advisory groups.

OUR COMMITMENT

- Finalise and adopt the new Redland City Plan and prepare and adopt a new Local Government Infrastructure Plan.
- Continue Council's ongoing program of centre activity planning, place-making and centre improvement strategies and undertake integrated master planning of Cleveland centre, including Cleveland central business district, Toondah Harbour Priority Development Area, Redlands Health and Wellbeing Precinct and employment precincts.
- Review and simplify assessment processes to reduce development transaction times and costs.
- Collaborate regionally on growth management, including land use, transport and infrastructure planning, costing and delivery.

KEY COUNCIL SERVICE AREAS

- Planning Assessment
- Engineering and Environment
- Infrastructure Planning
- Building and Plumbing
- Strategic Planning
- Planning Scheme Review
- Priority Development
- Strategic Economic Development
- Redland Water
- Development Control
- Project Planning and Programming
- Project Delivery Group
- Public Place Projects

DID YOU KNOW?

- Redland City's population is expected to increase by 50,000 people in the next 25 years.
- Council must plan for additional 26,000 homes and 28,000 jobs by 2041, to support expected growth.



6. Supportive and vibrant economy

Businesses will thrive and jobs will grow from opportunities generated by low impact industries, cultural and outdoor lifestyle activities, ecotourism and quality educational experiences.

2020 OUTCOMES

- 6.1 Council supports infrastructure that encourages business and tourism growth.
- 6.2 Redland City delivers events, activities and performances that bring economic and social benefits to the community.
- 6.3 Council's involvement in the State Government's North Stradbroke Island Economic Transition Committee supports and aligns with Council's strategic objectives, which help deliver long-term economic sustainability for North Stradbroke Island (Minjerribah).
- 6.4 Council receives a return on the community's investment in land to enhance economic and community outcomes.
- 6.5 Growth in key sectors identified in Council's Economic Development Framework is supported through the development and implementation of action plans by the Industry Economic Development Advisory Board.
- 6.6 Development will be facilitated specifically in the Toondah Harbour Priority Development Area (PDA) and the Weinam Creek PDA with a focus on economic growth.

PERFORMANCE INDICATORS

- Employment growth and tourism numbers.
- Attendance numbers and economic return at events across the city.
- Implementation of the early actions and future strategic directions from the North Stradbroke Island Economic Transition Strategy.
- Number of sites developed by Redland Investment Corporation for commercial and community benefits.
- Number of action plans developed by the Industry Economic Advisory Board.
- Finalise development management agreement for Toondah Harbour PDA.
- Support negotiations with stakeholders on environmental and development approvals for Toondah Harbour PDA.
- Finalise report for proposals for Weinam Creek PDA.
- Finalise development management agreement for Weinam Creek PDA.

OUR COMMITMENT

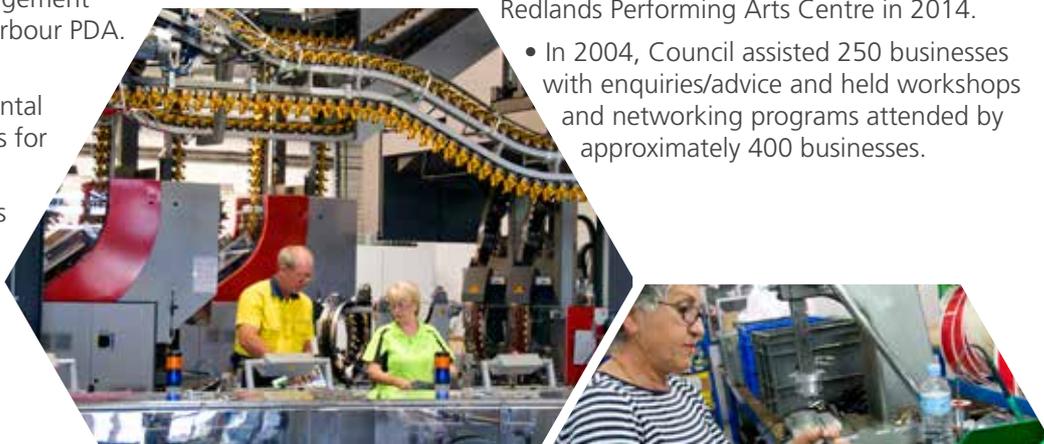
- Develop a new tourism strategy for the city, including marketing and communication activities, education for operators and visitor services.
- Develop a new events strategy that delivers economic development through a balanced and sustainable calendar of events across the city.
- Continue to work with Quandamooka Yoolooburrabee Aboriginal Corporation (QYAC), local business groups and relevant government agencies to deliver on priority issues.
- Identify opportunities to partner with the private sector to develop and commercialise sites and provide community infrastructure.
- Establish and support the Industry Economic Development Advisory Board.
- Continue to work with Economic Development Queensland and stakeholders to achieve environment and planning approvals and develop opportunities including mixed-use, medium residential, tourism and retail-based development, ferry terminals, marina, water transport services and improved public space.

KEY COUNCIL SERVICE AREAS

- Strategic Economic Development
- Communication, Engagement and Tourism
- Strategic Planning
- Infrastructure Planning
- Creative Arts
- Strengthening Communities
- Priority Development
- Planning Scheme Review
- Redland Investment Corporation

DID YOU KNOW?

- More than 46,700 people attended 182 events at the Redlands Performing Arts Centre in 2014.
- In 2004, Council assisted 250 businesses with enquiries/advice and held workshops and networking programs attended by approximately 400 businesses.



7. Strong and connected communities

Our health, wellbeing and strong community spirit will be supported by a full range of services, programs, organisations and facilities, and our values of caring and respect will extend to people of all ages, cultures, abilities and needs.

2020 OUTCOMES

- 7.1 Festivals, events and activities bring together and support greater connectivity between cross-sections of the community.
- 7.2 Council maximises community benefit from the use of its parklands and facilities by improving access to, and the quality and shared use of, public spaces and facilities by groups for sporting, recreational and community activities.
- 7.3 Council's assessment of community issues and needs provides timely opportunities to pursue grants and partnerships that realise long-term benefits.
- 7.4 Council supports volunteerism and participation in civic projects through clear and supportive Council processes to reduce red-tape, and engage and recruit volunteers for Council projects.
- 7.5 The community's preparedness for disasters is improved through community education, training and strong partnerships between Council and other agencies.

PERFORMANCE INDICATORS

- Number of community activities delivered.
- Number of community groups with leases/permits for Council facilities.
- Number of strategic partnerships formed and number of successful grant applications.
- Number of volunteers and hours donated towards Council projects.
- Implementation of Redland City Disaster Management Plan.

OUR COMMITMENT

- Develop a range of activities that engage the whole community.
- Support community groups, including arts and cultural groups and sport and recreation groups, by helping them develop skills including networking, governance, engaging volunteers and business management.
- Advocate on behalf of and support community groups to secure funding streams.
- Develop a volunteering policy, corporate process and guidelines to better support volunteers.
- Continue to foster community resilience and coordinate the community's response to disaster events.

KEY COUNCIL SERVICE AREAS

- Strengthening Communities
- Sport and Facilities
- City Spaces Policy and Strategy
- Disaster Planning and Operations
- Creative Arts
- Library Services
- Communication, Engagement and Tourism
- Health and Environment
- Redland Investment Corporation
- Compliance Services

DID YOU KNOW?

- Redland Art Gallery had more than 35,700 visitors in 2014, including 61 exhibition openings, events, workshops and activities.
- In 2014, Council provided more than \$575,000 grant funding to 71 community organisations and groups, as well as \$125,000 sponsorship funding to deliver 30 community events.
- In 2014 more than 3,060 clients were supported through Council's Home Assist Secure Program.
- In 2014, Council's eight libraries (mainland, island and mobile) were accessed 715,986 times in person, and 97,548 times online.
- Council delivered Australia's first online suburb-by-suburb Redland City Local Disaster Management Plan in 2014.



8. Inclusive and ethical governance

Deep engagement, quality leadership at all levels, transparent and accountable democratic processes and a spirit of partnership between the community and Council will enrich residents' participation in local decision-making to achieve the community's Redlands 2030 vision and goals.

2020 OUTCOMES

- 8.1 Council's Information Management Strategy and technology systems are engineered to increase efficiency and provide excellent customer service outcomes.
- 8.2 Council produces and delivers against sustainable financial forecasts as a result of best practice Capital and Asset Management Plans that guide project planning and service delivery across the city.
- 8.3 Implementation of the Corporate Plan is well coordinated across Council and through a delivery mechanism that provides clear line of sight, accountability and performance measurement for all employees.
- 8.4 A continuous improvement focus underpins the organisation, creating a supportive environment for ideas and positive, well-managed change that enhances internal and external outcomes.
- 8.5 Council uses meaningful tools to engage with the community on diverse issues so that the community is well informed and can contribute to decision making.

PERFORMANCE INDICATORS

- Customer satisfaction with Council's e-services/online services through Council's Community Satisfaction Survey.
- Financial Strategy key performance indicators including measures of sustainability.
- Tracking the improvement of asset management maturity and capacity.
- Corporate Plan implementation is effectively tracked and performance reported.
- Individual performance is effectively managed through Council's MyGoals process.
- Community satisfaction with engagement activities.
- Portfolio of projects is tracked and managed to align with Council's strategic objectives.

OUR COMMITMENT

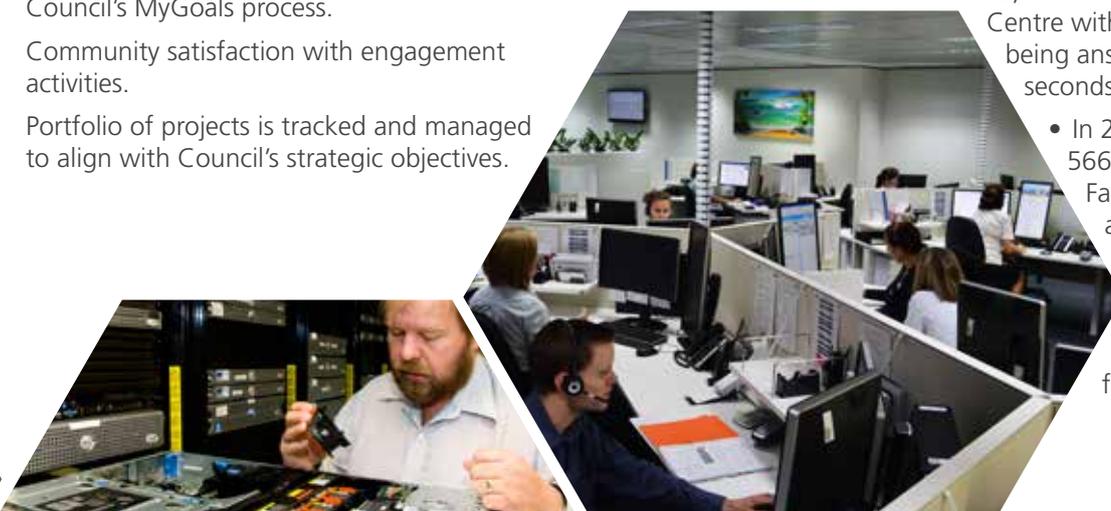
- Enhance the online customer interface to offer more services electronically.
- Ensure Asset and Service Management Plans are best practice and implemented across Council.
- Implement and monitor progress of the new Corporate Plan.
- Support employees by providing clear direction and extensive training, including the use of new technology.
- Implement the Community Engagement Policy.
- Ensure the project portfolio is managed in accordance with best practice.

KEY COUNCIL SERVICE AREAS

- Information Management
- Human Resources
- Corporate Governance
- General Counsel
- Communication, Engagement and Tourism
- Internal Audit
- Financial Services
- Integrated Customer Contact Centre
- Business Transformation
- Executive Office
- Project Management Office

DID YOU KNOW?

- Redland City Council employs more than 980 people.
- In 2014, Council delivered face to face customer service to over 37,000 customers and answered 112,766 calls in the Contact Centre with over 90% of calls being answered within 20 seconds.
- In 2014, Council created 566 public posts on Facebook that reached a total of 1.6 million people and by the end of December 2014, Council had 8,159 Facebook followers.



Elected members



Mayor
Cr Karen Williams



Div 1
Cr Wendy Boglary



Div 3
Cr Kim-Maree Hardman



Div 2
Cr Craig Ogilvie



Div 10
Cr Paul Bishop



Div 9
Cr Paul Gleeson



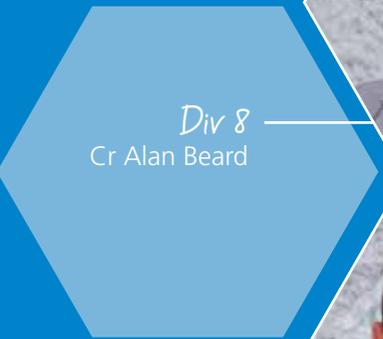
Div 4
Cr Lance Hewlett



Div 8
Cr Alan Beard



Div 7
Cr Murray Elliott



Div 6
Cr Julie Talty



Div 5
Cr Mark Edwards



Div 8
Cr Alan Beard

Executive Leadership Team



l to r: Andrew Ross, *General Counsel*
Gary Soutar, *General Manager Infrastructure and Operations*
Louise Rusan, *General Manager Community and Customer Services*
Bill Lyon, *Chief Executive Officer*
Amanda Daly, *Head of Human Resources*
Nick Clarke, *General Manager Organisational Services*
Linnet Batz, *Chief Financial Officer*

Appendices

Appendix 1 Redland Water/Appendix 2 RedWaste

Commercialised Business Units

In accordance with the Local Government Regulation 2012 Section 166 c (i) and (ii), Council's Corporate Plan is required to contain the following information in relation to its commercial business units:

- an outline of the objectives of the commercial business unit
- an outline of the nature and extent of the significant business activity the commercial business unit will conduct.

Appendix 1

COMMERCIALISED BUSINESS UNIT – REDLAND WATER

Objectives

Redland Water's primary objective is to provide safe drinking water and wastewater collection, treatment, reuse and disposal while:

1. meeting Redland Water Customer Service Standards and the Customer Water and Wastewater code
2. protecting the health and safety of its workers and the community
3. preventing adverse impacts on the natural environment and the community.

Significant business activity

Redland Water provides the following services to achieve its primary objectives:

- provide a continuous supply of clean drinking water at an adequate pressure and flow rate for household and business needs
- collect, treat and dispose of wastewater in accordance with our environmental obligations
- plan, construct and maintain infrastructure and assets.

Appendix 2

COMMERCIALISED BUSINESS UNIT – REDWASTE

Objectives

The primary objective of RedWaste, Council's waste management unit, is to responsibly manage, collect and dispose of waste generated within the city through Council's kerbside collection service, and operation and maintenance of transfer stations. RedWaste delivers on Council's waste strategy targets for waste reduction, resource recovery and waste education while:

1. reducing waste and increasing resource recovery as per Council's Sustainable Resources from Waste Plan 2010-20
2. protecting the health and safety of its workers and the community
3. preventing adverse impacts on the natural environment and the community.

Significant business activity

RedWaste provides the following services to achieve its primary objectives:

- cost-effective and environmentally responsible waste management services
- ensuring compliance with all appropriate standards and procedures for the storage, transport, treatment and disposal of contract solid wastes
- ensuring community access to information relating to reducing waste and increasing resource recovery.

Appendix 3 Key Redland City Council Documents

The following Redland City Council documents support the delivery of Council's strategic outcomes. Council's policies, strategies and plans are regularly reviewed and updated. Copies of all of Council's key documents are available on the Redland City Council website.

HEALTHY NATURAL ENVIRONMENT

- Conservation Land Management Strategy 2010
- Pest Management Plan 2012-2016
- Waterway Recovery Strategy and Action Plan 2013-2018
- Total Water Cycle Management Plan for Redland City Council 2013
- Action Plan to Reduce Koala Hits from Vehicles in Redland City V1.1 August 2009

GREEN LIVING

- Confronting our Climate Future 2030
- Redland City Council Sustainable Resources from Waste Plan 2010-2020
- Redland City Plan 2015
- Redlands Cycling and Pedestrian Strategy
- Redlands Transport Plan 2016
- Renewable Energy Incentive Policy
- Environmental Education Unit Schools Program

EMBRACING THE BAY

- Conservation Land Management Strategy 2010
- Redland Open Space Strategy 2026
- Waterway Recovery Strategy and Action Plan 2013-2018
- Redland City Plan 2015
- Redland City Disaster Management Plan

QUANDAMOOKA COUNTRY

- Indigenous Land Use Agreement between the Quandamooka Yoolooburrabee Aboriginal Corporation (QYAC) and Redland City Council
- Redland City Economic Development Framework
- Quandamooka Aboriginal Community Plan

WISE PLANNING AND DESIGN

- Redlands Housing Strategy 2011-2031
- Redland Open Space Strategy 2026
- Redland City Plan 2015
- Local Government Infrastructure Plan
- Toondah Harbour Priority Development
- Development Area Planning Scheme May 2014

SUPPORTIVE AND VIBRANT ECONOMY

- Redland City Economic Development Framework 2014-2041
- Redland City Centres and Employment Strategy
- Redland Investment Corporation Property Company Structure
- Redland City Plan 2015
- Toondah Harbour Priority Development Area Planning Scheme May 2014
- Weinam Creek Priority Development Area Planning Scheme May 2014

STRONG AND CONNECTED COMMUNITIES

- Ageing Well in the Redlands Strategy
- Redland Community Physical Activity Strategy
- Redland Open Space Strategy 2026
- Strong Communities Policy
- Our City Our Culture Management Plan 2008-2018
- Redland City Disaster Management Plan
- Cultural Policy
- Community Safety Policy
- Child and Youth Friendly Redlands Policy
- Community Halls: Strategic Development
- Plan for Community Facilities
- Seniors Policy
- Redland Youth Engagement Policy
- Financial Assistance to Community Sector Policy
- Redland Shire Library Service - A Ten Year Plan 2007

INCLUSIVE AND ETHICAL GOVERNANCE

- Financial Strategy 2015-2025
- Information Management Strategy
- Human Resource Management Policy
- Workplace Health and Safety Policy
- Community Engagement Policy
- Communications Policy
- Corporate Performance Management Policy



Acknowledgments

A guiding principle in the development of this document was the involvement of Council officers and feedback from the community.

A significant number of Council officers from across the whole organisation have contributed to this Corporate Plan and Council's vision, mission and values statements. Council officers and elected members have been involved over several months to develop this Plan.

Redland City Council acknowledges the community representatives who contributed to the development of the Corporate Plan through meetings, submissions and participation in consultation. The feedback provided was invaluable and the ongoing partnership between Council and the community is an essential element in achieving the desired outcomes of the Corporate Plan.

This feedback helped improve the Corporate Plan to become a true reflection of the aspirations of the community.



Redland
CITY COUNCIL

11.3 PORTFOLIO 3 (CR JULIE TALTY)**CITY PLANNING AND ASSESSMENT****11.3.1 REQUEST TO CHANGE STATE PLANNING REGULATORY PROVISION
257-259 WELLINGTON STREET, ORMISTON – ROL005831**

Objective Reference: A172448
Reports and Attachments (Archives)

Attachment: [ROL005831 - Locality Map](#)

Authorising Officer: 

Louise Rusan
General Manager Community and Customer
Services

Responsible Officer: David Jeanes
Group Manager City Planning and Assessment

Report Author: Scott Pearson
Planning Officer

PURPOSE

This request, relating to a Category 4 Impact Assessable Reconfiguring a Lot application, is referred to Council for determination.

The request is to amend the site's classification under Division 9 of the South East Queensland Koala Conservation State Planning Regulatory Provisions (Koala SPRP). The applicant has provided an ecological report recommending the site's classification is more akin to High Value Rehabilitation as opposed to the current High Value Bushland classification. The request has been assessed by Council's technical officers and the change is supported. Hence, it is recommended that Council resolve to assess the current Reconfiguration application under the High Value Rehabilitation SPRP classification.

BACKGROUND

An application to subdivide the subject site into 3 lots was submitted to Council on 21 October 2014. Council issued an Information Request on 15 December 2015 asking the applicant to address the Koala SPRP. Specifically, the applicant was to address the removal of non-juvenile koala habitat trees, which conflicts with the provisions under Table 6 – Column 2 of the SPRP which states that "site design does not result in the clearing of non-juvenile koala habitat trees in areas of bushland habitat".

To address this, the applicant has submitted an ecological assessment prepared by BAAM which recommends the SPRP classification be changed from bushland habitat to High Value Rehabilitation, which is more aligned with the site's characteristics. Under Division 9 of the Koala SPRP the applicant must provide sufficient information to Council and the assessment manager may determine as part of a development application whether a different koala habitat type is applicable.

The applicant has also recently submitted a response to Council's Information Request. On 22 April 2015 the applicant lodged a revised layout with Council proposing that the number of lots is now reduced to two. An indicative building envelope was also proposed, which is designed to protect the existing non-juvenile koala habitat trees.

ISSUES

Development Proposal & Site Description

Proposal

The proposal is to change the site's SPRP classification from Bushland Habitat to High Value Rehabilitation.

Site & Locality

The site (Lot 186 on RP1709, situated at 257-259 Wellington Street, Ormiston) is located to the eastern side of Wellington Street and backs onto Moreton Bay. The land contains an existing dwelling and scattered vegetation across the site, some of which are significant trees.

The site and adjoining sites are zoned Environmental Protection while the surrounding land is generally zoned Urban Residential and contains single detached dwellings. Hence, the site is in more semi-rural in character on the fringe of a typical residential suburb.

APPLICATION ASSESSMENT

Sustainable Planning Act 2009

The Reconfiguration application has been made in accordance with the *Sustainable Planning Act 2009* Chapter 6 – Integrated Development Assessment System (IDAS) and constitutes an application for Reconfiguration of a Lot under the Redlands Planning Scheme.

South East Queensland Koala Conservation State Planning Regulatory Provisions

Approximately half of the site is classified as High Value Bushland Habitat, with the balance as High Value Rehabilitation. The applicant has requested, under Division 9 of the SPRP, to have the High Value Bushland be considered as High Value Rehabilitation in terms of assessing the Reconfiguration application over the site.

It is possible to reconsider the site's classification given that the SPRP mapping contains inaccuracies. The SPRP mapping used Landsat imagery collected in 2008, which was filtered to recognise typical reflections from common vegetation types. The imagery has a maximum resolution of 25m x 25m and with pixels of this size the scale is very coarse relative to the dimensions of properties in urbanised areas. The methodology summary notes that Landsat imagery is reliable at a scale of 1:100,000 (that is, one centimetre to the kilometre) and that ground-level inaccuracies over 50 metre distances can be expected. Ground truthing is therefore required where development decisions depend on the reliability of the mapping. Division 9 of the SPRP is a response to this, by allowing a ground-truthed decision on the appropriate classification for the sites vegetation community. In these circumstances, Council is the decision maker.

To ground truth the site, the applicant has undertaken a tree survey and submitted an ecological assessment report prepared by BAAM. The tree survey has identified all non-juvenile koala habitat trees on site and the ecological report has assessed the quality of the existing vegetation and the characteristics of that vegetation group on the site. The BAAM report does not specifically recommend the removal of any koala habitat trees on site. But it does recommend changing the site's classification to High Value Rehabilitation to reflect the site's vegetation characteristics.

The BAAM report states the proposal was assessed against Table 4 of the Environmental Protection and Biodiversity Conservation Act 1999 (EPBC Act) Referral Guidelines for the Vulnerable Koala (DotE 2014). The total habitat score from the assessment was less than 5; therefore Koala Habitat within the subject site was not recognised as 'habitat critical to the survival of koalas'. The report goes on to recommend that offset plantings along the eastern boundary of the site, adjacent to the shoreline, would help to create a more beneficial habitat link for koalas and strengthen the functionality and safe movement of koala corridors.

Council's environmental assessment team (EAT) has assessed this information and support the proposed change in classification. EAT has stated that while the EPBC Act Referral Guidelines for koalas are not relevant to an IDAS development application, the ecological report cites the Guidelines' assessment methods which can be considered as a valid tool in any koala habitat assessment. The Guidelines consider the locality characteristics of habitat as well as its physical form, that is, the urbanised or rural nature of properties including human population densities and associated adverse factors such as the impact of dogs and vehicles. Hence, the conclusions in the BAAM report about the site characteristics are supported.

EAT have also undertaken both a desktop assessment and site inspections to assess this request. In addition to the BAAM report, it is noted that historic aerial photography indicates a site well vegetated with eucalypts and exotic species. However, several large trees (mostly koala habitat trees) have been lost through severe storms since the SPRP mapping was completed. Hence, the Habitat tree coverage has therefore been reduced and there are now smaller clusters of koala habitat trees on the site, separated by larger patches of open ground.

The vegetation characteristics described above are considered to be more aligned with the Rehabilitation habitat than the Bushland Habitat. The SPRP - Schedule 4 dictionary describes bushland habitat as intact contiguous native vegetation that has a land cover composition of predominantly forest ranging from closed canopy to open woodland. The subject site contains scattered koala habitat trees with a broken canopy and landscaped lawns with no ground cover, which clearly does not meet this classification.

Rehabilitation habitat is defined as an area that has a land cover comprising of a mix of forest, scattered trees, grass and bare surfaces. The site is more closely aligned to the Rehabilitation Habitat under the SPRP. Given the current state of the site and the surrounding SPRP classification, High Value Rehabilitation Habitat is considered the more appropriate SPRP classification.

Vegetation Protection Order

A Vegetation Protection Order was placed by Council resolution over 10 trees on this site approximately 6 years ago. The GPS coordinates in the VPO document indicate that several of the remaining trees do not match the current records.

Previous storms appear to have destroyed a number of those trees listed on the VPO records. Regardless, the applicant will need to apply to Council to amend or remove the VPO.

The layout of the latest 1 into 2 subdivision appears to conflict with only 2 trees next to tree 22. These trees no longer appear to exist and have not been identified in the tree survey submitted by the applicant. Hence, there will be no conflict with the existing trees still covered by the VPO and the latest building envelope.

An advisory note will be placed on any future decision on the reconfiguration application to ensure the VPO is amended before the development can proceed.

Redlands Planning Scheme

The Planning Scheme is not relevant to the assessment of the current request. However, it does have implications for future assessment of the proposal. If this request is approved, then the applicant will still need to demonstrate how the site design avoids clearing of non-juvenile koala habitat trees. Given the site's Environmental Protection zoning and the intent of this zone, it would be difficult to demonstrate that any clearing is unavoidable. Hence, even if the SPRP classification is changed, the proposal will still conflict with the SPRP should it involve the removal of any non-juvenile koala habitat trees.

Infrastructure Charges

There are no infrastructure charges in relation to the current request.

State Referral Agencies

The change of classification request does not trigger any referrals.

Public Consultation

The current request does not require public notification.

STRATEGIC IMPLICATIONS

Legislative Requirements

The request has been assessed in accordance with the Koala SPRP.

Risk Management

There are no direct appeal rights to the Planning and Environment Court against a decision to approve or refuse a request under Division 9 of the Koala SPRP.

Financial

The applicant may seek a Declaration from the Planning and Environment Court should there be a disagreement with Council's determination.

People

Not applicable. There are no implications for staff.

Environmental

Environmental implications are detailed within the assessment in the "issues" section of this report.

Social

Not applicable

Alignment with Council's Policy and Plans

The assessment manager has consulted with other internal assessment teams where appropriate. Advice has been received from relevant officers and forms part of the assessment of the application.

CONSULTATION

The assessment manager has consulted with other internal assessment teams where appropriate. Advice has been received from relevant officers and forms part of the assessment of the application.

OPTIONS

1. That Council resolves, in accordance with division 9 of the South East Queensland Koala Conservation State Planning Regulatory Provision, that the koala habitat type for the land the subject of the development application is High Value Rehabilitation for the purpose of applying divisions 4 to 7 of these State planning regulatory provisions.
2. That Council resolves to refuse the request under division 9 of the South East Queensland Koala Conservation State Planning Regulatory Provision and the koala habitat type for the land the subject of the development application is as mapped in the State planning regulatory provisions.

OFFICER'S RECOMMENDATION

That Council resolves, in accordance with division 9 of the *South East Queensland Koala Conservation State Planning Regulatory Provision*, that the Koala Habitat type for the land, being the subject of the development application, is High Value Rehabilitation for the purpose of applying divisions 4 to 7 of these State Planning Regulatory Provisions.

Locality Map



11.3.2 DECISIONS MADE UNDER DELEGATED AUTHORITY FOR CATEGORY 1, 2 & 3 DEVELOPMENTS APPLICATIONS

Objective Reference: A179038
Reports and Attachments (Archives)

Attachment: [Decision Made Under Delegated Authority 19.04.2015 to 02.05.2015](#)

Authorising Officer: 
Louise Rusan
General Manager Community & Customer Services

Responsible Officer: David Jeanes
Group Manager City Planning and Assessment

Report Author: Debra Weeks
Senior Business Support Officer

PURPOSE

The purpose of this report is for Council to note that the decisions listed below were made under delegated authority for Category 1, 2 and 3 development applications.

This information is provided for public interest.

BACKGROUND

At the General Meeting of 27 July, 2011, Council resolved that development assessments be classified into the following four Categories:

Category 1 – Minor Complying Code Assessments and Compliance Assessments and associated administrative matters, including correspondence associated with the routine management of all development applications;

Category 2 – Complying Code Assessments and Compliance Assessments and Minor Impact Assessments;

Category 3 – Moderately Complex Code & Impact Assessments; and

Category 4 – Major and Significant Assessments.

The applications detailed in this report have been assessed under:-

- Category 1 criteria - defined as complying code and compliance assessable applications, including building works assessable against the planning scheme, and other applications of a minor nature, including all accelerated applications.
- Category 2 criteria - defined as complying code assessable and compliance assessable applications, including operational works, and Impact Assessable applications without submissions of objection. Also includes a number of process related delegations, including issuing planning certificates, approval of works on and off maintenance and the release of bonds, and all other delegations not otherwise listed.

- Category 3 criteria that are defined as applications of a moderately complex nature, generally mainstream impact assessable applications and code assessable applications of a higher level of complexity. Impact applications may involve submissions objecting to the proposal readily addressable by reasonable and relevant conditions. Both may have minor level aspects outside a stated policy position that are subject to discretionary provisions of the Planning Scheme. Applications seeking approval of a plan of survey are included in this category. Applications can be referred to General Meeting for a decision.

OFFICER'S RECOMMENDATION

That Council resolves to note this report.

Decisions Made Under Delegated Authority 19.04.2015 to 25.04.2015

Application	Description	Category	Applicant	Property Address	Application Type	Decision Date	Decision	Division
Category 1								
ROL005894	Standard format: 1 into 4 lots	Category1	Kieran Boru Fitzsimmons	283 Main Road, Wellington Point QLD 4160	Code Assessment	22/04/2015	Development Permit	1
MCU013442	Dwelling House	Category1	Craig Dean Mcdermott Karen Amanda Mcdermott	12-14 Edith Street, Wellington Point QLD 4160	Code Assessment	21/04/2015	Development Permit	1
BWP002852	Design & Siting - Domestic Addition	Category1	The Certifier Pty Ltd	28 Beckwith Street, Ormiston QLD 4160	Concurrence Agency Response	20/04/2015	Approved	1
ROL005907	Standard Format: 1 into 2	Category1	Building Code Approval Group Pty Ltd	18 Raby Bay Boulevard, Cleveland QLD 4163	Code Assessment	20/04/2015	Development Permit	2
ROL005909	Standard Format: 1 into 4 Lots	Category1	Sutgold Pty Ltd	88-92 Island Street, Cleveland QLD 4163	Code Assessment	22/04/2015	Development Permit	2
ROL005910	Standard Format 1 into 2 Lots	Category1	Janine Karyn O'Brien John Michael O'Brien	78 Passage Street, Cleveland QLD 4163	Code Assessment	22/04/2015	Development Permit	2
BWP002876	Design & Siting- Shed	Category1	Reliable Certification Services	18 Lorikeet Drive, Thornlands QLD 4164	Concurrence Agency Response	24/04/2015	Approved	3

Application	Description	Category	Applicant	Property Address	Application Type	Decision Date	Decision	Division
MCU013462	Dwelling House - Secondary Dwelling ADA	Category1	Avalon Granny Flats	52 Flamingo Crescent, Thornlands QLD 4164	Code Assessment	23/04/2015	Development Permit	3
ROL005895	Standard format - 1 into 2 lots	Category1	DTS Group Pty Ltd Jon O'Connor	23 Jaidan Place, Victoria Point QLD 4165	Code Assessment	24/04/2015	Development Permit	4
ROL005899	Standard Format:1 into 2 Lots	Category1	Phillip Charles Bugeja	3 Moore Street, Victoria Point QLD 4165	Code Assessment	23/04/2015	Development Permit	4
BWP002857	Design & Siting- Carport	Category1	Fastrack Building Certification	6 Marianne Street, Victoria Point QLD 4165	Concurrence Agency Response	22/04/2015	Approved	4
BWP002864	Design & Siting - Additions - Raising existing house	Category1	Judith Ford Richard John Pelham Ford	82 Elizabeth Street, Coochiemudlo Island QLD 4184	Concurrence Agency Response	22/04/2015	Approved	4
ROL005915	Boundary Realignment 3 into 3 lots plus Easement	Category1	Wolter Consulting Group	The Boulevards Redland Bay, 35 Weinam Street, Redland Bay QLD 4165	Code Assessment	21/04/2015	Development Permit	5
BWP002866	Referral Agency Response - Dwelling House	Category1	Margaretta Tania Burton	108 South End Road, Russell Island QLD 4184	Concurrence Agency Response	23/04/2015	Approved	5
BWP002836	Design & Siting - Dwelling House	Category1	Bartley Burns Certifiers & Planners	18 Vine Street, Redland Bay QLD 4165	Concurrence Agency Response	20/04/2015	Approved	6

Application	Description	Category	Applicant	Property Address	Application Type	Decision Date	Decision	Division
BWP002855	Design & Siting - Shed	Category1	Deon Pierre Swartz Donne Swartz	5 Coopers Court, Mount Cotton QLD 4165	Concurrence Agency Response	20/04/2015	Approved	6
BWP002868	Design & Siting - Dwelling House	Category1	Building Code Approval Group Pty Ltd	27 Willis Close, Redland Bay QLD 4165	Concurrence Agency Response	20/04/2015	Approved	6
BWP002873	Design and Siting - Roofed Deck	Category1	Prestige Patios & Decks	188 Hardwood Drive, Mount Cotton QLD 4165	Concurrence Agency Response	20/04/2015	Approved	6
BWP002875	Design & Siting- Dwelling House	Category1	Dixon Homes Pty Ltd (Sherwood)	5 Brut Street, Mount Cotton QLD 4165	Concurrence Agency Response	23/04/2015	Approved	6
BWP002869	Design & Siting - Additions to existing house	Category1	Stephen Herbert Taylor	3 Martina Court, Capalaba QLD 4157	Concurrence Agency Response	20/04/2015	Approved	9
BWP002856	Design & Siting - Domestic Outbuilding	Category1	Daniel Patrick William Milne Gillian Peterson	1 Jib Street, Birkdale QLD 4159	Concurrence Agency Response	21/04/2015	Approved	10

Application	Description	Category	Applicant	Property Address	Application Type	Decision Date	Decision	Division
Category 2								
OPW001794	Operational Works - ROL 1 into 2	Category2	Christine Ann May Pemberton	42 Russell Street, Cleveland QLD 4163	Code Assessment	22/04/2015	Development Permit	2
BWP002874	Build over or near relevant infrastructure - Dwelling	Category2	Bartley Burns Certifiers & Planners	19 Angliss Circuit, Thornlands QLD 4164	Concurrence Agency Response	22/04/2015	Approved	3
OPW001819	Operational Works: Renaissance Retirement Village Stage 30	Category2	Renaissance Victoria Point Pty Ltd	36-40 Bunker Road, Victoria Point QLD 4165	Compliance Assessment	23/04/2015	Approved	6
BWP002889	Building Over/near relevant infrastructure - above ground Pool	Category2	Approveit Building Certification Pty Ltd	27 Sugargum Avenue, Mount Cotton QLD 4165	Concurrence Agency Response	24/04/2015	Approved	6

Decisions Made Under Delegated Authority 26.04.2015 to 02.05.2015

Application	Description	Applicant	Property Address	Application Type	Decision Date	Decision	Division
Category 1							
MCU013439	Dwelling House	Craig Dean Mcdermott Karen Amanda Mcdermott	12-14 Edith Street, Wellington Point QLD 4160	Code Assessment	30/04/2015	Development Permit	1
BWP002880	Design and Siting - Shed	James Patrick Nesbitt	19 King Island Drive, Wellington Point QLD 4160	Concurrence Agency Response	27/04/2015	Approved	1
BWP002878	Design & Siting - Shed & Carport	The Certifier Pty Ltd	3 Milner Place, Thornlands QLD 4164	Concurrence Agency Response	27/04/2015	Approved	3
BWP002883	Design & Siting- Carport	Fastrack Building Certification	24 Osprey Drive, Thornlands QLD 4164	Concurrence Agency Response	28/04/2015	Approved	3
BWP002893	Design & Siting - Dwelling House	Building Code Approval Group Pty Ltd	1 Hideaway Court, Thornlands QLD 4164	Concurrence Agency Response	30/04/2015	Approved	3
ROL005748	Standard Format - 1 into 2	Philip Impey Architect	12 Lakefield Drive, Victoria Point QLD 4165	Permissible Change	30/04/2015	Development Permit	4
MCU013415	Dwelling House	Peter Thomas Harrop Sharon Louise Harrop	20 Schooner Street, Russell Island QLD 4184	Code Assessment	27/04/2015	Development Permit	5
MCU013430	Dwelling and Outbuilding	Development Solutions Qld	37-47 Cavendish Street, Russell Island QLD 4184	Code Assessment	27/04/2015	Development Permit	5
BWP002842	Domestic Outbuilding	Bay Island Designs	97 Coondoorroopa Drive, Macleay Island QLD 4184	Code Assessment	28/04/2015	Development Permit	5

Decisions Made Under Delegated Authority 26.04.2015 to 02.05.2015

OPW001822	Landscaping Works - Stage 30 - Retirement Village	Renaissance Victoria Point Pty Ltd	36-40 Bunker Road, Victoria Point QLD 4165	Compliance Assessment	27/04/2015	Compliance Certificate	6
BWP002877	Design & Siting - Dwelling House	Henley Properties Qld Pty Ltd	91 Balthazar Circuit, Mount Cotton QLD 4165	Concurrence Agency Response	28/04/2015	Approved	6
BWP002881	Design & Siting - Dwelling House	Casey Jackson Homes Pty Ltd	116 Balthazar Circuit, Mount Cotton QLD 4165	Concurrence Agency Response	30/04/2015	Approved	6
BWP002886	Design & Siting - Dwelling House	Building Code Approval Group Pty Ltd	1-27 Unwin Road, Redland Bay QLD 4165	Concurrence Agency Response	30/04/2015	Approved	6
BWP002895	Design & Siting - Dwelling House	Building Code Approval Group Pty Ltd	37 Willis Close, Redland Bay QLD 4165	Concurrence Agency Response	30/04/2015	Approved	6
BWP002900	Design & Siting - Dwelling House	Metricon Homes Qld	3 Europa Court, Redland Bay QLD 4165	Concurrence Agency Response	30/04/2015	Approved	6
MCU013365	Mobile Pressure Cleaning Business	Whitewash (Aust) Pty Ltd T/A Klear As A Bell	66 Redruth Road, Alexandra Hills QLD 4161	Code Assessment	1/05/2015	Development Permit	7
BWP002910	Design & Siting - Dwelling House	Coral Homes (Qld) Pty Ltd	11 Springbrook Drive, Capalaba QLD 4157	Concurrence Agency Response	29/04/2015	Approved	7
ROL005913	Standard Format: 1 into 2 lots	G W Clegg & Company	54 Spurs Drive, Wellington Point QLD 4160	Code Assessment	1/05/2015	Development Permit	8
BWP002899	Design & Siting - Patio	Colonial Awnings Pty Ltd	5 Silvara Circuit, Capalaba QLD 4157	Concurrence Agency Response	30/04/2015	Approved	9
BWP002887	Design & Siting - Dwelling House	Approveit Building Certification Pty Ltd	163-165 Birkdale Road, Birkdale QLD 4159	Concurrence Agency Response	30/04/2015	Approved	10

Decisions Made Under Delegated Authority 26.04.2015 to 02.05.2015

BWP002888	Design & Siting-Dwelling House	Approveit Building Certification Pty Ltd	163-165 Birkdale Road, Birkdale QLD 4159	Concurrence Agency Response	30/04/2015	Approved	10
BWP002890	Design & Siting - Carport	Elizabeth Beverley Sheen	13 Johnston Avenue, Birkdale QLD 4159	Concurrence Agency Response	30/04/2015	Approved	10
Category 2							
MCU013314	Field lighting to allow night use. 4 new light poles	Redland City Council As Trustee City Spaces	Henry Ziegenfusz Park, 143-191 Fitzroy Street, Cleveland QLD 4163	Code Assessment	29/04/2015	Development Permit	3
MCU013245	Home Business (Truck/Equip Parking & Office Space)	Nicholas Thomas Sharkey Renee Jane Sharkey	15-23 Kidd Street, Redland Bay QLD 4165	Permissible Change	30/04/2015	Development Permit	6
MCU013330	Indoor Recreation Facility	Samuel Thomas Duncan	Capalaba Hub, 178-182 Redland Bay Road, Capalaba QLD 4157	Code Assessment	30/04/2015	Development Permit	9

11.3.3 APPEALS LIST CURRENT AS AT 4 MAY 2015

Objective Reference: A179428
Reports and Attachments (Archives)

Authorising Officer: 
Louise Rusan
General Manager Community and Customer Services

Responsible Officer: **David Jeanes**
Group Manager City Planning and Assessment

Report Author: **Chris Vize**
Service Manager Planning Assessment

PURPOSE

The purpose of this report is for Council to note the current appeals.

BACKGROUND

Information on appeals may be found as follows:

1. Planning and Environment Court

- a) Information on current appeals and declarations with the Planning and Environment Court involving Redland City Council can be found at the District Court web site using the "Search civil files (eCourts) Party Search" service: <http://www.courts.qld.gov.au/esearching/party.asp>
- b) Judgements of the Planning and Environment Court can be viewed via the Supreme Court of Queensland Library web site under the Planning and Environment Court link: <http://www.sclqld.org.au/qjudgment/>

2. Department of State Development, Infrastructure and Planning (SDIP)

The DSDIP provides a Database of Appeals (<http://services.dip.qld.gov.au/appeals/>) that may be searched for past appeals and declarations heard by the Planning and Environment Court.

The database contains:

- A consolidated list of all appeals and declarations lodged in the Planning and Environment Courts across Queensland of which the Chief Executive has been notified.
- Information about the appeal or declaration, including the appeal number, name and year, the site address and local government.

ISSUES

1.	File Number:	Appeal 1963 of 2009 (MC010715)
Applicant:		JT George Nominees P/L
Application Details:		Preliminary Approval for MCU for neighbourhood centre, open space and residential uses (concept master plan). Cnr Taylor Rd & Woodlands Dve, Thornlands.
Appeal Details:		Applicant appeal against refusal.
Current Status:		The appellant has submitted further amended plans for consideration. The matter has been adjourned to 26 June 2015.

2.	File Number:	Appeal 2675 of 2009. (MC010624)
Applicant:		L M Wigan
Application Details:		Material Change of Use for residential development (Res A & Res B) and preliminary approval for operational works. 84-122 Taylor Road, Thornlands.
Appeal Details:		Applicant appeal against refusal.
Current Status:		The appellant has submitted further amended plans for the consideration of the parties. The matter has been adjourned to 6 May 2015.

3.	File Number:	Appeal 4521 of 2013 (MCU012995)
Applicant:		D Polzi and ML Polzi
Application Details:		Material Change of Use for a Landscape Supply Depot.
Appeal Details:		Submitter appeal against development permit approval.
Current Status:		Listed for review 4 June 2015.

4.	File Number:	Appeal 4802 of 2014 (OPW001288)
Applicant:		Birkdale Flowers Pty Ltd
Application Details:		Operational Works subsequent to reconfiguring a lot (1 into 28 lots).
Appeal Details:		Originating application seeking enforcement orders for removal of encroachments upon adjoining land and compliance with relevant approvals.
Current Status:		The parties attended a without prejudice mediation in March 2015 to discuss the matter. Listed for mention on 27 May 2015.

5.	File Number:	Appeals 178, 179, 180 & 181 of 2015 (ROL005722 – ROL005725 inclusive)
Applicant:		Villa World Development Pty Ltd
Application Details:		Reconfiguring a Lot - 1 into 37 lots (Stage 4), 1 into 32 lots (Stage 5), 1 into 32 lots (Stage 6) and 1 into 33 lots (Stage 7).
Appeal Details:		Applicant appeals against refusal of request for Negotiated Infrastructure Charges Notices.
Current Status:		Parties attended a without prejudice mediation in April 2015 to discuss the matter.

6.	File Number:	Appeal 702 of 2015 (MCU013304)
Applicant:		E De Graeve-Brennan and G De Graeve-Brennan
Application Details:		Material Change of Use for Multiple Dwelling (9 units) 578 & 580 Main Road, Wellington Point
Appeal Details:		Submitter appeal against development approval.
Current Status:		Appeal filed 23 February 2015.

7.	File Number:	Appeal 795 of 2015 (MCU013316)
Applicant:		James Tovey Wilson
Application Details:		Material Change of Use for Mixed Use – Tourist Accommodation (71 units), Apartment Building (28 units), Refreshment Establishment and Shop 18-20 Waterloo Street Cleveland
Appeal Details:		Submitter appeal against development approval.
Current Status:		Appeal filed 27 February 2015.

8.	File Number:	Appeals 1610 & 1611 of 2015 (MCU011532)
Applicant:		Skyhope Developments
Application Details:		Material Change of Use for Apartment Building (271 Units) 54-58 Mount Cotton Road, Capalaba
Appeal Details:		Applicant appeals against Infrastructure Charges Notice.
Current Status:		Appeals filed 21 March 2015.

OFFICER'S RECOMMENDATION

That Council resolves to note this report.

11.4 PORTFOLIO 5 (CR PAUL GLEESON)**INFRASTRUCTURE & OPERATIONS****11.4.1 MULTI SPORT PRECINCT REDLAND BAY**

Objective Reference: A181566
Reports and Attachments (Archives)

Attachment: [Multi Sport Precinct Redland Bay Site Plan](#)

Authorising Officer: 
Gary Soutar
General Manager Infrastructure & Operations

Responsible Officer: Lex Smith
Group Manager City Spaces

Report Author: Adam Page
Snr Sport & Recreation Officer

PURPOSE

Redland City Council (RCC) is short of sporting land in the southern part of the city. An opportunity has arisen for Council to utilise one of its existing public open spaces at Denham Boulevard Park, 1-5 Donald Road, Redland Bay to help address this shortfall.

BACKGROUND

The Redland City Council Open Space Strategy 2026 identified that Redland Bay will experience the second largest population influx by 2026 of some 4,500 people. To meet the desired standards of service from within this strategy Council must activate an additional 7.43 hectares (1.65ha per 1000 people) of sporting parkland to meet this population growth.

With only 16.6ha or 12.47% of total area for sport in the southern part of the city (87.53% in northern part of city), it is imperative that provision is made for formalised sport in this part of the city.

Activation of this existing space will provide opportunities for a growing football (soccer) club and allow a variety of other rectangular sports such as rugby union, rugby league and touch football to efficiently use public open space for their sporting activities.

ISSUES

The southern part of the city currently only has 3 sporting facilities (court facilities excluded), those being:

Location	Suburb	Main activity	Secondary activities
Charlie Buckler Sports Park	Redland Bay	Rugby Union	Cricket
Ern & Alma Dowling Memorial Sports field	Victoria Point	Australian Rules	Softball & Cricket
Sel Outridge Park	Redland Bay	Multi-use training facility	Rugby Union & Cricket

Charlie Buckler Sports Park is the only facility which specifically caters for rectangular sporting activities with Sel Outridge Park utilised as an overflow training facility. There is no Council facility currently available for football (soccer) activities and this shortfall in the southern part of the city has led to many participants joining and playing for organisations located within Logan and Gold Coast City Council regions.

Existing clubs (Mooroonda, Redland United and Capalaba Football (soccer) clubs) are all located in the northern part of the city. The lack of football (soccer) facilities in the southern part of the city has led to participants having to travel great distance to participate or to withdraw completely from organised sport.

The existing surface at Denham Boulevard Park is not currently suitable for any regulated sporting activity. The site is currently used as a kick about space by local residents and earthworks and remediation to the turf surface will be required to provide a suitably sized area and to activate the space.

STRATEGIC IMPLICATIONS

Legislative Requirements

Not applicable

Risk Management

OPPORTUNITIES	RISKS
Activation of existing public open space.	Local resident objections to activating Denham Boulevard park as a sporting facility.
Provision of additional sporting facilities for southern part of the city.	
Creation of a Multi-Sport Precinct enabling several community sport and recreation organisations to access sporting facilities.	

Financial

The required budget to deliver the suitable playing field is \$120,000

Capital Expense

BUDGET	JOB NUMBER / DESCRIPTION	2014 / 15	2015 / 16
Current	42105 – Weinam Creek Wetland Park	\$0	\$600,000
Revised	42105 – Weinam Creek Wetland Park	\$60,000	\$540,000

Operational Expense

BUDGET	JOB NUMBER / DESCRIPTION	2014 / 15	2015 / 16
Current	Multi Sports Precinct – Redland Bay	\$0	\$0
Revised	Multi Sports Precinct – Redland Bay	\$60,000	\$0

Note: The operational budget allocation will come from operational savings achieved in the 2014 / 2015 financial year.

People

Should Council approve this project it will be delivered by existing staff within City Spaces.

Environmental

The project area is zoned 'Open Space' parkland and is currently grassed with limited or no native/remnant vegetation. One tree is required to be removed to accommodate the regrading of the site to accommodate a sports field. Overlays triggered under the current planning scheme include:

1. Acid Sulphate Soils Overlay;
2. Habitat Protection – Bushland Habitat Overlay;
3. Flood Prone, Storm Tide and Drainage Constrained Land Overlay;
4. Waterways, Wetlands and Moreton Bay Overlay, and
5. Road and Rail Noise Impacts Overlay

The project will be delivered within the provisions of these overlays.

Social

The broader benefits of sport are well known and include helping to achieve mental and physical health, crime prevention, social development and the strengthening of local communities.

Should Council approve this project it will provide sporting land close to this community and provide them opportunities to participate in sporting activities without having to travel.

Alignment with Council's Policy and Plans

This report aligns with 2 key documents:

1. **Redland City Council's Open Space Strategy 2026** – December 2012 with specific reference to recommendations 11, 40 & 45.

No.	RECOMMENDATION
11	Investigate potential open space areas for alternate Council or community uses (or disposal)
40	Acquire new land for sporting purposes in the south of the city
45	Facilitate and implement a multiple use of sporting facilities approach across the city

2. **Weinam Creek Wetlands – Master Plan Report** – April 2012 with specific reference to recommendation 9.7.4:

9.7.4 – Junior Sports Field:

- 'As the adjoining population increases, the need for a large formalised open space area for sporting must be addressed.'
- 'The actual sports field should be maintained as a quality playing surface with the potential to accommodate sporting activities such as Soccer, Rugby League and Rugby Union, however, other sports could also train on the grounds.'

CONSULTATION

- Service Manager – Public Place Projects
- Chairperson – Portfolio 5 – Infrastructure & Operations
- Division 6 Councillor
- Commercial Business Account Manager – Financial Services

OPTIONS

1. To approve the construction of a multipurpose sports precinct at Denham Boulevard Park, 1-5 Donald Road, Redland Bay to activate existing public open space and help address shortfalls in sporting facilities in the southern part of the city.
2. Council seeks additional information
3. Council does not approve the construction of a multipurpose sports precinct at Denham Boulevard Park, 1-5 Donald Road, Redland Bay.

OFFICER'S RECOMMENDATION

That Council resolves to:

1. **Approve the construction of a multipurpose sports field at Denham Boulevard Park, 1-5 Donald Road, Redland Bay to activate existing public open space and help address shortfalls in sporting facilities in the southern part of the city;**
2. **Approve the partial budget bring forward of \$60,000 from 42105 – Weinam Creek Wetland Park from 15/16 to 14/15; and**
3. **Utilise \$60,000 of operational savings to undertake the operational works within the project.**



LEGEND

- (A) MULTI SPORTS PRECINCT
- (B) EXISTING TOILET FACILITY
- (C) EXISTING PICNIC SHELTER
- (D) EXISTING BASKET BALL COURTS
- (E) EXISTING SEWER PUMP STATION
- (F) PROVISION FOR CAR PARK AREA
- (G) FUTURE CAR PARK EXPANSION
- (H) FUTURE COMMUNITY USE AREA
- (I) FUTURE DOG OFF LEASH AREA
- (J) EXISTING TREE TO BE REMOVED



12 MAYORAL MINUTE

In accordance with s.35 *Redland City Council Meetings – Standing Orders*, the Mayor may put to the meeting a written motion called a 'Mayoral Minute', on any matter. Such motion may be put to the meeting without being seconded, may be put at that stage in the meeting considered appropriate by the Mayor and once passed becomes a resolution of Council.

13 NOTICES OF MOTION TO REPEAL OR AMEND RESOLUTIONS

In accordance with s.262 *Local Government Regulation 2012*.

14 NOTICES OF MOTION

In accordance with s.7(3) *Redland City Council Meetings – Standing Orders*.

15 URGENT BUSINESS WITHOUT NOTICE

A Councillor may bring forward an item of urgent business if the meeting resolves that the matter is urgent.

16 CLOSED SESSION**16.1 COMMUNITY AND CUSTOMER SERVICES****16.1.1 SPONSORSHIP APPLICATIONS ROUND 2 - 2014-15 - REQUESTS FOR APPROVAL**

Objective Reference: A170056
Reports and Attachments (Archives)

Authorising Officer: 

Louise Rusan
General Manager Community and Customer Services

Responsible Officer: Greg Jensen
Group Manager Community and Cultural Services

Report Author: Jacqui Jumisic
Community Grants Coordinator

EXECUTIVE SUMMARY

Council or Committee has a broad power under Section 275(1) of the Local Government Regulation 2012 to close a meeting to the public where there are genuine reasons why the discussion on a matter should be kept confidential.

OFFICER'S RECOMMENDATION

That the meeting be closed to the public to discuss this matter pursuant to Section 275(1) of the *Local Government Regulation 2012*.

The reason that is applicable in this instance is as follows:

- (h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage*

16.2 ORGANISATIONAL SERVICES**16.2.1 REDLAND INVESTMENT CORPORATION - AMENDMENT TO FINANCIAL TREATMENT OF LAND TRANSFERS**

Objective Reference: A180641
Reports and Attachments (Archives)

Authorising Officer: 
Nick Clarke
General Manager Organisational Services

Responsible Officer: Peter Kelley
CEO Redland Investment Corporation

Report Author: Grant Tanham-Kelly
A/CFO Redland Investment Corporation

EXECUTIVE SUMMARY

Council or Committee has a broad power under Section 275(1) of the Local Government Regulation 2012 to close a meeting to the public where there are genuine reasons why the discussion on a matter should be kept confidential.

OFFICER'S RECOMMENDATION

That the meeting be closed to the public to discuss this matter pursuant to Section 275(1) of the *Local Government Regulation 2012*.

The reason that is applicable in this instance is as follows:

- (h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage*

16.3 OFFICE OF CEO**16.3.1 SALE OF LAND FOR OVERDUE RATES**

Objective Reference: A170012
Reports and Attachments (Archives)



Authorising Officer:
Linnet Batz
Chief Financial Officer

Responsible Officer: Noela Barton
Service Manager Revenue & Collections
Management Unit

Report Author: Kristene Viller
Account Resolution Officer

EXECUTIVE SUMMARY

Council or Committee has a broad power under Section 275(1) of the Local Government Regulation 2012 to close a meeting to the public where there are genuine reasons why the discussion on a matter should be kept confidential.

OFFICER'S RECOMMENDATION

That the meeting be closed to the public to discuss this matter pursuant to Section 275(1) of the *Local Government Regulation 2012*.

The reason that is applicable in this instance is as follows:

- (h) *other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage*

17 MEETING CLOSURE
