



Redland
CITY COUNCIL

MINUTES

GENERAL MEETING

Wednesday, 9 November 2016

**The Council Chambers
35 Bloomfield Street
CLEVELAND QLD**

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1 DECLARATION OF OPENING

The Deputy Mayor declared the meeting open at 9.29am and acknowledged the Quandamooka people, who are the traditional custodians of the land on which Council meets.

The Deputy Mayor also paid Council's respect to their elders, past and present, and extended that respect to other indigenous Australians who are present.

2 RECORD OF ATTENDANCE AND LEAVE OF ABSENCE

Cr W Boglary	Deputy Mayor and Councillor Division 1
Cr P Mitchell	Councillor Division 2
Cr P Gollé	Councillor Division 3
Cr L Hewlett	Councillor Division 4
Cr M Edwards	Councillor Division 5
Cr J Talty	Councillor Division 6
Cr M Elliott	Councillor Division 7 – entered at 9.38am
Cr T Huges	Councillor Division 8
Cr P Gleeson	Councillor Division 9
Cr P Bishop	Councillor Division 10

EXECUTIVE LEADERSHIP TEAM:

Mr B Lyon	Chief Executive Officer
Mr N Clarke	General Manager Organisational Services
Mrs L Rusan	General Manager Community & Customer Services
Mr B Taylor	Acting General Manager Infrastructure & Operations
Mrs D Corbett-Hall	Chief Financial Officer
Ms A Daly	Head of Human Resources
Mr A Ross	General Counsel

MINUTES

Mrs E Striplin	Corporate Meetings & Registers Coordinator
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LEAVE OF ABSENCE

COUNCIL RESOLUTION

Moved by: Cr M Edwards
Seconded by: Cr T Huges

That a leave of absence be granted for Mayor Karen Williams who is attending the ALGA meetings in Toowoomba as an LGAQ board representative.

CARRIED 9/0

Crs Boglary, Mitchell, Gollé, Hewlett, Edwards, Huges, Talty, Gleeson and Bishop voted FOR the motion.

Cr Elliott was not present when the motion was put.

Mayor Williams was absent from the meeting.

COUNCILLOR ABSENCES DURING MEETING

Cr Elliott entered the meeting at 9.38am (after Devotional Segment)

Cr Huges left the meeting at 9.38am (during Item 5) and returned at 9.39am

3 DEVOTIONAL SEGMENT

Stephen Thomas, South Redland Baptist Church and a member of the Ministers' Fellowship led Council in a brief devotional segment.

4 RECOGNITION OF ACHIEVEMENT

Nil

5 RECEIPT AND CONFIRMATION OF MINUTES**5.1 GENERAL MEETING MINUTES 26 OCTOBER 2016****COUNCIL RESOLUTION**

Moved by: Cr M Edwards
Seconded by: Cr P Gleeson

That the minutes of the General Meeting of Council held 26 October 2016 be confirmed.

CARRIED 9/0

Crs Boglary, Mitchell, Gollé, Hewlett, Edwards, Huges, Talty, Gleeson and Bishop voted FOR the motion.

Cr Elliott was not present when the motion was put.

Mayor Williams was absent from the meeting.

6 MATTERS OUTSTANDING FROM PREVIOUS COUNCIL MEETING MINUTES

Nil

7 PUBLIC PARTICIPATION

Nil

8 PETITIONS AND PRESENTATIONS

Nil

9 MOTION TO ALTER THE ORDER OF BUSINESS

Nil

10 DECLARATION OF MATERIAL PERSONAL INTEREST OR CONFLICT OF INTEREST ON ANY ITEMS OF BUSINESS

Nil

11 REPORTS TO COUNCIL**11.1 ORGANISATIONAL SERVICES****11.1.1 OPERATIONAL PLAN QUARTERLY PERFORMANCE REPORT
SEPTEMBER 2016**

Objective Reference: A2024367
Reports and Attachments (Archives)

Attachment: [Operational Plan Quarterly Performance Report
September 2016](#)

Authorising Officer: 
Nick Clarke
General Manager Organisational Services

Responsible Officer/Author: Lorraine Lee
Senior Advisor Strategic and Community
Planning

PURPOSE

The purpose of this report is to provide a progress report against the Operational Plan 2016/17 for the first quarter from 1 July to 30 September, 2016. This report is the first report for the Operational Plan 2016/17.

BACKGROUND

The *Local Government Act 2009* (the Act) requires Council to adopt an Operational Plan each year. The Operational Plan 2016/17 forms an important part of Council's strategic planning and sets out the work Council planned to deliver towards achievement of the Corporate Plan 2015-2020.

The Act also requires the Chief Executive Officer to present a written assessment of the Council's progress towards implementing the annual operational plan at meetings of Council, at least quarterly.

ISSUES

The attached report provides a status update for each project, together with a comment outlining progress for the quarter. The information in the report has been provided by the responsible departments for each project.

Projects	Number
Completed	1
On Track	62
Monitor	8
Concern	2
Cancelled	0
Total	73

Overall it is noted that 62 of 73 projects are on track for completion this financial year as planned. One project has already been completed, eight are being closely monitored, indicating they are slightly behind target with their progress, and just two projects are listed as being of concern.

More detailed information on each project is outlined in the attached Operational Plan Quarterly Performance Report.

STRATEGIC IMPLICATIONS

Legislative Requirements

Council's Operational Plan 2016/17 is an important statutory plan which sets out Council's plans to deliver the Corporate Plan 2015-2020 to achieve the vision, outcomes and goals of the Redlands 2030 Community Plan. The Operational Plan 2016/17 includes a wide range of projects which directly contribute to the delivery of Council's agreed outcomes. Tracking progress against this plan provides a useful assessment of Council's performance in delivering against its plans.

The Local Government Regulation 2012 (section 174) states that "*the chief executive officer must present a written assessment of the local government's progress towards implementing the annual operational plan at meetings of the local government held at regular intervals not more than 3 months*". Under the same section of the regulation, Council is allowed to amend the plan at any time before the end of the financial year.

Risk Management

The risk of not delivering against Council's operational plan is that Council does not achieve the commitments set out in the longer term corporate and community plans. Each project would have associated risks which would be managed by the relevant area of Council.

Financial

The Operational Plan 2016/17 is funded from the annual budget.

People

Projects listed in the Operational Plan 2016/17 are managed by the individual area in Council responsible for the project. The status and comments of projects in the attached report have been provided by the relevant officer for each project and compiled by Council's Corporate Governance Group. Although delivery of the plan itself is dependent on staff resources and some projects relate to people issues, there are no direct impacts on people resulting from this report.

Environmental

Some projects within the Operational Plan 2016/17 directly contribute to Council's environmental commitments. However, this report does not have any direct environmental impacts.

Social

Some projects within the Operational Plan 2016/17 directly contribute to Council's social commitment. However, this report does not have any direct social impacts.

Alignment with Council's Policy and Plans

Council's Operational Plan 2016/17 outlines planned activities and projects against the eight outcomes in the Corporate Plan 2015-2020. As such, it is a key planning document and consistent with both the Corporate Plan 2015-2020 and the Redlands 2030 Community Plan.

CONSULTATION

The Corporate Governance Group has prepared the attached report in consultation with relevant officers and managers within Council. The status and comments have been provided by the officers involved in delivering the particular projects within the Operational Plan 2016/17.

OPTIONS

1. That Council resolves to note the attached Quarterly Operational Plan Performance Report for September 2016.
2. That Council requests additional information in relation to the attached Quarterly Operational Plan Performance Report for September 2016.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr P Gleeson
Seconded by: Cr P Bishop

That Council resolves to note the Quarterly Operational Plan Performance Report for September 2016.

CARRIED 10/0

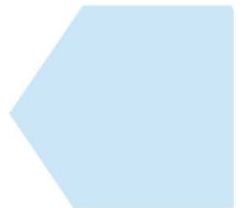
Crs Boglary, Mitchell, Gollé, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson and Bishop voted FOR the motion.

Mayor Williams was absent from the meeting.



Operational Plan 2016 - 17

September 2016



Summary

Outcome	Complete	On Track	Monitor	Concern	Cancelled	Total
1 Healthy natural environment	1	12	0	0	0	13
2 Green living	0	6	0	0	0	6
3 Embracing the bay	0	7	1	0	0	8
4 Quandamooka Country	0	4	2	2	0	8
5 Wise planning and design	0	6	2	0	0	8
6 Supportive and vibrant economy	0	7	1	0	0	8
7 Strong and connected communities	0	8	1	0	0	9
8 Inclusive and ethical governance	0	12	1	0	0	13
Total:	1	62	8	2	0	73

On Track:

The project is progressing on time and on budget and is on track for delivery by 30 June, 2017.

Monitor:

There are issues with timeframes and/or budget but it is still expected that with close monitoring the project can be delivered by 30 June, 2017.

Concern:

There are significant delays or budget issues and it is unlikely that the project will be delivered by 30 June, 2017.

1. Healthy natural environment

Strategies

- 1.1 Redland's natural assets including flora, fauna, habitats, biodiversity, ecosystems and waterways are managed, maintained and monitored.
- 1.2 Threatened species are maintained and protected, including the vulnerable koala species.
- 1.3 Community and private landholder stewardship of natural assets increases.
- 1.4 Visitors experience our natural assets through high standard facilities, trails, interpretation and low impact commercial ventures.

Project	Op Plan Ref	Lead	Status	Comment
S Plan and deliver conservation restoration activities.	1.1.2	City Spaces	On Track	Works are currently being planned and implemented in prioritised catchments - Coolnwynpin, Tarradarrapin, Hilliards, Moogurrapum and Erapah.
S Improve accessibility of protected areas for health and wellbeing, while conserving biodiversity.	1.2.2	City Spaces	On Track	2.5kms of multiuse - walking, horse and mountain bike (MTB) trails have been constructed to improve connectivity in Bayview Conservation Area (BCA). One new multiuse (walking, horse and MTB) trail in BCA marked out on ground to improve fire management and recreational connectivity. One new walking and cycling link trail created in BCA. Trail care occurred in BCA, Don and Christine Burnett Conservation Area and Redland Track Park with repairs to a variety of trails.
S Enhance the visitor experience of Redland's natural assets.	1.4.1	City Spaces	On Track	New web pages for conservation areas uploaded. New trails in Bayview Conservation Area and Redland Track Park. Tear-off maps supplied to bike shops, scouts, IndigiScapes, bike clubs and horse groups.
S Manage Council owned water bodies for improved environmental outcomes.	1.1.1	Environment & Regulation	On Track	First quarter monitoring of waterways completed.
S Engage and deliver restoration through partnership with community and external groups.	1.1.3	Environment & Regulation	On Track	80 property visits completed. 38 bushcare groups active. 17 bushcare group visits completed. Two bushcare open days completed. 89 bushcare group working bees undertaken. Three major plantings completed.
S Develop and commence implementing a program to plant one million native plants in the Redlands by 2020.	1.1.4	Environment & Regulation	On Track	Nursery design well advanced. Two funding applications lodged with the State Government.

1. Healthy natural environment

Project	Op Plan Ref	Lead	Status	Comment
§ Develop natural environment strategies under the Natural Environment Policy.	1.2.1	Environment & Regulation	On Track	Koala Plan workshop completed. Draft plan finalised for presentation to Council. Networks and Corridors Plan under development with assistance from external consultants. First internal stakeholder workshops completed.
§ Plan and deliver community education programs to protect native wildlife.	1.2.3	Environment & Regulation	On Track	2,737 hours of volunteer work in after hours Wildlife Ambulance service. 821 hours of volunteer work through the Wildlife Network phone service.
§ Plan and support the development of habitats for threatened species.	1.2.4	Environment & Regulation	On Track	Raptor nest location data collected.
§ Partner with community for improved environmental outcomes.	1.3.1	Environment & Regulation	On Track	Seek, Unearth, Explore; Bushcare Major Dayout; and Wonderful Wildlife Day events hosted successfully. Three IndigiKids activities hosted. Four training events hosted at IndigiScapes and seven events hosted at other locations. 51 school visits completed.
§ Deliver land management extension programs within the community.	1.3.2	Environment & Regulation	On Track	Seven land management extension activities hosted within the community including: Land for Wildlife field day and six Trees for Weeds days. And 80 property visits completed.
§ Manage the customer experience at IndigiScapes.	1.4.2	Environment & Regulation	On Track	Liaison with Council funding officers regarding funding applications.
§ Review koala area provisions and mapping within Local Law 2 including consultation with community.	C/F	Environment & Regulation	Completed	Local Law 2 koala area provisions and mapping completed and gazetted.

2. Green living

Strategies

- 2.1 Council's policies and plans support ecologically sustainable development and respond to climate change issues.
- 2.2 Sustainable building design (including solar panels and water tanks) is supported through education and advocacy.
- 2.3 Council's waste management plans address current and future needs, and include plans for closed landfills and regional collaboration.
- 2.4 Council and the community actively recycle and reduce waste.
- 2.5 Transport planning reflects a desire to maximise economic, environmental and liveability outcomes through quality road design, public transport, pedestrian and cycling strategies.

Project	Op Plan Ref	Lead	Status	Comment
S Develop and manage active and public transport assets and services.	2.5.1	City Infrastructure	On Track	Ongoing management of active public transport assets through the concrete footpath and cycleway maintenance program, planning for rehabilitation and provision of path lighting. Bus stop upgrades and renewal projects continuing.
S Plan and develop access on the bay islands and connections to the mainland.	2.5.2	City Infrastructure	On Track	Project team has been identified to undertake the Redlands Transport Plan. Briefing note with funding and resource requirements provided to Executive Leadership Team for consideration. Work underway to secure a work area for the team with a view to commencement in the upcoming quarter. A financial update of the Southern Moreton Bay Islands Water Transport alternate route study has been commissioned and is due for completion in October 2016.
S Manage implementation of the Redland City Council Climate Change Action Plan.	2.1.1	Environment & Regulation	On Track	First draft of Climate Change Action Plan completed and now undergoing internal consultation.
S Provide information to raise community awareness and education.	2.2.1	Environment & Regulation	On Track	Working with staff from South East Queensland Council to redevelop Living Smart Web content and portal.
S Plan and deliver waste management services to meet current and future needs of the city.	2.3.1	Water & Waste Operations	On Track	The waste disposal strategy is in the initial stages of development.
S Reduce the amount of waste going into landfill.	2.4.1	Water & Waste Operations	On Track	Kilograms of waste to landfill per capita is 89kg against YTD maximum of 93kg. Redland City Council is partnering with Griffith University and in September held an internal focus group to identify the household behaviours around food waste and what some of the motivations and barriers are to changing behaviour.

3. Embracing the bay

Strategies

- 3.1 Council collaborates with partners to understand, nurture and protect Moreton Bay's marine health and values.
- 3.2 Communities on the islands and foreshores enjoy equitable access to development opportunities and community services.
- 3.3 Our community is ready for and adapting to changing coastlines, storm tide and severe weather.
- 3.4 Redland City's residents and visitors can easily access the foreshore and use recreation infrastructure for boating and non-boating activities.
- 3.5 Priority Development Areas support equitable outcomes for island residents, such as access to transport and facilities.

Project	Op Plan Ref	Lead	Status	Comment
S Develop a coastal adaptation strategic plan.	3.3.1	City Infrastructure	On Track	Phase 1 of the Coastal Adaptation Strategy will be presented at a Council workshop on 26 October for the purpose of then being submitted to Council for endorsement and community consultation. A funding application is being prepared for the development of Phase 2 which is expected to be completed and submitted for assessment by the end of the year.
S Manage Redland City Council's marine and canal infrastructure.	3.4.1	City Infrastructure	On Track	Dredging work is continuing both at Aquatic Paradise and Raby Bay. Funding for Raby Bay has now been approved and is with Project Delivery Group for procurement. The Raby Bay repair trial shortlisting has been finalised with four applicants.
S Manage risk hazards to the public.	3.4.2	City Spaces	On Track	Formulating action plan roll out for Raby Bay, Headland Park and Gorge walk North Stradbroke Island.
S Establish the Redland Canoe and Kayak Trail.	3.4.3	City Spaces	On Track	Complete sites have been identified and included into delivery program for Project Delivery Group in 2016/17, 2017/18 and 2018/19. Website content has been reviewed.
S Partner with and support community organisations to build the capacity to deliver services and projects on the islands.	3.2.1	Community & Cultural Services	On Track	The Southern Moreton Bay Island outreach service has been established on Macleay. Ten participating organisations signed a memorandum of understanding agreeing to provide services on the islands to be launched in November. Organisations include FSG Aust, Open Minds, Redland District Community on the Ageing, Relationships Aust, Working Against Violence Support Service, Group 61, Bayside Island Community Service, Youth & Family Services, Bayside Initiative Group and Redland Community Centre.

3. Embracing the bay

Project	Op Plan Ref	Lead	Status	Comment
S Build community resilience to ensure residents have capacity to prepare, respond and recover from severe weather events.	3.3.2	Disaster Planning & Operations	On Track	Community Engagement sessions include: 14 May - Mt Cotton Primary School Fete; 13 July - Stocklands Cleveland; 26 August - Mayoral Prayer Breakfast; 2-4 September - RedFest Cleveland Showgrounds; 14 September - NAIDOC Celebrations Dunwich School; 22-23 September - Chaplaincy Workshop
S Partner with Healthy Waterways and SEQ Catchments to monitor and improve the values of the bay and enhance the communities experience of the bay.	3.1.1	Environment & Regulation	On Track	Council was represented at three Healthy Waterways and Catchment related network and stakeholder meetings.
S Progress development of Priority Development Area (PDA) activities that support equitable access.	3.5.1	Redlands Investment Corporation	Monitor	Redlands Investment Corporation finalised joint venture agreement and joint venture administration agreement for Toondah Harbour PDA. Environmental Impact Statements for the Toondah Harbour PDA and Weinam Creek PDA have been submitted to the Federal Department of Environment for comment.

4. Quandamooka Country

Strategies

- 4.1 Council's organisational and staff capacity to deliver positive outcomes for Aboriginal communities, including the Quandamooka People, is improved through policy, cultural awareness training and cultural heritage training for elected members and Council staff.
- 4.2 Council's and the community's respect and understanding of the Quandamooka peoples' relationship with their traditional land and waters continue to improve.
- 4.3 Council continues to support and resource the delivery of commitments under the Indigenous Land Use Agreement (ILUA) with the Quandamooka People.
- 4.4 Council works with the Quandamooka Traditional Owners to help them achieve their goal of establishing North Stradbroke Island (Minjerribah) as a global eco-cultural tourism destination.

Project	Op Plan Ref	Lead	Status	Comment
S Support the development of eco-cultural tourism.	4.4.1	Communication, Engagement & Tourism	On Track	Council developed and submitted an expression of interest to the State Government to have the ex-HMASTobruk scuttled in the waters off North Stradbroke Island (NSI). Photos were taken at Quandamooka Festival events and were published by Redland City Bulletin. This included the opening event, Welcome the Whales and Kunjriel (Corroboree). Corporate filming occurred on NSI to promote cultural eco-tourism opportunities on NSI.
S Deliver programs, events, displays and exhibitions through Council's libraries, art galleries and performing arts centre to showcase Aboriginal history, art and culture and enhance community understanding of these aspects.	4.2.2	Community & Cultural Services	On Track	Aboriginal art, culture and history was promoted through various events including: Presentation of the Gathering Strands exhibition at Redland Art Gallery. Provision of RADF grants to support "Island Made" exhibition, Quandamooka Pavilion at Redfest and to send local Quandamooka artist to the Festival of Pacific Arts. Shortlisting of two Quandamooka artists in the 2016 Redland Art awards.
S Increase Redland City Council elected members and staff awareness of cultural heritage.	4.1.1	Corporate Governance	On Track	Proposed dates 17 and 18 November for two day Aboriginal and Cultural Heritage training. Draft attendee lists in place pending confirmation from QYAC on date. Senior Advisor continues to send communications about contemporary Aboriginal issues to relevant stakeholders.
S Promote awareness and understanding of the local Aboriginal and Torres Strait Islander culture through events.	4.2.1	Corporate Governance	On Track	Promoted awareness and understanding through a number of events held including National Reconciliation Week, NAIDOC and Quandamooka Festival.
S Partner with QYAC to plan and monitor commitments under the ILUA.	4.3.1	Corporate Governance	Monitor	ILUA commitments are being progressed and updates included in the September 2016 ILUA reFlector report. Meetings held over 28 and 29 September with ILUA Consultative Committee, Capital Works Forum and newly formed group Protecting, Sea, Land and Environment Focus Group. ILUA Capital Works Forum did not proceed as a forum however proceeded as a business meeting.

4. Quandamooka Country

Project	Op Plan Ref	Lead	Status	Comment
S Plan and deliver commitments under the ILUA in partnership with QYAC.	4.3.2	Corporate Governance	Monitor	Council is reviewing QYAC's involvement in the capital program process following discussions about the effectiveness of the Capital Works Forum.
S Develop a Cultural Heritage policy and guideline in line with the draft Cultural Heritage Management Plan from QYAC.	C/F	Corporate Governance	Concern	Meeting to be arranged with relevant officers to discuss next steps. Proposals will be brought to Councillors for further discussion.
S Embed Indigenous cultural awareness training at Redland City Council.	4.1.2	Human Resources	Concern	Meeting scheduled with QYAC in October, previous meeting having been cancelled by QYAC. Informed by QYAC that a draft employment strategy would be presented at the rescheduled meeting.

5. Wise planning and design

Strategies

- 5.1 Growth and development in the city is sustainably managed through the adoption and implementation of the Redland City Plan and Local Government Infrastructure Plan.
- 5.2 Redland City's character and liveability are enhanced through a program of master planning, place-making and centre improvement strategies, including maximising opportunities through the catalyst Toondah Harbour Priority Development Area and Redlands Health and Wellbeing Precinct projects to build a strong and connected Cleveland.
- 5.3 An effective and efficient development assessment process delivers quality development that is consistent with legislation, best practice and community expectations.
- 5.4 Regional collaboration and targeted advocacy drives external funding for key infrastructure upgrades and enhanced community outcomes.

Project	Op Plan Ref	Lead	Status	Comment
S Plan and develop cross-boundary transport and infrastructure priorities.	5.4.2	City Infrastructure	On Track	Project team has been identified to undertake the Redlands Transport Plan. Briefing note with funding and resource requirements provided to Executive Leadership Team for consideration. Work underway to secure a work area for the team with a view to commencement in Q2. A financial update of the South Moreton Bay Islands Water Transport alternate route study has been commissioned and is due for completion in October 2016.
S Finalise the Local Government Infrastructure Plan (LGIP).	5.1.1	City Planning & Assessment	On Track	Draft plan proceeding. Water and sewer infrastructure networks reincorporated on advice of department - will result in slippage to project as master plans need to be completed for both LGIP and an amended Netserv Plan. Awaiting draft of Infrastructure Design Manual planning scheme policy from City Plan review team to ensure consistency in infrastructure standards between the two documents. The Planning Minister has been granted an extension to 1 July 2018 for adoption of the LGIP.
S Maintain effective systems and processes that underpin quality, timely decision making for development applications.	5.3.1	City Planning & Assessment	On Track	Project plans have been drafted and meetings held to discuss output responsibilities in readiness for Redland City Plan. Ongoing discussions with Department of Infrastructure Local Government and Planning with regards to transition assistance. Initial discussions commenced regarding a new e-lodgement tool with further costing and project planning to occur in Q2. One workflow requirement for development application requested for immediate implementation once available (expected Q2).
S Develop master plan for Redland Aquatic Redevelopment.	5.2.2	City Spaces	Monitor	Awaiting endorsement of business case by Surf Life Saving Queensland board. Currently a three month delay to program.

5. Wise planning and design

Project	Op Plan Ref	Lead	Status	Comment
§ Finalise the Redland City Plan.	5.1.3	Economic Sustainability & Major Projects	On Track	Completed most of the workshops with Council as part of the submissions review. Report to Council should be delivered by the end of the year for Council to decide how to progress the planning scheme. If Council decide to proceed with no significant changes, the planning scheme will be sent to the Minister in early 2017, with an intended commencement date of July 2017.
§ Coordinate a Redlands master planning and place making program.	5.2.1	Economic Sustainability & Major Projects	Monitor	Met with stakeholders and developed a program of works to deliver Cleveland CBD masterplan. Metro South has issued a revised project brief to three consultants for the Cleveland Health and Well Being Centre. Acquisition of Commonwealth land at Birkdale has been deferred pending the outcome of negotiations, Redland Investment Corporation are representing Council. Quotations to prepare urban design guidelines are currently being sought.
§ Advocate for key city building infrastructure including identifying funding paths for delivery.	5.4.1	Economic Sustainability & Major Projects	On Track	Attended Council of Mayors South East Queensland Economic Development Committee meetings. Investigating funding and financial options including co-funding partnerships to build and make available enhanced broadband infrastructure including expression of interest process and business user survey.
§ Service development demands.	5.1.2	Water & Waste Infrastructure	On Track	All developer needs serviced for this quarter.

6. Supportive and vibrant economy

Strategies

- 6.1 Council supports infrastructure that encourages business and tourism growth.
- 6.2 Redland City delivers events, activities and performances that bring economic and social benefits to the community.
- 6.3 Council's involvement in the state government's North Stradbroke Island Economic Transition Committee supports and aligns with Council's strategic objectives, which help deliver long-term economic sustainability for North Stradbroke Island (Minjerribah).
- 6.4 Council receives a return on the community's investment in land to enhance economic and community outcomes.
- 6.5 Growth in key sectors identified in Council's economic development framework is supported through the development and implementation of action plans by the Industry Economic Development Advisory Board.
- 6.6 Development will be facilitated specifically in the Toondah Harbour Priority Development Area (PDA) and the Weinam Creek PDA with a focus on economic growth.

Project	Op Plan Ref	Lead	Status	Comment
§ Develop tourism infrastructure.	6.1.2	Communication, Engagement & Tourism	On Track	Council developed and submitted an expression of interest to the State Government to have the ex-HMAS Tobruk scuttled in the waters off North Stradbroke Island.
§ Develop strategies and activities to support key events.	6.2.1	Communication, Engagement & Tourism	On Track	Work continued on the draft five year Redland City Events Strategy and Action Plan. The document was presented to Councillors at a workshop. Council support was provided to key events including the Quandamooka Festival (several events), RedFest, GreazeFest and the Caravan, Camping, Boating and 4X4 Expo.
§ Partner with external stakeholders to deliver key city building infrastructure to support Council's priorities.	6.1.1	Economic Sustainability & Major Projects	On Track	Continuing to work with Horizon Foundation to deliver Runnymede Road disability centre; worked with various stakeholders to deliver Cleveland Community Hub; and have developed a Memorandum of Understanding with MS Qld for 12 units of disability accommodation co-located with Cleveland Community Hub.
§ Plan and coordinate Redland's participation in the Gold Coast Commonwealth Games legacy events.	6.2.2	Economic Sustainability & Major Projects	On Track	The Commonwealth Games Liaison Committee (comprising of both Council officers and State Government representatives) has been meeting monthly, planning Council and community responses for 2018 Commonwealth Games opportunities.

6. Supportive and vibrant economy

Project	Op Plan Ref	Lead	Status	Comment
§ Support economic transition for North Stradbroke Island (NSI).	6.3.1	Economic Sustainability & Major Projects	On Track	Internal communication of the State Government's endorsement of the North Stradbroke Island Economic Transition Strategy in September 2016 and ongoing liasion with the Department of State Development with regards to governance arrangements. Redland Investment Corporation continuing to work with the Walker Group, State and Federal Governments to map the path under environmental guidelines.
§ Develop action plans for key industry sectors.	6.5.1	Economic Sustainability & Major Projects	On Track	Action plan quotations have been received for two industry sector action plans. The industry sectors are the Healthcare and Social Assistance and Education and Training sectors. The action plans will commence upon appointment of the successful consultants in the respective sectors.
§ Develop strategic opportunities for Redland City Council land holdings.	6.4.1	Redlands Investment Corporation	On Track	Redlands Investment Corporation developed the Redlands Investment Corporation Real Estate analysis and review of commercial opportunities.
§ Facilitate process with Economic Development Queensland.	6.6.1	Redlands Investment Corporation	Monitor	Redlands Investment Corporation provided ongoing assistance to the Walker Group such as meeting with State and Federal Agencies regarding Commonwealth environment processes. Redlands Investment Corporation received a revised masterplan for Weinam Creek PDA prepared by the Walker Group. Reviewing masterplan and identifying staged opportunities.

7. Strong and connected communities

Strategies

- 7.1 Festivals, event and activities bring together and support greater connectivity between cross-sections of the community.
- 7.2 Council maximises community benefit from the use of its parklands and facilities by improving access to, and the quality and share use of, public spaces and facilities by groups for sporting, recreational and community activities.
- 7.3 Council's assessment of community issues and needs provides timely opportunities to pursue grants and partnerships that realise long-term benefits.
- 7.4 Council supports volunteerism and participation in civic projects through clear and supportive Council processes to reduce red-tape, and engage and recruit volunteers for Council projects.
- 7.5 The community's preparedness for disasters is improved through community education, training and strong partnerships between Council and other agencies.

Project	Op Plan Ref	Lead	Status	Comment
§ Plan for effective sport and recreation areas.	7.2.1	City Spaces	On Track	Report to Council on land demand study being finalised. Venue management system implemented with customer web interface being finalised by March 2017.
§ Develop master plan for Cleveland skate park renewal.	7.2.2	City Spaces	On Track	Consultation program to commence in November 2016
§ Conduct planning for the Surf Lifesaving Queensland Operations Hub and join SES emergency response centre for Point Lookout, including Native Title and design relating to the establishment of a greenfield site located on East Coast Road.	C/F	City Spaces	Monitor	Working with stakeholders on feasibility and identifying specific sites.
§ Design and deliver an annual calendar with a range of festivals, events and activities across the city.	7.1.1	Community & Cultural Services	On Track	2016 annual calendar is implemented. The 2017 calendar will be launched in February 2017.
§ Develop a public art strategy for Council that maximises community benefits from grant funding and ensures a vibrant public art program across the city.	7.1.2	Community & Cultural Services	On Track	Following a consultation period, the Creative Redland Public Arts Strategy is currently in final draft. It will be presented to Community and Customer Services General Manager this month for review and then to a Councillor workshop.
§ Undertake planning to align library services to changing customer needs.	7.2.3	Community & Cultural Services	On Track	Planned workshop regarding library strategy scheduled for November. Library Strategic Planning underway.
§ Promotion and delivery of multi-agency education programs.	7.5.1	Disaster Planning & Operations	On Track	On 31 August a debrief of Sodor Surprise was dedicated to Local Disaster Management Group multi-agency learnings and sharing of relevant information. Ongoing - Seasonal preparedness Guardian training with council's Emergency Operations Team (EOT).

7. Strong and connected communities

Project	Op Plan Ref	Lead	Status	Comment
S Partner with community organisations and the private sector to deliver social infrastructure supporting community needs.	7.3.1	Economic Sustainability & Major Projects	On Track	Continued to work with Horizon Foundation to deliver Runnymede Road disability centre; worked with various stakeholders to deliver Cleveland Community Hub; and have developed a Memorandum of Understanding with MS Qld for 12 units of disability accommodation co-located with Cleveland Community Hub.
S Provide opportunities for volunteers to participate in a range of existing Council projects and activities.	7.4.1	Environment & Regulation	On Track	Volunteering opportunities provided through IndigiScapes Centre Nursery, after hours Wildlife Ambulance, Wildlife Volunteer Network phone service, work experience placements, bushcare and assisting with IndigiScapes events.

8. Inclusive and ethical governance

Strategies

- 8.1 Council's Information Management Strategy and technology systems are engineered to increase efficiency and provide excellent customer service outcomes.
- 8.2 Council produces and delivers against sustainable financial forecasts as a result of best practice Capital and Asset Management Plans that guide project planning and service delivery across the city.
- 8.3 Implementation of the Corporate Plan is well coordinated across Council and through a delivery mechanism that provides clear line of sight, accountability and performance measurement for all employees.
- 8.4 A continuous improvement focus underpins the organisation, creating a supportive environment for ideas and positive, well-managed change that enhances internal and external outcomes.
- 8.5 Council uses meaningful tools to engage with the community on diverse issues so that the community is well informed and can contribute to decision making.

Project	Op Plan Ref	Lead	Status	Comment
§ Implement a continuous improvement framework.	8.4.1	Business Transformation	On Track	Continual improvement activities have now been aligned to both Departmental and Group Plan On a Page. This looks to capture and co-ordinate business improvement activity within the Corporate Planning Portfolio. Bottom up improvement (performance culture) is being encouraged and facilitated through the introduction of the new LEAN outside workers program that has been successfully rolled out across the Council's outside workforce.
§ Improve Council's e-service capability.	8.1.2	Communication, Engagement & Tourism	On Track	New online payments for infringements started July 2016. Council's new website launched 25 August 2016. Existing online services redesigned to be mobile-friendly and look more consistent with corporate website.
§ Review Council's community engagement model and framework.	8.5.1	Communication, Engagement & Tourism	On Track	Communication Engagement and Tourism (CET) reviewed Council's engagement policy. CET liaised with Corporate Governance to obtain necessary templates. The policy is currently being reviewed by the General Manager Organisational Services. CET have commenced a review of Council's Community Engagement Strategy.
§ Report and align Council activities to implement the Corporate Plan 2020 Outcomes.	8.3.1	Corporate Governance	On Track	Corporate Plan 2020 outcomes aligned to Operational Plan 2016/17, and Department and Group Annual Plans. Key accountabilities and responsibilities for progress reporting of significant activities identified. Commenced development of annual planning and reporting system in business intelligence system to streamline processes and improve visibility of significant outcomes.

8. Inclusive and ethical governance


Project	Op Plan Ref	Lead	Status	Comment
S Optimise Redland City Council's asset management capability.	8.2.1	Financial Services	Monitor	Asset management project put on hold December 2015 to provide opportunity to review current approach and forecast spend. Relunched in July with Chief Financial Officer as ELT sponsor. Sponsor has engaged council's change management team and consultant to conduct asset maturity assessment. The findings will be presented to Council and key stakeholders 25 October 2016. Project Manager has been recruited on two year contract, commence mid October. New project plan to go to Council in December 2016
S Align staff capability and performance to deliver the Corporate Plan 2020 Outcomes.	8.3.2	Human Resources	On Track	MyGoals reviews has been completed by 78% of the organisation and 75% had set up goals for 2016/17. The framework will be reviewed to ensure it is aligned with RCC's strategic management framework. The Mayor & CEO Awards criteria were changed to reflect Council's values. A record breaking 220 nominations were received (more than double to 2015). The ceremony will take place on 4 November. The Corporate Development program will be aligned to include the corporate vision, mission and values.
S Embed change management capability within continual improvement programs.	8.4.2	Human Resources	On Track	Change Management ADKAR model embedded within Lean Learners program, incorporated into Enabling Leaders program and developed for organisational change management delivered through OLG. Change Management leadership and sponsorship capability development to be undertaken by ELT by 19 October 2016.
S Align the organisational structure to meet with changing operational requirements.	8.4.3	Human Resources	On Track	Finalised Community and Customer Services Strategic Workforce Plan. Infrastructure and Operations Plans will be completed between October 2016 - February 2017.
S Drive innovation and improvement through capable leadership.	8.4.4	Human Resources	On Track	Inaugural Strategic Directions Forum - Strategy and Innovation Workshop with Executive Leadership Team and Group Managers planned for 2 - 3 November 2016.
S Improve organisational performance through employee feedback.	8.4.5	Human Resources	On Track	Action Planning and employee feedback complete following the focus groups. External consultant engaged to work across the outdoor leadership group assisting in embedding actions and changing culture.
S Deliver a healthy and safe Redland City Council environment.	8.4.6	Human Resources	On Track	Safety Advisors are very active in the business with business partnering activities. Safety Topic Talks continue to be prepared and presented monthly. Safety Management System audits have been conducted in August 2016. Hazards of Work interactions with the business are providing fruitful from an engagement and compliance point of view. A commitment to effective and people focused case management and investigation processes continues.

8. Inclusive and ethical governance

Project	Op Plan Ref	Lead	Status	Comment
§ Implement Council's Information Management Strategy and Plans.	8.1.1	Information Management	On Track	IM Strategy 2016-2019 was adopted by ELT in July. Analysis has commenced to provide "AS IS" business processes for P&R. HRIS is underway with support from IM Group. Skype for Business has been successfully rolled out supporting organisational collaboration. Corporate Website is now live supporting eCommerce and Web Presence
§ Improve Council's asset management governance.	8.2.2	Project Delivery Group	On Track	Partnering with Portfolio Management Office and asset owners in relation to deliverability reviews for future planned works.

11.1.2 DELEGATION TO CEO – SECTION 250(1)(B) LOCAL GOVERNMENT ACT 2009

Objective Reference: A124442
Reports and Attachments (Archives)

Authorising Officer: 
Nick Clarke
General Manager Organisational Services

Responsible Officer: Jo Jones
Acting Group Manager Corporate Governance

Report Author: Jen Gisler
Acting Service Manager Strategy & Governance

PURPOSE

The purpose of this report is for Council to provide a delegation to the Chief Executive Officer CEO to allow the CEO, and any officer who is subsequently on-delegated, the power to confirm the evidentiary value of copies of documents.

BACKGROUND

Section 257 of the *Local Government Act 2009* (the Act) allows a local government to delegate a power under the Act or another Act, other than where an Act specifically states that the power must be exercised by Council resolution. Section 257(1)(b) of the Act specifically provides for a power to be delegated to the CEO regarding the evidentiary value of copies of documents. Section 259 of the Act allows a CEO to then on-delegate their powers to appropriately qualified officers, other than where the local government specifically directs that the power not be further delegated or it is a power to keep a register of interests.

ISSUES

Under section 250 of the *Local Government Act 2009*, Council can be asked to confirm the evidentiary value of copies of documents.

Section 250(1) “*applies to a copy of a document that –*

(a) purports to be made under the authority of a local government or its mayor; and

(b) purports to be verified by the mayor or an employee who is authorised by the local government.”

The proposed delegation would allow the CEO or other officers who are subsequently on-delegated, the power to verify documentation for evidence purposes.

All delegations provided must be exercised in accordance with all legislative requirements, Council’s Code of Conduct and the limitations outlined in an Instrument of Delegation.

STRATEGIC IMPLICATIONS

Legislative Requirements

The recommendations of this report are in accordance with the legislative requirements relating to delegation of powers to the CEO.

Risk Management

Providing delegation for s250(1) of the Act will allow the on-delegation of the powers to appropriate officers for the administration of the Act. The delegation must be exercised in accordance with legislation, the Code of Conduct and the instrument of delegation.

Financial

There are no specific financial implications associated with this report.

People

The report ensures that an appropriate delegation to the CEO are provided, allowing the on-delegation of powers to appropriate officers.

Environmental

There are no specific environmental implications associated with this report.

Social

There are no specific social implications associated with this report.

Alignment with Council's Policy and Plans

The delegation process provides an important role in the operation of Council in accordance with Council's policies and plans.

CONSULTATION

Consultation has occurred with Council's General Counsel.

OPTIONS

1. That Council resolves to delegate to the Chief Executive Officer, under section 257 (1)(b) of the *Local Government Act 2009*, the power to verify documents under section 250(1)(b) of the *Local Government Act 2009*.
2. That Council resolves not to delegate to the Chief Executive Officer, under section 257 (1)(b) of the *Local Government Act 2009*, the power to verify documents under section 250 (1)(b) of the *Local Government Act 2009*.

OFFICER'S RECOMMENDATION/ COUNCIL RESOLUTION

Moved by: Cr P Gleeson
Seconded by: Cr P Bishop

That Council resolves to delegate to the Chief Executive Officer, under section 257(1)(b) of the *Local Government Act 2009*, the power to verify documents under section 250(1)(b) of the *Local Government Act 2009*.

CARRIED 10/0


Crs Boglary, Mitchell, Gollé, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson and Bishop voted FOR the motion.

Mayor Williams was absent from the meeting.

11.2 COMMUNITY & CUSTOMER SERVICES**11.2.1 DECISIONS MADE UNDER DELEGATED AUTHORITY FOR CATEGORY 1, 2 AND 3 DEVELOPMENT APPLICATIONS**

Objective Reference: A124442
Reports and Attachments (Archive)

Attachment: [Decisions Made Under Delegated Authority 09.10.2016 to 22.10.2016](#)

Authorising Officer: 
Louise Rusan
General Manager Community & Customer Services

Responsible Officer: David Jeanes
Group Manager City Planning & Assessment

Report Author: Debra Weeks
Senior Business Support Officer

PURPOSE

The purpose of this report is for Council to note that the decisions listed below were made under delegated authority for Category 1, 2 and 3 development applications.

This information is provided for public interest.

BACKGROUND

At the General Meeting of 27 July, 2011, Council resolved that development assessments be classified into the following four Categories:

Category 1 – Minor Complying Code Assessments and Compliance Assessments and associated administrative matters, including correspondence associated with the routine management of all development applications;

Category 2 – Complying Code Assessments and Compliance Assessments and Minor Impact Assessments;

Category 3 – Moderately Complex Code & Impact Assessments; and

Category 4 – Major and Significant Assessments

The applications detailed in this report have been assessed under:-

- Category 1 criteria - defined as complying code and compliance assessable applications, including building works assessable against the planning scheme, and other applications of a minor nature, including all accelerated applications.
 - Category 2 criteria - defined as complying code assessable and compliance assessable applications, including operational works, and Impact Assessable applications without submissions of objection. Also includes a number of process related delegations, including issuing planning certificates, approval of works on and off maintenance and the release of bonds, and all other delegations not otherwise listed.
-

- Category 3 criteria that are defined as applications of a moderately complex nature, generally mainstream impact assessable applications and code assessable applications of a higher level of complexity. Impact applications may involve submissions objecting to the proposal readily addressable by reasonable and relevant conditions. Both may have minor level aspects outside a stated policy position that are subject to discretionary provisions of the Planning Scheme. Applications seeking approval of a plan of survey are included in this category. Applications can be referred to General Meeting for a decision.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr P Mitchell

Seconded by: Cr J Talty

That Council resolves to note this report.

CARRIED 10/0

Crs Boglary, Mitchell, Gollé, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson and Bishop voted FOR the motion.

Mayor Williams was absent from the meeting.

Decisions Made Under Delegated Authority 09.10.2016 to 15.10.2016

CATEGORY 1

Application Id	Application Full Details	Applicant	Associated Property Address	Primary Category	Decision Date	Negotiated Decision Date	Decision Description	Division
BWP003826	Design and Siting - Carport	The Certifier Pty Ltd	15 Agnes Street Birkdale QLD 4159	Concurrence Agency Referral	10/10/2016	NA	Approved	10
BWP003789	Shed	Strickland Certification Pty Ltd	134-136 Thorneside Road Thorneside QLD 4158	Code Assessment	12/10/2016	NA	Development Permit	10
BWP003822	Design and Siting - Dwelling	Professional Certification Group	60 Ellabay Crescent Redland Bay QLD 4165	Concurrence Agency Referral	10/10/2016	NA	Approved	6
BWP003829	Design and Siting - Dwelling House	Steve Bartley & Associates Pty Ltd	10 Weinam Street Redland Bay QLD 4165	Concurrence Agency Referral	11/10/2016	NA	Approved	5
BWP003831	Design and Siting - Carport	The Certifier Pty Ltd	34 Thomas Street Birkdale QLD 4159	Concurrence Agency Referral	13/10/2016	NA	Approved	10
BWP003832	Design and Siting - Dwelling	Professional Certification Group	5 Joshua Place Redland Bay QLD 4165	Concurrence Agency Referral	11/10/2016	NA	Approved	6
BWP003834	Design and Siting - Fence	Steve Bartley & Associates Pty Ltd	4 Sentinel Court Cleveland QLD 4163	Concurrence Agency Referral	13/10/2016	NA	Approved	2
BWP003841	Design and Siting - Dwelling Extension	ABC Certification Pty Ltd	35 Carefree Street Coochiemudlo Island QLD 4184	Concurrence Agency Referral	14/10/2016	NA	Approved	4
BWP003842	Design and Siting - Domestic Outbuilding	The Certifier Pty Ltd	36 Dinwoodie Road Thornlands QLD 4164	Concurrence Agency Referral	14/10/2016	NA	Approved	3
BWP003852	Design and Siting - Carport	Bartley Burns Certifiers & Planners	26 Capricorn Drive Cleveland QLD 4163	Concurrence Agency Referral	14/10/2016	NA	Approved	3
MCU013728	Multiple Dwelling x 4	East Coast Surveys Pty Ltd	36 Taylor Crescent Cleveland QLD 4163	Code Assessment	11/10/2016	NA	Development Permit	2
MCU013848	Dwelling House - ADA	Applied Building Approvals	16 Bamberry Street Russell Island QLD 4184	Code Assessment	13/10/2016	NA	Development Permit	5

Decisions Made Under Delegated Authority 09.10.2016 to 15.10.2016

Application Id	Application Full Details	Applicant	Associated Property Address	Primary Category	Decision Date	Negotiated Decision Date	Decision Description	Division
ROL005792	Standard Format 1 into 2	Grace DUTTON Mark Beresford Decourcy DUTTON	17 Stanley Street Capalaba QLD 4157	Code Assessment	22/10/2014	11/10/16	Development Permit	9
ROL006095	Reconfiguring a Lot - 1 into 3	Alan George HOPE	141-145 Main Street Redland Bay QLD 4165	Code Assessment	14/10/2016	NA	Development Permit	5

CATEGORY 2

Application Id	Application Full Details	Applicant	Associated Property Address	Primary Category	Decision Date	Negotiated Decision Date	Decision Description	Division
OPW001974	Landscaping Works - Tower A - Stage 1 - Multiple Dwelling x 54	Heran Building Group Pty Ltd	54-58 Mount Cotton Road Capalaba QLD 4157	IPA - Compliance Assessment	20/04/2016	10/10/16	Approved	9
OPW002040	Operational Works - Civil & Landscaping ROL 2 into 11 Lots	Knobel Consulting Pty Ltd	20 Albert Street Victoria Point QLD 4165	Code Assessment	11/10/2016	NA	Development Permit	4
OPW002082	Landscape Only Seascape 1B	Saunders Havill Group	The Boulevards Redland Bay 35 Weinam Street Redland Bay QLD 4165	SPA - 15 Day Compliance Assessment	11/10/2016	NA	Compliant	5

Decisions Made Under Delegated Authority 09.10.2016 to 15.10.2016

Decisions Made Under Delegated Authority 16.10.2016 to 22.10.2016

CATEGORY 1

Application Id	Application Full Details	Applicant	Associated Property Address	Primary Category	Decision Date	Negotiated Decision Date	Decision Description	Division
BWP003806	Domestic Outbuilding - Carport	Fastrack Building Certification	80 Cavell Street Birkdale QLD 4159	Code Assessment	19/10/2016	NA	Development Permit	10
BWP003837	Garage (Shed)	Pronto Building Approvals	189 School Of Arts Road Redland Bay QLD 4165	Code Assessment	17/10/2016	NA	Development Permit	6
BWP003838	Domestic Outbuilding	The Certifier Pty Ltd	75 Mooloomba Road Point Lookout QLD 4183	Code Assessment	17/10/2016	NA	Development Permit	2
BWP003843	Design and Siting - Dwelling	Bartley Burns Certifiers & Planners	2-6 Starkey Street Wellington Point QLD 4160	Concurrence Agency Referral	18/10/2016	NA	Approved	1
BWP003844	Design and Siting - Outbuilding (garage)	Bartley Burns Certifiers & Planners	16-18 George Street Ormiston QLD 4160	Concurrence Agency Referral	17/10/2016	NA	Approved	1
BWP003845	Design & Siting - Domestic Outbuilding	Doane James KELLY	5 Beasley Drive Redland Bay QLD 4165	Concurrence Agency Referral	20/10/2016	NA	Approved	6
BWP003847	Design & Siting - Combined Fence & Retaining Wall over 2m in height	Collette Renee FRANCIS	71 Capella Drive Redland Bay QLD 4165	Concurrence Agency Referral	19/10/2016	NA	Approved	6
BWP003848	Design & Siting - Outbuilding	The Certifier Pty Ltd	59 Clive Road Birkdale QLD 4159	Concurrence Agency Referral	19/10/2016	NA	Approved	10
BWP003851	Design and Siting - Carport	All Approvals Pty Ltd	8 Kingsbury Court Alexandra Hills QLD 4161	Concurrence Agency Referral	20/10/2016	NA	Approved	8

Decisions Made Under Delegated Authority 16.10.2016 to 22.10.2016

Application Id	Application Full Details	Applicant	Associated Property Address	Primary Category	Decision Date	Negotiated Decision Date	Decision Description	Division
BWP003854	Design and Siting - Dwelling	Bartley Burns Certifiers & Planners	73 Willard Road Capalaba QLD 4157	Concurrence Agency Referral	19/10/2016	NA	Approved	9
BWP003865	Design and Siting - Dwelling Extension	Fastrack Building Certification	6 Kindara Street Amity QLD 4183	Concurrence Agency Referral	21/10/2016	NA	Approved	2
BWP003867	Design and Siting - Dwelling	Apex Certification & Consulting	4 Arkwright Street Thornlands QLD 4164	Concurrence Agency Referral	19/10/2016	NA	Approved	3
BWP003868	Design and Siting - Carport	Building Code Approval Group Pty Ltd	171 Long Street Cleveland QLD 4163	Concurrence Agency Referral	20/10/2016	NA	Approved	2
BWP003869	Design and Siting - Dwelling	Apex Certification & Consulting	18 Marcoola Street Thornlands QLD 4164	Concurrence Agency Referral	18/10/2016	NA	Approved	3
BWP003874	Design and Siting - Patio	Fastrack Building Certification	4 Amelia Place Cleveland QLD 4163	Concurrence Agency Referral	20/10/2016	NA	Approved	3
MC011953	Dwelling House and Relatives Apartment	Nicholas SPENCER	1503-1511 Mount Cotton Road Mount Cotton QLD 4165	Request to extend relevant period	8/10/2010	NA	Development Permit	6
MCU013764	Multiple Dwellings x 5	Javica Pty Ltd	222 Middle Street Cleveland QLD 4163	Code Assessment	17/10/2016	NA	Development Permit	2
MCU013831	Dwelling House	Pacific Approvals Pty Ltd	134-138 Shore Street North Cleveland QLD 4163	Code Assessment	17/10/2016	NA	Development Permit	2
MCU013832	Dwelling House	Pacific Approvals Pty Ltd	134-138 Shore Street North Cleveland QLD 4163	Code Assessment	17/10/2016	NA	Development Permit	2
MCU013833	Dwelling House	Pacific Approvals Pty Ltd	134-138 Shore Street North Cleveland QLD 4163	Code Assessment	17/10/2016	NA	Development Permit	2

Decisions Made Under Delegated Authority 16.10.2016 to 22.10.2016

Application Id	Application Full Details	Applicant	Associated Property Address	Primary Category	Decision Date	Negotiated Decision Date	Decision Description	Division
MCU013836	HOME BUSINESS - ADA	Afeef KHAN	30 Kimbolton Drive Redland Bay QLD 4165	Code Assessment	18/10/2016	NA	Development Permit	5
BWP003849	Design and Siting - Dwelling House	Building Code Approval Group Pty Ltd	52 Keith Street Capalaba QLD 4157	Concurrence Agency Referral	20/10/2016	NA	Approved	9

CATEGORY 2

Application Id	Application Full Details	Applicant	Associated Property Address	Primary Category	Decision Date	Negotiated Decision Date	Decision Description	Division
OPW001971	Multiple Dwellings x 63 units (across 6 stages) - CIVIL AND LANDSCAPING	Sutgold Pty Ltd	212 Colburn Avenue Victoria Point QLD 4165	Compliance Assessment	7/03/2016	18/10/16	Development Permit	4
OPW001984	Landscaping Works - Apartment Building, Refreshment Establishment & Multi- Unit Development	Carbone Developments Pty Ltd	Redland Bay Motor Inn 152-158 Broadwater Terrace Redland Bay QLD 4165	Compliance Assessment	19/10/2016	NA	Compliance Certificate Approved	5
OPW002090	Operational works - Domestic Driveway Crossover	Shiu Lingam KRISHNA	12 Camdre Court Cleveland QLD 4163	Code Assessment	18/10/2016	NA	Development Permit	3

**11.2.2 PLANNING & ENVIRONMENT COURT MATTERS LIST CURRENT AT
25 OCTOBER 2016**

Objective Reference: A1958931
Reports and Attachments (Archives)

Authorising Officer: 
Louise Rusan
General Manager Community and Customer
Services

Responsible Officer: David Jeanes
Group Manager City Planning and Assessment

Report Authors: Kim Peeti
Acting Service Manager Planning Assessment

Graham Simpson
Service Manager Development Control

PURPOSE

The purpose of this report is for Council to note the current appeals and other matters/proceedings in the Planning and Environment Court.

BACKGROUND

Information on these matters may be found as follows:

1. Planning and Environment Court

- a) Information on current appeals and declarations with the Planning and Environment Court involving Redland City Council can be found at the District Court web site using the "Search civil files (eCourts) Party Search" service: <http://www.courts.qld.gov.au/esearching/party.asp>
- b) Judgements of the Planning and Environment Court can be viewed via the Supreme Court of Queensland Library web site under the Planning and Environment Court link: <http://www.sclqld.org.au/gjudgment/>

2. Department of Infrastructure, Local Government and Planning (DILGP)

The DILGP provides a Database of Appeals (<http://www.dlq.qld.gov.au/resources/tools/planning-and-environment-court-appeals-database.html>) that may be searched for past appeals and declarations heard by the Planning and Environment Court.

The database contains:

- A consolidated list of all appeals and declarations lodged in the Planning and Environment Courts across Queensland of which the Chief Executive has been notified.
 - Information about the appeal or declaration, including the appeal number, name and year, the site address and local government.
-

APPEALS

1.	File Number:	Appeal 2675 of 2009. (MC010624)
Applicant:		L M Wigan
Application Details:		Material Change of Use for residential development (Res A & Res B) and preliminary approval for operational works. 84-122 Taylor Road, Thornlands.
Appeal Details:		Applicant appeal against refusal.
Current Status:		A minor change to the application was allowed by the Court on 4 November 2015. Mediation held on 21 October 2016. Review set down for 2 December 2016.

2.	File Number:	Appeal 3641 of 2015 (MCU012812)
Applicant:		King of Gifts Pty Ltd and HTC Consulting Pty Ltd
Application Details:		Material Change of Use for Combined Service Station (including car wash) and Drive Through Restaurant 604-612 Redland Bay, Road, Alexandra Hills
Appeal Details:		Applicant appeal against refusal.
Current Status:		Appeal filed in Court on 16 September 2015. Without Prejudice meeting held December 2015. Direction orders obtained on 24 August 2016. Minor change application to be heard in court 12 October 2016. Matter set down for four day hearing in January 2017.

3.	File Number:	Appeal 4541 of 2015 (ROL005873)
Applicant:		Loncor Properties Pty Ltd
Application Details:		Reconfiguring a Lot (1 into 43 lots) 35-41 Wrightson Road, Thornlands
Appeal Details:		Applicant appeal against refusal.
Current Status:		Appeal filed in Court on 20 November 2015. Set down for hearing 25 to 28 October 2016.

4.	File Number:	Appeals 4940 of 2015, 2 of 2016 and 44 of 2016 (MCU013296)
Applicant:		Lipoma Pty Ltd, Lanrex Pty Ltd and Victoria Point Lakeside Pty Ltd
Application Details:		Preliminary Approval for Material Change of Use for Mixed Use Development and Development Permit for Reconfiguring a Lot (1 into 2 lots) 128-144 Boundary Road, Thornlands
Appeal Details:		Submitter appeals against approval.
Current Status:		Appeals filed in Court on 18 December 2015, 4 January 2016 and 6 January 2016. Directions orders obtained 19 February 2016. Trial held 27-30 September 2016. Final submissions 7 October 2016. Awaiting Judgement.

5.	File Number:	Appeal 2709 of 2016 (ROL005993)
Applicant:		Golden Ponds Estates Pty Ltd
Application Details:		Reconfiguration of Lots by 1 into 2 lots subdivision at 60 Korsman Drive, Thornlands.
Appeal Details:		Applicant appeal against Council refusal
Current Status:		Appeal filed 12 July 2016. Experts being briefed.

6.	File Number:	Appeal 3348 of 2016 (MCU013632)
Applicant:		Gregory Mark Wood
Application Details:		Home Business at 31 Drevesen Avenue, Cleveland (Lot 42 on RP118194)
Appeal Details:		Applicant appeal against conditions
Current Status:		Appeal filed 23 August 2016. Without Prejudice meeting held 11 October 2016. Council's application to strike out the appeal has been set down for 28 November 2016, along with the Appellant's application to allow him to begin the use pursuant to section 490 (3) of the <i>Sustainable Planning Act 2009</i>

7.	File Number:	Appeal 3568 of 2016 (MCU013598)
Applicant:		Francis P Balzary
Application Details:		Material Change of Use for Commercial Office (Real Estate) at 1-3 Magnolia Parade, Victoria Point.
Appeal Details:		Submitter appeal against Council approval
Current Status:		Appeal filed 5 September 2016. Mediation held on 18 October 2016. Notice of Discontinuance filed on 20 October 2016.

8.	File Number:	Appeal 4004 of 2016 (BD155692)
Applicant:		Michelle Maree Webb
Application Details:		Dwelling House at 236-246 Queen Street, Cleveland Building works (deemed material change of use in accordance with s265 of the <i>Sustainable Planning Act 2009</i>)
Appeal Details:		Applicant appeal against Council refusal
Current Status:		Appeal filed 5 October 2016.

OTHER PLANNING & ENVIRONMENT COURT MATTERS/PROCEEDINGS

9.	File Number:	2771, 2772 and 2774 of 2016
Applicant:		KFA Investments Pty Ltd
Development:		Unlawful filling at 91-101, 91-141 and 115 Rocky Passage Road, Redland Bay (Lot 1, Lot 2 and Lot 4 on SP117632)
Appeal Details:		Appeals against Enforcement Notices.
Current Status:		Appeals filed 15 July 2016. Without prejudice meeting on 3 August 2016. Review set down for 8 December 2016.

10.	File Number:	3075 of 2016
Applicant:		Michelle Maree Webb
Development:		Dwelling House at 236-246 Queen Street, Cleveland (Lot 20 on SP175602)
Proceeding Details:		Council application for declarations that the Building Works approval (BD155692) be set aside, a Material Change of Use be applied for, the premises be revegetated and associated orders.
Current Status:		Proceedings filed in Court on 5 August 2016. Mediation held 4 October 2016.

11.	File Number:	3870 of 2016
Applicant:		Redland City Council
Respondent:		John Alexander Anderson
Development:		Outdoor storage of goods, machinery, and vehicles) at 79 and 81 Harvey Street, Russell Island.
Appeal Details:		Unlawful use.
Current Status:		Proceedings filed 23 September 2016. Court return date scheduled for 27 October 2016.

12.	File Number:	3871 of 2016
	Applicant:	Redland City Council
	Respondent:	John Alexander Anderson
	Development:	Outdoor storage of goods, machinery, containers and vehicles) at 24 Pia Street, Russell Island.
	Appeal Details:	Unlawful use.
	Current Status:	Proceedings filed 23 September 2016. Court return date scheduled for 27 October 2016.

13.	File Number:	3873 of 2016
	Applicant:	Redland City Council
	Respondent:	Clint John McDonald and Lucas John McDonald
	Development:	Dwelling House or Warehouse at 3 Basil Court, Lamb Island
	Appeal Details:	Unlawful use
	Current Status:	Proceedings filed 23 September 2016. Court return date scheduled for 28 October 2016.

OFFICER'S RECOMMENDATION/ COUNCIL RESOLUTION

Moved by: Cr T Huges
Seconded by: Cr P Gleeson

That Council resolves to note this report.

CARRIED 10/0

Crs Boglary, Mitchell, Gollé, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson and Bishop voted FOR the motion.

Mayor Williams was absent from the meeting.

11.2.3 ECONOMIC DEVELOPMENT ADVISORY BOARD UPDATE

Objective Reference: **A124442**
Reports and Attachments (Archives)

Attachment: [North Stradbroke Island Economic Transition Strategy September 2016](#)

Authorising Officer:



Louise Rusan
General Manager Community and Customer Services

Responsible Officer:

Kim Kerwin
Group Manager Economic Sustainability and Major Projects

Report Author:

Noreen Orticio
Research Economist

PURPOSE

The purpose of this document is to present a report to Council on the third formal meeting of the Redland City Economic Development Advisory Board (the Advisory Board) as specified in the Terms of Reference.

BACKGROUND

Redland City Council has formed an Economic Development Advisory Board as part of its commitment to increasing the City's economic capacity through business retention and growth and employment generation. The Advisory Board will provide strategic advice on the implementation of the Economic Development Framework through the development of industry sector strategy and action plans.

ISSUES

1. Advisory Board meeting 14 October 2016

The third formal Advisory Board meeting took place on the 14 October 2016. At the invitation of the Advisory Board Chairperson, the meeting was held at the Optus Office, Greensquare Close at Fortitude Valley. The agenda consisted of discussion on action items from previous meetings and various presentations on key initiatives.

The following items formed the agenda for the meeting:

- i. Health Care and Social Assistance and Education and Training Strategies and Action Plans Update.
- ii. Debrief from Mayor's Thinkspace Workshop and Macquarie Park Innovation District Presentation.
- iii. A clear Identity for the Redlands -Tourism Brand Strategy.
- iv. Broadband Infrastructure Update.
- v. North Stradbroke Island Economic Transition Strategy.
- vi. Tourism Update.

An overview of the agenda items is provided below.

- i. Health Care and Social Assistance and Education and Training Strategies and Action Plans Update:

A Council resolution at the General Meeting on 27 July 2016 has confirmed the Advisory Board recommendation of prioritising the development of action plans for the Health Care and Social Assistance and Education and Training Industry Sectors. A project brief requesting for quotes on the development of these two industry sector strategies and action plans were sent to potential consultants last month. Three (3) proposals have been received to develop the Health Care and Social Assistance Industry Sector Strategy and Action Plan. A panel that included Advisory Board member Dr John O'Donnell and Council officers has evaluated the proposals and they are currently seeking clarifications from two of the proponents regarding components of their proposals.

The development of Education and Training industry sector strategy and action plan only received one response which limited comparability. The Advisory Board Chairperson has recommended a redistribution of the project brief and that the Advisory Board will assist with the dissemination of the project brief.

- ii. Debrief from Mayor's Thinkspace Workshop and Macquarie Park Innovation District Presentation:

The potential economic and social benefits of pursuing innovation in the Redlands have been consistently flagged in previous Advisory Board meetings. A two-day workshop to explore the possibilities of an innovation precinct in the Redlands was attended by the Mayor, Deputy Mayor, Council officers, Board members and industry leaders in Sydney. The workshop also provided an opportunity to visit the Macquarie Park Innovation District and to learn from their experience.

The aim of the workshop was to identify and understand how an innovation precinct would respond to stakeholders needs within the Redlands. The approach highlighted the diverse members in the community that contribute to the development of and are impacted by innovation in a modern economy. An in-depth understanding of members' persona including their motivations, goals, ideal outcomes and frustrations provided the foundation to define the next steps in establishing an innovation precinct in the Redlands. An innovation summit with the city's youth has been identified as an opportunity for the city next year.

- iii. A Clear Identity for the Redlands -Tourism Brand Strategy:

The presentation was developed around previous Advisory Board meeting discussions on the need for a city branding. The Tourism Strategy and Action Plan has likewise underscored the lack of a clear identity and discernible image for the Redlands. City branding provides economic leverage and creates awareness by articulating what a place values and what it will deliver. It can contribute to the city's development by creating city pride, enhancing identity, attracting visitors and encouraging investments. Destination Brand building requires market investigation and analysis, brand identity development, brand launch and implementation and consistent monitoring and review.

Redlands provides diverse experiences and has a lot to offer which highlights the need to engage varied stakeholders in the branding exercise to capture the multi-faceted nature of the city.

iv. Broadband Infrastructure Update:

The Principal Adviser Strategic Partnerships gave an update on Council's broadband infrastructure initiative which has three (3) components:

- a. the mapping of broadband services around the city and identifying the gaps;
- b. engaging with potential vendors who can address these gaps; and
- c. conducting research on business internet needs through a survey.

At the time of the meeting, the survey has generated 30 responses, and initial results show that:

- o 24 businesses have indicated that their current internet service is not sufficient for their business needs;
- o 20 businesses have tried to upgrade but stated that services are unavailable in their area; and
- o 14 businesses have indicated that the internet problems such as reliability and speed have caused severe disruption to their business

The survey is still ongoing and will broaden the number of respondents to provide a more robust picture of broadband needs in the city.

v. North Stradbroke Island Economic Transition Strategy:

On the 26 May 2016 the Queensland Parliament passed the North Stradbroke Island Protection and Sustainability and Other Acts Amendment Bill 2015 phasing out sand mining in 2019. In response, the Queensland Cabinet has endorsed the North Stradbroke Island Economic Transition Strategy (ETS) in September 2016 paving the way for the island's transition process from sand mining. The ETS initiatives (see attached) will aim to:

- a. Diversify and expand the tourism industry;
- b. Expand education and training opportunities; and
- c. Stimulate local business development and growth.

\$20 million has been directly allocated to projects and initiatives to build the island's capacity and local economy over the next 5 years. A further \$8.87 million in indirect funding that includes the worker assistance scheme has been allotted. The Economic Transition Strategy identifies a number of initiatives where Council will have an involvement either as project coordinator or project partner.

A North Stradbroke Island Economic Transition Strategy Implementation Committee is being set up to oversee implementation of the strategy with the community represented on the committee by the following organisations:

- o Redland City Council
- o Quandamooka Yoolooburrabee Aboriginal Corporation (QYAC)
- o Straddie Chamber of Commerce

vi. Tourism Update:

A presentation to the Indigenous Land Use Agreement (ILUA) Consultative Committee focused on the alignment of the Redland City Tourism Strategy and Action Plan 2015-2020 with the State's NSI ETS. It showed the synergies between the two strategies. The Chairperson of the Redlands Tourism Subcommittee also briefed the board on work undertaken on the following programs and initiatives

- o Quandamooka Festival – providing graphic design support and other collateral as well as promoting the event on different platforms;
- o Sink Tobruk campaign – coordinating the expression of interest (EOI) process and generating support from the community and key stakeholders;
- o Signature Straddie Package – working with Reference Group to finalise projects by June 2017; and
- o Tourism initiatives – which includes developing a Redland City Events Strategy and Action Plan, promoting Redlands as film friendly location, creating a destination website and marketing food and art trails.

The next Tourism subcommittee meetings will be held on the 27 October 2016 and 30th of November 2016.

2. Advisory Board Recommendations

The concept of an innovation entrepreneurship precinct in the Redlands is being explored. It is envisioned that the precinct would be the confluence of education, business and research. To progress this concept, the Advisory Board has recommended that Council works with stakeholders to support an innovation summit initiative that targets the city's youth.

The Advisory Board further recommends that Council endorses developing a City branding and identity strategy for Redlands subject to budget review.

STRATEGIC IMPLICATIONS

Legislative Requirements

There are no legislative requirements that affect the outcome of this report.

Risk Management

Identified risks to successful economic development in the City include:

- Failure to work in partnership with the business community, and other levels of government which will inhibit the delivery of the framework; and
- Failure to implement the action plans due to inadequate resourcing.

Financial

Budgets have been allocated in financial year 2016-17 for the development of Action Plans for the Health Care and Social Assistance and Education and Training industry sectors, noting that additional budget is likely to be required to if Council is to undertake both plans this financial year. The Advisory Board's recommendation that Council endorses developing a City branding and identity strategy for Redlands would be subject to budget review.

People

This may impact upon staff resources within the Economic Sustainability and Major Projects Group, Information Management Group and the Communication, Engagement and Tourism Group.

Environmental

There are no identified environmental impacts.

Social

A strong and vibrant economy allows a community to reinvest its wealth back into the society that helped contribute to that growth. The well-being of people, the environment and the economy are intricately linked. A strong and sustainable economy will be integrated and deliver benefits from across a range of sectors, through all parts of the city and across all demographic boundaries.

Alignment with Council's Policy and Plans

Relationship to Corporate Plan

The Economic Development Advisory Board through its role of monitoring the implementation of the Redland City Economic Development Framework 2014-2041 supports Council's strategic priority of delivering a supportive and vibrant economy. In addition, the Redland City Economic Development Framework 2014 – 2041 will also:

- Provide opportunity for business investment and local employment;
- Develop a supportive vibrant economy that delivers business opportunities;
- Promote local jobs; and
- Strengthen the tourism industry.

CONSULTATION

The third formal meeting of the Economic Development Advisory Board was overseen by the Economic Sustainability and Major Projects Group with input from the following:

Internal

- Information Management;
- Communication, Engagement and Tourism Group; and
- Redlands Investment Corporation.

External

- Department of State Development; and
- Macquarie Park Innovation District.

OPTIONS

Option One

That Council resolves to:

1. Note the report to Council from the Economic Development Advisory Board meeting of 14 October 2016;
2. Work with stakeholders to support an innovation summit initiative that targets young people; and

3. Endorse developing a City branding and identity strategy for Redlands subject to budget review.

Option Two

That Council requests additional information from the Economic Development Advisory Board meeting of 14 October 2016.

OFFICER'S RECOMMENDATION

That Council resolves to:

1. Note the report to Council from the Economic Development Advisory Board meeting of 14 October 2016;
2. Work with stakeholders to support an innovation summit initiative that targets young people; and
3. Endorse developing a City branding and identity strategy for Redlands subject to budget review.

COUNCIL RESOLUTION

Moved by: Cr P Mitchell

Seconded by: Cr P Gollé

That Council resolves to:

- 1. Note the report to Council from the Economic Development Advisory Board Meeting of 14 October 2016;**
- 2. Work with stakeholders to support a series of innovation summits with the initial summit to target young people; and**
- 3. Endorse developing a City branding and identity strategy for Redlands, subject to budget review.**

CARRIED 10/0

Crs Boglary, Mitchell, Gollé, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson and Bishop voted FOR the motion.

Mayor Williams was absent from the meeting.



North Stradbroke Island Economic Transition Strategy



September 2016



Queensland
Government

The Department of State Development

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Foreword

North Stradbroke Island is a paradise close to the heart of many Queenslanders. This stunning sand island—also known as Minjerrabah to the Traditional Owners the Quandamooka people—is the perfect balance of nature, Indigenous culture and modern lifestyle with a vibrant, passionate community.

The island's economy is supported by several industries, including tourism and education. Since the 1940s, it has also been supported by sand mining. However, sand mining leases prevent public access to approximately 40 per cent of the island, 20 per cent of which is also national park. As with other regions before it, the time has now come to stop mining.

North Stradbroke Island is the only place in Queensland where an active mining lease exists over a national park, restricting the enjoyment of a public asset by Traditional Owners and all Queenslanders.

In 2010, the Labor Government made a promise to the region's Quandamooka people to substantially end mining activities in the north Stradbroke region by 2019. In 2016, the government re-confirmed this commitment, by legislating to substantially cease sand mining on North Stradbroke Island by 2019.

To support the transition away from sand mining, we have developed an exciting strategy, including a series of carefully considered initiatives, to create new jobs and ensure the island's sustainability for future generations.

We are allocating \$20 million to build on the island's current capacity and economy over the next five years, and \$5 million for a Workers Assistance Scheme to help mine workers transition into new employment.

The \$20 million economic transition strategy has been developed following extensive engagement with key stakeholders and the community. The initiatives outlined in this strategy include both on the ground actions and a range of studies that will position the island to capture further private sector investment, and inspire local businesses and community organisations to continue the initial work.

Key stakeholders on the island will be invited to sit on the North Stradbroke Island Economic Transition Strategy Implementation Committee. This committee will maintain strong communication and engagement with the community whilst overseeing the delivery of the initiatives.

This is a long-term strategy, but we're starting now by keeping the promise we made. We look forward to working with the people of North Stradbroke Island to ensure a bright and sustainable future for the island.



JACKIE TRAD MP

Deputy Premier, Minister for Infrastructure, Local Government and Planning and Minister for Trade and Investment



ANTHONY LYNHAM MP

Minister for State Development and Minister for Natural Resources and Mines



STEVEN MILES MP

Minister for Environment and Heritage Protection and Minister for National Parks and the Great Barrier Reef

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Vision

To become Australia's most desirable island community, striking a balance between sustainable economic growth and protection of the island's unique environment and cultural heritage

Strategy

Increase economic activity and employment in sectors where North Stradbroke Island has a competitive advantage:



Sustainable tourism



Education and training



Local business

Executive summary

The Queensland Government has committed to phasing out sand mining on North Stradbroke Island by 2019 and expanding the island's existing industries to ensure a strong, sustainable economy for all who live and work there.

To deliver this commitment, the Queensland Government has developed the North Stradbroke Island Economic Transition Strategy with initiatives which aim to:

- ▶ diversify and expand the current tourism industry
- ▶ expand education and training opportunities
- ▶ stimulate local business development and growth.

The Queensland Government has allocated \$20 million to drive this strategy and facilitate stakeholder co-investment to deliver a sustainable economy. The strategy is further supported by an additional \$3.87 million in-kind Queensland Government contributions for identified initiatives and \$5 million to help mine workers pursue new employment opportunities.

The strategy presents a range of exciting future opportunities for North Stradbroke Island including:

- ▶ up to 151 direct and ongoing jobs
- ▶ ability to leverage \$40 million private sector and stakeholder co-investment
- ▶ growth in international and domestic tourism markets
- ▶ establishment of new adventure tourism operations
- ▶ new training and educational service offerings
- ▶ growth in existing local business services
- ▶ development of new industry sectors focusing on seafood, forestry and timber products, and traditional medicines through capability development and business development funds.

The first step in implementing the strategy will be the establishment of the North Stradbroke Island Economic Transition Strategy Implementation Committee. With representation from key stakeholders on the island, the committee will review the scope of each initiative to ensure it captures the local knowledge of stakeholders. The committee will also oversee the implementation of the initiatives including scheduling of activities. The committee will have an important role in continuing effective communication and engagement with the community and key stakeholders during implementation of the strategy.

The North Stradbroke Island Economic Transition Strategy is only part of the Queensland Government's broader plan to bring more opportunities to the region. This includes:

- ▶ the facilitation of the estimated \$1.3 billion private investment in the Toondah Harbour redevelopment project, which has the potential to generate 1000 construction jobs and 500 jobs per year at completion
- ▶ over \$12 million in Queensland Government funding for Naree Budjong Djara National Park and structure planning for One Mile
- ▶ \$1.68 million in Queensland Government funding to work with the island's native title owners, the Quandamooka people, in relation to the landmark Indigenous Land Use Agreement.

Additionally, Redland City Council's planning scheme includes future development of housing, local services and facilities in the island's townships. Several sites around Dunwich Harbour are identified as commercial industry zones, creating employment opportunities during construction and increased commercial activity.

Introduction

Our commitment

North Stradbroke Island is the second-largest sand island in the world. It boasts stunning natural features, a rich Indigenous culture, more than 2000 residents and thousands of visitors every year.

For more than 60 years, the island has been supported by sand mining, tourism and education. However, future tourism development has been limited by sand mining activity. To allow for the jobs of the future the time has now come to end sand mining. In 2010, the Queensland Government committed to phase out sand mining by 2019 and expand the island's other competitive industries to ensure a strong, sustainable economy for all who live and work there. During the 2015 election, the government recommitted to this 2019 timeframe.

This will benefit the island and the state, as Queenslanders rediscover this piece of paradise right on their doorstep.

The Queensland Government has allocated \$20 million to start to expand the island's economy and capacity, and attract private investment and other new business opportunities. The government has also committed a further \$5 million to help mine workers transition into new employment and an additional \$3.87 million of in-kind contributions for implementation of the strategy.

The Queensland Government will work closely with the island's residents and workers to create more long-term employment opportunities that promote sustainable economic growth, and protect the island's natural environment, cultural heritage and community vision for the future.

Regional economies are always evolving, with unsustainable industries giving way to new opportunities. In the 1950s, Moreton Island's main industry was whale processing, which gave way to sand mining until they transitioned into eco-tourism in 1993. Now, Tangalooma Resort showcases all the island has to offer to many thousands of visitors every year.

Similarly the closure of Fraser Island's longstanding timber industry provided new opportunities. The island now boasts thriving businesses, including Kingfisher Bay Resort, and a strong economy based on tourism.

North Stradbroke Island can offer all this and more once sand mining is phased out by 2019.

Our commitment

**\$20
million**

to implement initiatives
identified in the strategy

**\$5
million**

for a Workers Assistance Scheme
to help sand mining workers
transition to other employment

**\$3.87
million**

additional in-kind Queensland
Government support to implement the
economic transition strategy

Our strategy

Objective: To increase economic activity and employment in sectors where North Stradbroke Island already has a competitive advantage.

Long-term goal: For the Queensland Government's initial financial injection to stimulate economic opportunities. Private investors, local entrepreneurs, and existing businesses and community organisations will be inspired to continue the initial work.

Our approach: Balancing economic activity, protection of the island's natural environment and cultural heritage, and community aspirations. In developing this strategy, the Queensland Government has considered existing land use and tenure, physical and social infrastructure, and the desires and needs of the island's residents.

Additionally, the Queensland Government has identified opportunities to provide mine workers with employment following the cessation of mining.

For example, redevelopment of Dunwich Harbour and township could provide construction and operational jobs for residents and mine workers.

These opportunities and the Queensland Government's \$20 million funding injection will then encourage investment from the private sector, other levels of government and community organisations, who will take this strategy and further develop it into something transformative for the island and its people.

A partnership with the community is essential for transitioning the economy. Key stakeholders on the island will be invited to sit on the proposed North Stradbroke Island Economic Transition Strategy Implementation Committee. Many of the initiatives in this strategy require the support of a number of organisations and the community to be effectively implemented.

In collaboration with key stakeholders and the community, the committee will further plan and potentially refine the scope, timing and other details of initiatives to ensure they consider stakeholder and community needs.

Key milestones for commencement and completion of the components of each initiative will also be developed, communicated and regularly reviewed by the committee. This will enable the committee to maximise local input, respond to issues as they arise and ensure efficient delivery of initiatives.

The initiatives outlined in this strategy are wide-ranging and the Queensland Government's financial investment is only the start in achieving them. The opportunities in terms of broader stakeholder and private sector co-investment will ensure North Stradbroke Island has a strong and sustainable future.

Opportunities

151

potential direct and ongoing jobs driven through this strategy and predicted growth, including 50 through rehabilitation works

\$40 million

potential co-investment funding opportunities and potential to grow small business

\$1.3 billion

potential private investment in the Toondah Harbour redevelopment project

1000

potential construction jobs for the Toondah Harbour redevelopment and 500 jobs per year at completion

North Stradbroke Island Sand Mining Workers Assistance Scheme

The \$5 million assistance scheme will support affected sand mining workers to transition to alternative employment through:

- ▶ job search support
- ▶ training, employment and relocation assistance
- ▶ housing assistance
- ▶ commuting subsidy
- ▶ income supplementation
- ▶ dislocation assistance.

This will be available for permanent workers and eligible casual workers. Assistance under the scheme is expected to be available for five years.

The scheme is intended to transition permanent workers affected by the cessation of sand mining to new jobs and careers. Central to the scheme will be the appointment of case managers to work one-on-one with affected workers, tailoring solutions based on individual skills and needs.

Consultation and feedback

The Queensland Government released the draft North Stradbroke Island Economic Transition Strategy for public consultation in December 2015.

During the public consultation period between December 2015 and February 2016, information was collected from 191 online surveys, 110 stakeholder comments, and 30 written submissions.

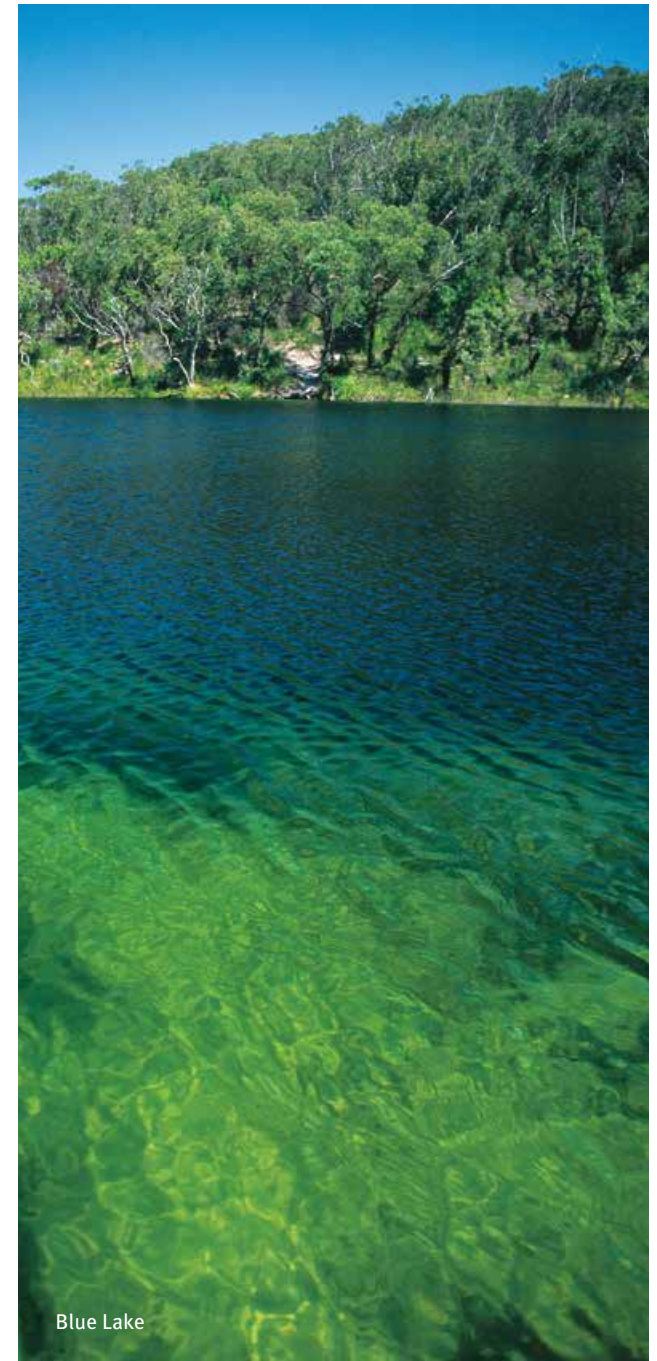
Feedback indicated a strong desire to contribute to the growth of a more sustainable and diverse North Stradbroke Island economy.

Overall results for the strategy were positive, with 59 per cent of online respondents indicating support for the key themes for development on the island (tourism, education and training and local business) and 52 per cent of respondents indicating support for the initiatives in the strategy.

Common themes which were raised throughout consultation included the need for the strategy to produce on the ground outcomes as early as possible and concerns over transport accessibility and cost.

In response, the draft strategy was amended to reflect the feedback, including reprioritisation of some initiatives and the original transport related initiatives have been revised into a comprehensive integrated transport study.

The final strategy also considers feedback from the Parliamentary Finance and Administration Committee.



Blue Lake



“Redland City Council is committed to working with the Queensland Government in supporting the North Stradbroke Island community and securing the best outcomes for its residents.

The transition from mining presents significant

challenges and to be successful requires appropriate resourcing and ongoing collaboration between federal, state and local governments; Traditional Owners—the Quandamooka people, island businesses and all community members.

There is no doubt that the island holds enormous untapped potential. Opportunities exist to expand the local tourism industry to further capitalise on the island’s stunning natural landscapes, marine access, welcoming community and rich Aboriginal culture and history. It also lends itself to further marine-based industries such as education and research.

For these opportunities to become a reality, job creation requires not only support through the North Stradbroke Island Economic Transition Strategy and Fund, but also business investment from those who share a vision for an environmentally and culturally sensitive economy in keeping with the island’s unique attributes.

I acknowledge that this is just the beginning of a long process and I applaud the work to date. I am committed to working with the Queensland Government to generate additional investment opportunities for North Stradbroke Island in the future.”

Mayor Karen Williams
Redland City Council



“North Stradbroke Island has the essentials of a perfect ecotourism destination—pristine beaches, native bush, rich Indigenous heritage and sought-after tourism experiences including, the many whale-watching viewing points on the

island. Add all of this to strong and viable access from the mainland and nearby international airports, and you have the potential for a world-class destination. In many places right around Australia and the world, tourism is a strong contributor to the economy and this is no different for North Stradbroke Island. As sand mining is phased out, tourism can be an important part of a sustainable economic future.”

Grant Hunt
Former CEO and Managing Director of Voyages and founder of Anthology, leading the development of unique tourism experiences including Longitude 131 at Uluru and Qualia at Hamilton Island

\$18.1 million

in Queensland Government funding has been budgeted over 2015–16 to 2017–18 for a range of existing services such as:

- ▶ educational and training programs
- ▶ social and community infrastructure
- ▶ fire safety and refurbishment of associated facilities
- ▶ maintenance of park facilities and equipment, access tracks and cultural heritage areas
- ▶ land planning, surveys and assessments on the island
- ▶ primary healthcare, and specialist and allied health services.

How we got here

Mineral sand mining has occurred on North Stradbroke Island since the late 1940s when Australian Consolidated Industries commenced operations.

Several companies have operated the mines over time. Today, Sibelco Australia is responsible for operating the sand mining sites on the island: Enterprise, Yarraman and Vance. The Yarraman site ceased operation in August 2015 and is subject to rehabilitation, while the Vance site has been non-operational since 2013.

In 2010, the Queensland Government released plans to phase out mining on the island and focus on building a stable, sustainable economy to support all who live and work there.

The subsequent *North Stradbroke Island Protection and Sustainability Act 2011* provided for the:

- ▶ phasing out of all mining operations on North Stradbroke Island
- ▶ designation of the majority of the island as 'protected area' to be managed jointly by the Traditional Owners and Queensland Government.

An Indigenous Land Use Agreement (ILUA) with the Traditional Owners—the Quandamooka people—was finalised in 2011, committing the parties to working together to manage the national park, and create new opportunities for the community and the island.

During 2011, the Queensland Government consulted with island stakeholders to develop a three-part economic transition strategy: a situational analysis, an economic transition strategy and an action plan.

In 2013, upon taking government, the Newman Government amended the legislation to extend the length of time and extent of mining possible on North Stradbroke Island to 2035. This amendment stalled transition efforts that were underway.

However, in 2015, the Queensland Government recommitted to keeping its promise to the custodians of the land, to reinstate the original mining phase-out dates through legislation. These legislative amendments were made in May 2016, ensuring the substantial ending of sand mining on North Stradbroke Island by 2019.

These legislative amendments and the economic transition strategy are the first steps in a new and exciting chapter in the island's long history.



Cylinder Headland

Vision and aspirations

A clear vision for the future of North Stradbroke Island has emerged through various consultation opportunities since 2011.

The vision

To become Australia's most desirable island community, striking a balance between sustainable economic growth and protection of the island's unique environment and cultural heritage.

Goals and aspirations

Shared goals for the island's future include:

- ▶ Expand on the island's existing capacity and thriving economy to make it an iconic destination.
- ▶ Make North Stradbroke Island Australia's most accessible and sustainable island community.
- ▶ Create fulfilling employment opportunities that support all communities on the island while enhancing its ecological and cultural values.
- ▶ Increase education and training opportunities to build on the community's existing skills and business strengths.
- ▶ Identify and develop further business opportunities for the island that incorporate Indigenous and other local culture and knowledge.
- ▶ Utilise the island's ecological values as a key attraction to residents and visitors.
- ▶ Export knowledge, culture, arts, goods and services that reflect the island's unique qualities.
- ▶ Create economic activity that connects different cultures and connects people with the environment.
- ▶ Create an accessible playground for Queensland families.



Aerial of Boat Harbour

Understanding the island



Sunset, Amity Point jetty

To achieve the vision for North Stradbroke Island, it is important to truly understand the island as it is today.

The island is a perfect balance of cultural heritage, natural wonder, thriving community and modern economy. Any plans for the island's future must consider all these diverse aspects.

This section will examine these aspects.



“QYAC’s vision is for Minjerrabah to be a global eco cultural tourism destination that showcases the island’s natural beauty and our 20,000 year old Quandamooka cultural heritage. The Economic Transition Strategy lays

a good foundation and framework for the Quandamooka People to generate business opportunities and employment, especially in eco cultural tourism, hospitality, construction and other sustainable industries.”

Cameron Costello

CEO

Quandamooka Yoolooburrabee Aboriginal Corporation

Cultural heritage

Quandamooka people

The Quandamooka people comprise the Nunukul, Gorenpul and Nughi clans, who live mainly on Moreton Island and North Stradbroke Island. They have lived in the Moreton Bay region for at least 20,000 years and call North Stradbroke Island, Minjerribah.

The Quandamooka people share their cultural heritage through storytelling, art and dance performances. Island visitors can attend cultural talks to get an understanding of the island's unique Aboriginal culture, as well as taste bush foods and visit Aboriginal sites. The Quandamooka people have an important connection to this land.

Native title

On 4 July 2011, the Federal Court of Australia made two native title consent determinations recognising the Quandamooka people's native title rights and interests over land and waters on and surrounding North Stradbroke Island, and some islands in Moreton Bay. The combined determination area is about 54,472 hectares, with native title determined to exist over about 54,408 hectares of land and waters, including areas of national parks, reserves, unallocated state land and other leases. This recognises their right to conduct traditional ceremonies, use traditional natural resources, conduct burial rites, teach about the physical and spiritual attributes of the area, and maintain places of importance and areas of significance (subject to state and federal laws).

The Queensland Government and the Quandamooka people then entered into an ILUA that establishes how the parties will manage and use Minjerribah in the future.

Working together

The ILUA provides opportunities for further economic development on North Stradbroke Island through the joint management of some protected areas, and income and revenue-sharing opportunities.

Government and industry could partner with the Quandamooka people to create or expand Indigenous tourism opportunities.

Ultimately, the experiences and wishes of the Quandamooka people are a vital part of the vision for North Stradbroke Island's future. The Quandamooka Yoolooburrabee Aboriginal Corporation manages cultural heritage across the Quandamooka estate and the Queensland Government will work closely with them to implement a plan for the island that protects this important heritage.

**\$1.68
million**

over two years (2015–16 to
2016–17) to implement the
Indigenous Land Use Agreement

Cultural heritage

Naree Budjong Djara National Park

Naree Budjong Djara National Park is jointly managed by the Quandamooka people and the Department of National Parks, Sport and Racing.

The Traditional Owners and departmental officers work together to develop visitor management policies and operational procedures for the national park.

The Queensland Government is providing an additional:

\$12.1 million

over four years (2015-16 to 2018-19) to jointly manage the island's protected areas

Plans for Dunwich

Dunwich is the gateway to the island and has great potential for development. Attractions offered at Dunwich provide a unique tourism product on which to capitalise.

Better integration of public transport connections between Dunwich and the townships of Amity Point and Point Lookout could reduce the need for visitors to bring cars. This would provide the perfect destination for Brisbane residents looking for a stress-free getaway.

QYAC has identified plans for Dunwich Secondary Campus that include developing the Minjerribah Cultural Centre. This facility could be part of a larger Dunwich education and training precinct incorporating the existing Moreton Bay Research Station and Dunwich Primary School.

A master plan for a tourism, education and training precinct, incorporating Dunwich Harbour and the One Mile ferry, would ensure that all opportunities are considered and where appropriate, integrated into future land development.

One Mile structure plan

One Mile, a settlement just north of Dunwich, is home to many Indigenous residents.

The Queensland Government is working with QYAC and the Redland City Council to develop a structure plan for One Mile.

The structure plan will outline the best way to accommodate residential development at One Mile to meet the needs and aspirations of Indigenous residents, and to improve living conditions in the area.

By working closely with QYAC and Redland City Council, this project will explore a range of innovative solutions to give the community access to safe, appropriate and affordable potable water, sewerage, power and road access.

This project will pave the way for a statutory planning instrument which will give the structure plan effect under Queensland's planning framework, and provide development opportunities for One Mile into the future.

\$450,000

for structure planning for the One Mile settlement



Point Lookout



How the island is used

The island's 275.2 square kilometres of land comprises urban and conservation areas, as well as designated mining areas.

Each area of the island has its own history and uniqueness, which must be embraced and incorporated in any future plans.

Urban areas

North Stradbroke Island has three major townships: Dunwich, Amity Point and Point Lookout. Urban development on the island has been largely limited to these townships, as well as the settlement at One Mile.

These areas have a mix of land uses, including low density residential, short-term tourism accommodation and local-scale commercial.

North Stradbroke Island is a one hour trip from Brisbane and a 90 minute trip from the Gold Coast. The water taxi from Cleveland is a short 25 minute trip to Dunwich.

Dunwich

As the main gateway to the island, Dunwich is the largest town with close to 900 residents. Most of the island's services are located here, including postal, medical and educational.

Dunwich has a strong marine industry, which includes ferry operations, and recreational boating and fishing.

Sibelco Australia, which operates the island's sand mines, also has major infrastructure in Dunwich and most of its employees live there.

The redevelopment of Dunwich will provide new employment opportunities and build on the already thriving industry located there.

Amity Point

Amity Point is a small seaside community with around 350 residents. The township has low density residential development and areas of open space.

While Amity Point does have some local community facilities, residents tend to travel to Dunwich or Point Lookout to access health and education services.

Point Lookout

Point Lookout is a popular tourist destination with around 680 residents. The township has a mix of retail, tourism accommodation and infrastructure, and residential land uses.

Any development at Point Lookout must meet specific codes to ensure that building designs preserve the area's scenic value and fragile physical features.

One Mile

While not a major township, One Mile—just north of Dunwich—is home to many Indigenous residents. The Queensland Government is working with QYAC to develop a structure plan for One Mile that will create opportunities for the area and its residents.



Protected areas

About 50 per cent of North Stradbroke Island is designated ‘protected area’. This includes national parks and other conservation zones, such as the Naree Budjong Djara National Park.

These areas cover several high-value conservation areas and various special habitats, including endangered heathlands, freshwater lakes and woodlands. Several endangered species can also be found in protected areas.

Mining areas

Active extraction of minerals is only currently occurring at Enterprise mine in the centre of the island. The mining lease for this site makes up 3235 hectares or 13.2 per cent of the island. However, the area under active mining is much smaller at around 400 hectares or less than 2 per cent of the island. Yarraman mine has recently ceased operation and is currently being rehabilitated. Mining leases make up 40 per cent of the island. The mines are operated by Sibelco Australia.

Active rehabilitation of mining areas

Once mining at Enterprise mine ends in 2019, Sibelco will be required to rehabilitate all disturbed areas.

An estimated 50 jobs will be created to undertake the rehabilitation work at the Yarraman and Enterprise mining sites.

About the people



Resident profile

North Stradbroke Island has:

- ▶ around 2025 residents
- ▶ around 420 Indigenous residents—a larger-than-average proportion
- ▶ a high proportion of people aged 45 and older compared with the Queensland average
- ▶ a low proportion of people aged 5 to 44 compared with the Queensland average.

Figure 1 illustrates North Stradbroke Island’s population by age.

What this means for the island

These figures show that there may be:

- ▶ fewer workforce participants over the next decade as the largest proportion of the population—those aged 55 to 64—start to retire
- ▶ increased demand for aged care-based industries and facilities, providing employment for carers, nursing staff, and other facility and service workers
- ▶ increased demand for local conveniences, medical and community facilities, and public transport.



Education profile

On North Stradbroke Island:

- ▶ there are many people with certificate-level education
- ▶ just over 40 per cent of residents have completed year 12 compared with more than 50 per cent in Queensland.

Figure 2 shows the level of educational attainment of North Stradbroke Island residents compared with Queensland.

What this means for the island

These figures suggest that:

- ▶ there are opportunities to increase education and training availability for residents
- ▶ there is potential to upskill the local labour force
- ▶ new employment and business opportunities could be created through the provision of education and training services
- ▶ there is an opportunity to improve education levels and, subsequently, increase workforce participation on the island.

The Queensland Government will help foster these opportunities with the \$5 million North Stradbroke Island Sand Mining Workers Assistance Scheme to support mine workers with training and education to transition into alternative employment.

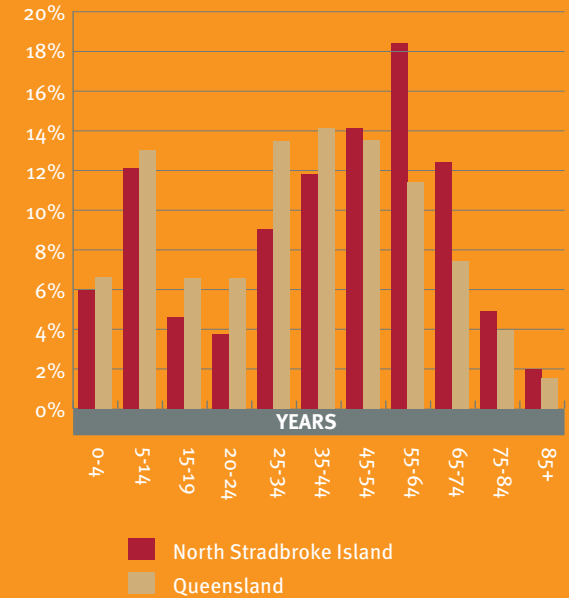


Figure 1: Population by age—North Stradbroke Island and Queensland comparison

Source: ABS Census of Population and Housing – 2011

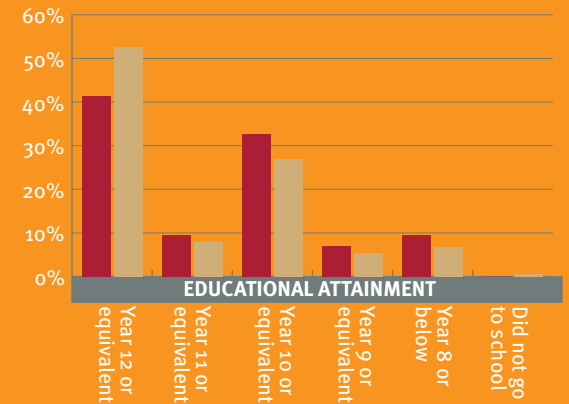
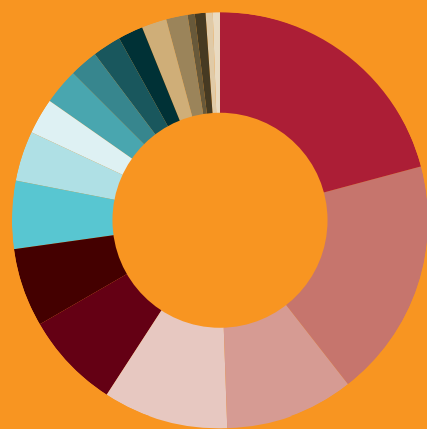


Figure 2: Educational attainment—North Stradbroke Island and Queensland comparison

Source: ABS Census of Population and Housing – 2011



- Accommodation and food services
- Mining
- Health care and social assistance
- Retail trade
- Construction
- Education and training
- Public administration and safety
- Administrative and support services
- Transport, postal and warehousing
- Manufacturing
- Other services
- Professional, scientific and technical services
- Rental, hiring and real estate services
- Arts and recreation services
- Agriculture, forestry and fishing
- Inadequately described
- Electricity, gas, water and waste services
- Information media and telecommunications
- Wholesale trade
- Not stated
- Financial and insurance services

Figure 3: Employment by industry, North Stradbroke Island
 Source: ABS Census of Population and Housing – 2011

Employment and business



Employment profile

On North Stradbroke Island:

- ▶ around 850 residents (out of 2025) are employed
- ▶ 620 employed residents work in local jobs
- ▶ 230 employed residents travel to the mainland for work
- ▶ 20 per cent of local workers are employed in accommodation and food services
- ▶ 18 per cent of local workers are employed in mining
- ▶ the local economy relies on six main industries.

Figure 3 shows the major industries and the percentage of employment by industry.



Business on the island

North Stradbroke Island has around 180 local businesses. Of these:

- ▶ more than 70 per cent are directly or indirectly related to the tourism sector, including accommodation, retail, food and beverage, tours and attractions and general services
- ▶ around 12 per cent are trades related.

What this means for employment and business on the island

These figures suggest opportunities to:

- ▶ expand existing sectors and emerging industries
- ▶ increase education and training opportunities (see the education profile on previous page).

This should increase the supply of local workers and the availability of relevant jobs.

It will also encourage the many tourism-related businesses on the island to expand and take up new ideas.

In the long term, stable employment will encourage more people to remain living and working on North Stradbroke Island.

Fraser Island: a success story

History

Fraser Island is a much-loved destination for local and international visitors.

The island contains rainforest, freshwater lakes, sand dunes and surf beaches that attract hundreds of thousands of visitors annually. This stunning natural wonder is supported by a strong, diverse and sustainable tourism industry.

For much of the last century, Fraser Island was also supported by two other industries: timber logging and sand mining.

However, over time, it became clear that both industries were causing environmental damage that, if allowed to continue, would be near impossible to undo.

Source¹: www.fido.org.au
Source²: www.npsr.qld.gov.au
Source³: www.environment.gov.au
Source⁴: www.kingfisherbay.com

Turning it around

Sand mining began in 1949 and continued until the Australian Government cancelled the mining licence in 1976. Timber logging occurred for longer.

Logging began in 1863, mainly for blackbutt timber, leaving the island's rainforest untouched. However, by the 1960s, 30 per cent of the logged timber was from rainforest; by the 1980s, it was more than 65 per cent.¹

In 1991, the Queensland Government ended logging on Fraser Island. The Queensland and Australian governments jointly funded a growth and development program to assist those affected by the industry closure.¹

The 60 people employed in logging transitioned into other industries.¹

A new chapter

Once sand mining and timber logging ended, the amount of national park increased from 140,000 to 220,000 hectares.² Fraser Island's already successful tourism industry boomed. Visitor numbers doubled in 15 years.³

Although the Kingfisher Bay Resort Group had been operating since the 1970s, it experienced massive growth after the end of timber logging, and now includes resorts, tours and a barge. Kingfisher Bay Resort is an award-winning eco-tourism facility.⁴

Today, the Group employs about 600 staff at Kingfisher Bay Resort, Eurong Beach Resort and other tourism-related businesses on the mainland.⁴

Fraser Island also offers adventure tourism with outdoor camping, four wheel driving, and lake and forest exploring.

It also provides educational tourism facilities for many university and school groups each year. Dilli Village—once a sand mining camp—comprises the Fraser Island Research and Learning Centre, cabins, camping grounds and an open classroom for lessons. Resources and activities have been developed to assist the groups on their trip.

Fraser Island has flourished since the end of logging and sand mining, and is now a favourite for Queenslanders, and an internationally recognised tourism destination.

Strategy and initiatives

Developing a strategy for growth

The cessation of sand mining in 2019 will give existing industry sectors the opportunity to grow and allow new industry sectors to emerge.

In determining the appropriate themes for action, the Queensland Government focused on industry sectors that:

- ▶ currently exist and have potential for growth
- ▶ are emerging and would evolve without government intervention
- ▶ capitalise on the iconic characteristics of North Stradbroke Island.

The Queensland Government's approach is to work closely with the community and key stakeholders to build on the island's competitive advantages, including in its existing tourism and education sectors, and ensure that local businesses are appropriately skilled and developed to take advantage of natural growth.

The Queensland Government has a deliberate and well-planned strategy for achieving this and a commitment of \$20 million to kick-start the initiatives that are part of it.

This funding injection is only a start in implementing this long-term strategy. The Queensland Government expects the expansion of the island's existing sectors to encourage further investment from the private sector, which will take up and progress many of these initiatives—and create more.

Multiple co-investment opportunities will emerge, leading to strong partnerships among local businesses, community organisations and various levels of government. This co-investment will leverage the Queensland Government's \$20 million funding to develop new ideas and strategies that will further transform the economy of North Stradbroke Island.



Strategy priorities

The Queensland Government has identified a number of initiatives to be progressed through this strategy. These initiatives address the following priorities:

- ▶ Diversify and expand the current tourism industry.
- ▶ Expand the education and training sector.
- ▶ Stimulate local business development and growth.

This is supported by the 'employment by industry' profile on page 17, which shows that education and training, and tourism (combining accommodation and food services, and retail trade), are already existing, profitable industries.



Sunset over Moreton Bay



State contribution
\$13.48
million



Direct jobs created
43



Approximate ongoing
jobs created
40



Diversify and expand the current tourism industry

North Stradbroke Island's tourism industry is a thriving contributor to its economy.

Tourism is the island's largest employer, with 20 per cent of the island's workforce employed in accommodation and food services. At least 70 per cent of small businesses on the island are in this sector.

Approximately 800,000 people visit the Cleveland–Stradbroke region each year with an average total expenditure of \$111 million.¹

In 2014, there was a 5.5 per cent increase in day visitors and a 1.9 per cent increase in overnight domestic visitors, though the island currently captures only 4.4 per cent of the Brisbane market.¹

Additionally, since 2010, the number of international visitors from China has increased by 70.4 per cent each year.¹

Opportunities

These figures show that, although the island does have a thriving tourism sector, there are still many opportunities to expand and diversify current tourism offerings to create an iconic tourism destination for the state.

Possibly the greatest opportunity is the latent domestic market—visitors from the Brisbane region. As the island currently captures only 4.4 per cent of the Brisbane market, there is a major opportunity to create tourism products and services that will attract more of this market.

Increasing this market would have many positive impacts for the island, including expanding local businesses, encouraging new businesses to start, encouraging more private investment and providing new employment opportunities.

The growth in visitors from China also presents an opportunity to capitalise on the island's competitive advantages—nature, adventure and culture-based tourism.

Fraser Island has achieved exactly this with its successful Kingfisher Bay Resort. The Kingfisher Bay Resort Group currently employs around 600 staff who live and work on the island.²

During the construction of the resort, around 150 workers lived on site. At the peak of construction, more than 600 workers were on site. This is the kind of opportunity that is available on North Stradbroke Island.²

Challenges

Several challenges that could affect the long-term viability of the island's tourism industry must also be addressed:

- ▶ the critical need for private sector investment in new developments
- ▶ fluctuating seasonal visitor numbers
- ▶ infrastructure capacity during peak periods
- ▶ inconsistent quality of tourism product
- ▶ ease of access from tourist departure points, including Brisbane.

Source ¹: *North Stradbroke Island: Tourism Project Prioritisation for the Economic Transition Plan*, August 2015, EC3 Consulting

Source ²: www.kingfisherbay.com

Tourism initiatives

Expanding the island’s already thriving tourism industry will make North Stradbroke Island an iconic tourism destination.

To support this priority, the Queensland Government has identified initiatives that will help:

- ▶ drive industry growth
- ▶ maintain quality tourism experiences
- ▶ strengthen the island’s market appeal to visitors and private sector investors.

The state will contribute up to \$13.48 million to these initiatives.

\$600,000 in joint funding has been committed by the Queensland Government and Redland City Council for the Gorge Walk Trail Head Lookout project.

The project will deliver a new viewing platform, upgraded toilet facilities, information and interpretive signage and seating at the trail head.

The viewing platform will provide an exceptional vantage point to enjoy the natural wonders of the island and marine wildlife in Moreton Bay.

This project will be delivered through the Queensland Government’s Scenic Lookout Upgrade Program and will enhance the island’s reputation as an emerging eco-tourism destination.

Develop more nature and adventure-based activities

Almost half of the 800,000 visitors to the region engage in nature-based activities and a further 254,000 visitors engage in adventure-style activities.¹

Developing more facilities and infrastructure in national park, protected estates and urban areas could attract more and repeat visitors. This could include private nature-based ventures, including kayaking, whale watching and walking tours.

There are significant development opportunities—for the Quandamooka people in particular—within nature-based tourism ventures.

Private adventure-based ventures, such as cycling and quad bike tours or four wheel drive tours and training, could also be created or expanded.

Initiatives include:

- ▶ developing and improving recreational trails, such as pedestrian trails and cycle tracks
- ▶ developing a strategy for expanding national parks and other protected areas and transferring expired mining leases in stages, with funded joint-management arrangements.

¹ North Stradbroke Island: Tourism Project Prioritisation for the Economic Transition Plan, August 2015, EC3 Consulting

Improve existing built infrastructure and facilities and develop boutique accommodation

The existing caravan and camping facilities are an important tourism asset to support affordable beach holidays for families.

The Straddie Camping venture has enhanced these facilities; however more investment could increase visitor numbers and their length of stay.

Overnight ‘glamping’ is an increasing visitor trend. The market is growing for luxury, boutique accommodation experiences associated with cultural tours, local produce and food tours, and involvement in conservation projects.

This may convert day-trippers into overnight visitors and attract more visitors from Brisbane who are looking for a comfortable and beautiful location away from the city but still close to home.

Improved ferry access to the island, supported by an increase in international tourism into Brisbane will also increase demand for the development of boutique eco-tourism and resort accommodation.

Initiatives include:

- ▶ developing camping infrastructure, in partnership with Straddie Camping, to improve existing facilities such as amenities, cabins and road access
- ▶ identification of locations suitable for development of eco-tourism opportunities including current mining sites
- ▶ conducting a Tourism Investor Summit to attract private investment to the island, particularly in boutique accommodation.

Create marketing campaigns and program of events

It is vital to increase awareness of North Stradbroke Island in interstate and international markets, but particularly to increase visitors from South East Queensland.

A coordinated and creative marketing and events program will entice people to visit North Stradbroke Island. The campaign needs to highlight the island's distinctive cultural and environmental assets.

Collaboration between the island's tourism industry and the Quandamooka people will be central to a successful campaign, as the heritage of Indigenous people is a point of difference. This could also provide employment for local Indigenous people.

Initiatives include:

- ▶ conducting marketing campaigns to increase awareness of North Stradbroke Island and increase local, interstate and international visitors
- ▶ creating an events program to increase visitor numbers in the tourism low season (February to August).

Create more cultural tourism opportunities

North Stradbroke Island could become a place to connect with and learn about its natural and cultural history. Cultural tourism, particularly Indigenous cultural tourism, is a key motivator for the international market.

Initiatives include:

- ▶ progressing the Minjerribah Cultural Centre project and promoting the centre as a centrepiece for cultural tourism and education on the island
- ▶ growing and promoting the Quandamooka Festival as a unique cultural festival, particularly to the local Brisbane market, to increase attendance
- ▶ granting an exclusive whale-watching permit to the Quandamooka people to increase Indigenous tourism business opportunities and complement their other whale-related tourism ventures
- ▶ constructing a world-class whale interpretive facility, including a high quality natural museum with audio-visual facilities.

Enhance the visitor experience

Visitor information is important for attracting new visitors and ensuring that visitors return. Gateway, locational and interpretive signage can showcase the island's assets, and educate visitors about the unique cultural and environmental values.

This builds on work done by Straddie Chamber of Commerce to update the existing website and develop a new mobile-friendly website.

Initiatives include:

- ▶ providing locational and interpretive signage at key locations on the island, including a Quandamooka-designed entrance statement
- ▶ implementing a six-year visitor research program on the island to better understand the market and its needs, including advertising awareness tracking.

Unlocking Peel Island

Peel Island—Teerk Roo Ra National Park—is located four kilometres east of Cleveland.

The island has significant cultural heritage values and natural conservation values, and is one of the few Moreton Bay Islands with a fringing reef.

Peel Island is perfectly placed to attract nature-based visitors. Currently, there is a lack of access to the island. The development of a jetty has the potential to attract private investment in trails and snorkelling-based tourism.

Initiatives include:

- ▶ confirm the feasibility and optimal design leading to construction of a jetty on Peel Island aimed at unlocking its tourism potential.

Investigate improvements to North Stradbroke Island public transport options

Improving access to, from and on the island is a vital component of tourism development.

The current Brisbane market for visitors to the island presents an opportunity to operate a ferry service between Brisbane and Dunwich on North Stradbroke Island.

Once visitors have arrived, it is just as important that they are able to move around the island to enjoy the breadth of experiences that North Stradbroke Island has to offer. Investigating improvements to on-island travel will assist visitors without cars and provide solutions for residents who require public transport.

Initiatives include:

- ▶ an initial study to explore and evaluate possible integration and transport improvements for North Stradbroke Island, including access to and from the mainland and on-island transport.

Whale watching priority invitation

The Queensland Government has provided a priority invitation to QYAC for whale-watching tours.

QYAC has had a long-standing interest in taking up the third whale-watching authority available for the area and received in-principle support from the Queensland Government in 2012.

Whale-watching is now more viable since the industry started in the 1980s, as the humpback whale population has grown in that time from a few thousand to more than 20,000 passing the east coast each year.

The tours will be part of a tourism package including land-based infrastructure and activities, including a whale interpretive centre at Point Lookout that will display a whole whale skeleton.



“The revitalised Howard Smith Wharves provides the perfect front door to connect Brisbane to Stradbroke Island and transition its economy to a greater tourism

focus which in-turn will generate long term economic benefits and jobs.”

Luke Fraser
Development Director
Howard Smith Wharves



“As Executive Chairman of Carnival Australia, the local arm of the world’s largest cruise business, I know how important tourism is right around the world. In this job

I’ve seen firsthand what tourism offers in terms of economic opportunity. Brisbane is home to me and I grew up holidaying on North Stradbroke Island, or ‘Straddie’ as the locals know it. Straddie has huge potential from a tourism perspective, including opportunity for local jobs and opportunities for small business.”

Ann Sherry AO
Executive Chairman
Carnival Australia



State contribution

**\$5.2
million**



Direct jobs created

6



Expand the education and training sector

Education and training is currently a relatively small sector on the island, employing around 6 per cent of island residents.

However, educational tourism is a growing market in the Cleveland–Stradbroke region with 8500 visitors and 13,500 visitor nights, with an average stay of 1.6 nights. Additionally, 5.7 per cent of international visitors engage in education experiences while in the region.

Opportunities

With the visitor figures in mind, there is potential to:

- ▶ develop new learning products based on the island's unique assets and apply them to school camps and corporate retreats to attract more visitors
- ▶ offset the seasonal nature of tourism sector employment by encouraging education-related visitors in the tourism low season (February to August)
- ▶ create more jobs through school camps and field studies, but also by leveraging existing tertiary research facilities like the Moreton Bay Research Station
- ▶ increase education and training opportunities for residents to create a higher skilled workforce, with greater flexibility and capacity to adjust to changing economic circumstances
- ▶ increase teaching spaces and facilities for visiting students.

Challenges

The challenges for developing education and training on the island include:

- ▶ access to transport services
- ▶ limited library and computer facilities
- ▶ lack of ongoing support for adult learners.

Education and training initiatives

The state will contribute up to \$5.2 million towards initiatives which will assist to develop skills and improve local training opportunities for residents, and establish education as a source of income and employment. These initiatives will benefit the whole community in addition to the \$5 million North Stradbroke Island Sand Mining Workers Assistance Scheme.

Develop new education and training products

There are several opportunities to develop education and training products for the island that will increase visitor numbers.

Providing new or extra materials and products will also increase the total visitor spend.

Initiatives include:

- ▶ establishing a Centre for Island Learning to:
 - develop new island-related education and training materials for primary and secondary levels
 - organise practical research about social and cultural issues, and scientific and environmental issues
 - research possibilities for intensive and immersion studies that attract fee-paying students
- ▶ expanding the Indigenous land and sea ranger program on the island.

Create a service to administer and coordinate learning activities

Coordination of all the education and training products on the island—especially as new ones are created as part of this strategy—would help residents looking for appropriate education and training, and administer the island’s physical and virtual learning spaces.

Initiatives include:

- ▶ creating a service such as an education exchange to administer and coordinate all the education and training products on the island. An education exchange would provide residents with:
 - information, support and mentoring
 - physical and virtual learning spaces on the island
 - access to tertiary education
 - an information service on career course choice, tertiary study, financial issues, advanced standing, recognition of prior learning and education administration.
- ▶ It would also:
 - act as a broker between training organisations and community or business in arranging training
 - promote the island for education activities such as school field work, English language and university courses
 - support QYAC and the tertiary education sector to:
 - establish the feasibility of developing Indigenous-related courses
 - consider the protocols needed to establish and manage these courses
 - provide information on post-secondary education and training with information sessions and career counselling.

Improve education and training facilities

Improving the island's physical education and training facilities will encourage a broader range of students, particularly secondary, tertiary and adult students.

Delivering training courses at these improved facilities will reduce student travel costs and time, and provide local employment.

Initiatives include:

- ▶ refurbishing the existing Dunwich Secondary Campus to provide a hub for education and training on the island, including a modern resource and information centre.

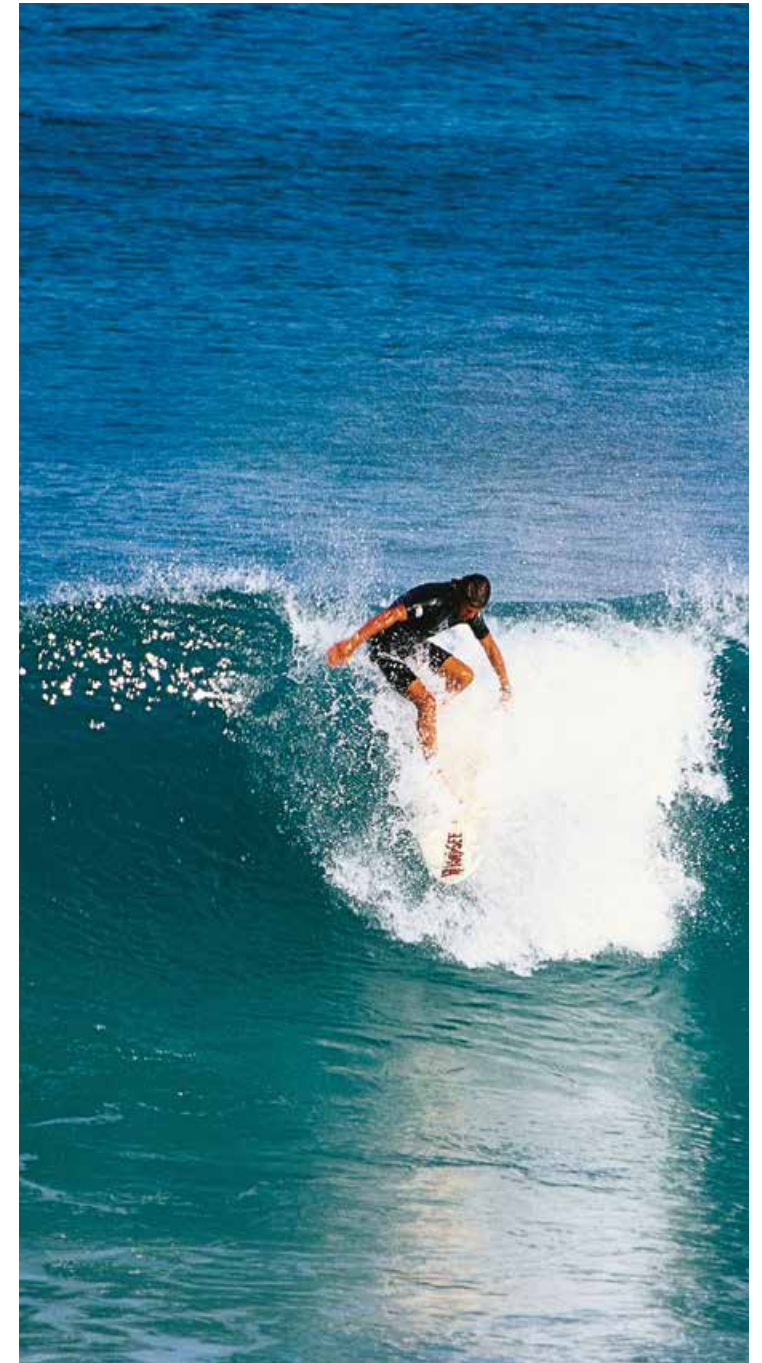
North Stradbroke Island as an education destination

The island is already a destination for school camps, field studies and tertiary research. By expanding this existing market, it can increase visitor numbers and even attract a broader range of visitors.

Other initiatives outlined in this strategy will benefit here, including those which focus on developing new learning products, increasing nature-based recreation and cultural education opportunities, and creating high-quality tourism accommodation and facilities.

Initiatives include:

- ▶ researching new opportunities and potential barriers to expanding the market for school camps, field studies and tertiary research.





South Gorge



State contribution

**\$4
million**



Direct jobs created

5



Approximate ongoing
jobs created

7



Stimulate local business development and growth

Currently, 180 local businesses provide just over 80 per cent of jobs on the island. Most are small businesses employing a small number of people.

More than 70 per cent of local businesses are directly or indirectly related to the tourism sector, including accommodation, retail, food and beverage, tours and attractions, and general services. Around 12 per cent are trades related.

North Stradbroke Island needs development that supports diversity and resilience. Success is more likely to come from initiatives that emerge from the island business community itself once they experience business success.

QYAC and Indigenous businesses, such as Straddie Camping, are continuing to grow. QYAC wants to continue to grow existing businesses and further invest in the island.

Some residents have expressed interest in developing businesses in seafood harvesting, fish processing and marketing, forestry and timber products, and traditional medicine.

It is important to draw on existing opportunities in tourism, education and training, and other sectors like service industries to help generate economic activity and employment growth.

The island may attract private sector investment through existing business owners expanding their operations or new investors identifying an opportunity.

Opportunities

Many opportunities are emerging that will create additional economic activity, and encourage business creation and expansion, including:

- ▶ development on the island to create construction jobs for locals and bring workers to the island, creating additional economic activity
- ▶ subject to development approval, the Toondah harbour revitalisation project on the mainland has the potential to create local jobs
- ▶ development of Dunwich as a day destination and expansion of aged care facilities to increase employment in various sectors
- ▶ business capacity building and grants to help local business people and entrepreneurs develop their ideas into profitable businesses. e.g. forestry and timber products and traditional medicines.
- ▶ a broad range of commercial opportunities are expected to arise from increased visitation as a result of the success of other initiatives.

Dunwich Harbour redevelopment

In parallel with this economic transition strategy, Redland City Council is implementing initiatives from its own planning scheme, which includes future development on North Stradbroke Island. The scheme identifies several sites around Dunwich Harbour as commercial industry zones.

Some of these sites are currently used by Sibelco for sand mining operations. Once sand mining ends in 2019, there is an opportunity to incorporate these sites as part of a broader redevelopment of Dunwich Harbour.

As the gateway to North Stradbroke Island, Dunwich Harbour could support various land uses. As tourism on the island grows and visitation increases, Dunwich Harbour must be able to capitalise on the economic opportunities as they arise.

This would require partnerships with the private sector, but would increase local investment, economic activity and job creation.

Toondah Harbour revitalisation project

Toondah Harbour was declared a Priority Development Area by the Queensland Government in 2013.

The Queensland Government is working in partnership with Redland City Council and the private developer, the Walker Group, to facilitate the redevelopment of this site.

It is estimated that subject to development approvals, the proposed \$1.3 billion redevelopment of Toondah Harbour will create more than 1000 jobs during construction and an estimated 500 jobs a year post-construction.



Connecting business through the National Broadband Network

The Queensland Government recognises the importance of high speed broadband as an enabler of economic growth. During the transition period and throughout implementation of this Strategy, the Queensland Government will work with the Commonwealth Government to facilitate North Stradbroke Island's access to the National Broadband Network as soon as possible.

Local business development and growth initiatives

The Queensland Government will contribute up to \$4 million towards initiatives which help stimulate local business development and growth on North Stradbroke Island.

Destination Dunwich

Dunwich is the entry point to the island, home to most residents and mining workforce, and host to attractions such as the historic cemetery, museum, Aboriginal middens and the annual Quandamooka Festival.

Initiatives include:

- ▶ conducting master planning to develop a day visitor precinct for Dunwich that offers tourism experiences for nature, adventure and education-based visitors, including:
 - improved signage and walking trails connecting significant areas
 - better integrated public transport connections between Dunwich and the townships, and reduce car numbers and expense
 - development of the Minjerribah Cultural Centre as part of a large education and training precinct.

Expand existing aged care facilities

On North Stradbroke Island, the proportion of people aged 45 or over is significantly higher than the Queensland average, creating an aging population.

This presents an opportunity to expand current facilities to accommodate this and provide job opportunities in this field.

Initiatives include:

- ▶ investigating the expansion of the existing aged care facilities on the island to:
 - double the existing capacity
 - create employment opportunities in the health care sector and the supply chain (service and maintenance).

Deliver training and support programs to build local business capacity

Helping operators who deliver a quality service by identifying new ways to create value will promote a strong and sustainable industry.

Other state and federal government programs may be available to help local business development, including Indigenous businesses. Information on these programs will be made available to the island community.

Initiatives include:

- ▶ implementing an operator training and capacity-building program for existing businesses.

Support Indigenous business development

There are many opportunities for new business enterprises on North Stradbroke Island.

Increasing the number of small business ventures that deliver high quality products and services will promote strong and sustainable industries.

This fund will be set up to support Quandamooka business start-ups and joint ventures e.g. new industry sectors focusing on seafood, forestry and timber products, and traditional medicines. A number of different business ventures have already had preliminary analysis undertaken, such as QYAC working with CSIRO on a new aquaculture industry at Amity Point. With additional resources it is envisaged that QYAC will be able to work with other organisations to develop new ecologically sustainable industries on North Stradbroke Island.

Initiatives include:

- ▶ establishing an Indigenous Business Development Fund to investigate new business opportunities for North Stradbroke Island.

Redland City Council's development focus

In parallel with this economic transition strategy, Redland City Council is implementing initiatives from its own planning scheme (RPS 2006 v7). This scheme includes future development on North Stradbroke Island.

Like the Queensland Government, Redland City Council also sees the potential to grow the island's already thriving tourism industry. Council's planning scheme sets out the commitment to encouraging growth which is of an appropriate scale and density, that balances liveable communities, economic activity and protection for the natural environment.

Redland City Council's planning scheme recognises that safe, efficient and effective infrastructure is essential to ensure that North Stradbroke Island has the capacity to service future development.

The scheme flags future development of housing, local services and facilities in the island's three main townships: Dunwich, Amity Point and Point Lookout. Providing infrastructure in these populated areas will ensure the maximum number of users will benefit.

Development within these townships could create additional employment opportunities during construction and increase commercial activity.

Short-term initiatives

Investments that can commence immediately to stimulate early economic activity. These are initiatives that are expected to be commenced within one year.

1 Gateway master planning (Dunwich)

Long-term master planning for Dunwich focusing on the waterfront and adjacent areas, to improve the functionality and appearance and capitalise on commercial and recreational opportunities that will arise following the cessation of sand-mining. Master planning may identify opportunities for a day visitor precinct for Dunwich that offers tourism experiences for nature, adventure and education based visitors.

Expected key activities and outcomes: Gateway master plan focused on the Dunwich Harbour and surrounds developed in partnership with the community that will inform land use planning and help drive future commercial, cultural and recreational opportunities. An essential first step in this process, will be the development through community engagement of a vision and guiding principles for the master planning process. This will inform preparation of a draft master plan for consultation leading to the final master plan.

Rationale: There is broad recognition of the importance of the Dunwich Harbour as the main entry point to the island. The harbour creates the first impression for island visitors and it is essential that this impression supports and aligns with the overall vision to create Australia's most desirable island community. The cessation of sandmining provides an opportunity to address existing constraints and unlock new opportunities to improve the efficiency and aesthetics of the harbour and foreshore.

Proposed project coordinator: DILGP
Proposed major project partners: RCC/SCoC/QYAC

2 Eco-tourism site identification study

Identify optimal locations for boutique eco-tourism development opportunities including current mining sites. This initiative will build on existing studies and analysis and will include opportunities that may be identified as the staged transfer of expired mining leases occurs and strategies for expansion of national parks and other protected areas are developed.

Expected key activities and outcomes: Evaluation of the feasibility and identification of boutique eco-tourism development opportunities including size/scale/location and private sector interest. This initiative aims to identify potential locations with sufficient certainty to be able to attract prospective investors focusing on the Tourism Investor Summit (Initiative Number 18). Key activities will include engagement with industry, tourism experts and the community to identify optimal locations, characterise the development potential of these locations and develop the strategies to market them.

Rationale: Capitalising on the growing demand for boutique 'high-quality eco-chalets' and 'glamping' has been identified as a significant economic development opportunity for North Stradbroke Island. This initiative aligns with a number of other initiatives including market research, tourism profile development, strategies for expansion of national parks and other protected areas and Tourism Investor Summit (e.g. Initiatives 5, 14, 15, 18).

Proposed project coordinators: EDQ/DTESB/DSD
Proposed major project partners: QYAC/RCC/DNPSR/EHP/DNRM/TEQ

3 Expanding the market for school camps, field studies and tertiary research

Research new opportunities to expanding the market for school camps, field studies and tertiary research. This initiative will identify opportunities for local businesses to capitalise on nature-based, cultural and educational tourism opportunities and may include the repurposing of existing infrastructure.

Expected key activities and outcomes: Enhanced profile of North Stradbroke Island as a destination for school camps, field studies and tertiary research leading to increased visitor numbers and increased understanding and appreciation of the rich natural, cultural and historic values of North Stradbroke Island. The key deliverable under this initiative will involve working with industry and the community to produce a detailed report on the current offering and the new opportunities in this sector. This research will assist the growth of the education tourism market, including any staging recommendations.

Rationale: North Stradbroke Island is already a destination for school camps, field studies and tertiary research; however there are opportunities to expand the island's offering through the development of the sustainable tourism and the education and training sectors. The expansion of this market will assist to broaden the range of visitors to the island, especially during the tourism low season.

Proposed project coordinators: SCoC/DET/DTESB
Proposed major project partners: RCC/QYAC

Short-term initiatives

Investments that can commence immediately to stimulate early economic activity. These are initiatives that are expected to be commenced within one year.

4 Minjerribah Cultural Centre

Commence the first stage of the Minjerribah Cultural Centre as a centrepiece for cultural tourism and education on the Island. Funding has been allocated towards the feasibility, detailed design, approvals and tender process.

Expected key activities and outcomes: To advance the development of the Minjerribah Cultural Centre to an investment ready stage. Activities under this initiative will include site selection, design and the preparation of a tender for construction. Construction of the cultural centre is dependent on further funding from public or private sources.

Rationale: The opportunity exists for North Stradbroke Island to become a place for connecting to, and learning about, the natural and cultural history of the island. Of particular relevance is the recognition of the Quandamooka people as native title holders of Minjerribah and the preservation of their history, language, culture and tradition. Cultural tourism, in particular Indigenous cultural tourism, is a key motivator for the international market. The proposed Minjerribah Cultural Centre can be the centrepiece for cultural tourism and education on the island.

Proposed project coordinator: QYAC
Proposed major project partners: DET/RCC

5 NSI Visitor Research Program

Implement a six-year visitor research program on the island to better understand the market and its needs, including advertising awareness tracking.

Expected key activities and outcomes: Surveys of visitors and non-visitors will enable the barriers, product opportunities and the key messages which influence travel to North Stradbroke Island to be better understood. This initiative will be implemented over an extended period and will inform a comprehensive marketing strategy for North Stradbroke Island as well as provide feedback on the effectiveness of marketing campaigns and investment in tourism infrastructure on the island.

Rationale: Understanding the needs of visitors to North Stradbroke Island will enable development of an integrated and effective marketing program for the Island and also enable individual tourism providers to effectively tailor their specific products to meet the market. The information obtained through this initiative may also inform future infrastructure/ services planning which will ensure that North Stradbroke Island is positioned to capitalise on tourism growth as it occurs.

Proposed project coordinator: DTESB
Proposed major project partners: RCC/QYAC/TEQ/SCoC

6 Grow and promote the Quandamooka Festival

Grow and promote the Quandamooka Festival as a unique cultural festival, particularly to the local Brisbane market.

Expected key activities and outcomes: Higher public profile of, and increased attendance at, the festival, promoting the rich cultural heritage of the island and allowing the natural environment and history to be showcased. Attraction of new visitors to the island through the festival will broaden the visitor market and lead to increased numbers over the long-term. The primary activity proposed under this initiative will be funding to support the planning and running of the festival. The additional resources are expected to lead to preparation and roll-out of a promotional package for the festival, resulting in new partners and sponsorships, and a richer festival program creating revenue and enabling reinvestment.

Rationale: The Quandamooka Festival is already a successful annual event. Expansion of the festival will increase visitation to North Stradbroke Island during the tourism low season. This will assist to generate year-round economic activity, support the growth of new/existing business and provide local employment opportunities.

Proposed project coordinator: QYAC
Proposed major project partners: RCC/TEQ/DATSIP

Short-term initiatives

Investments that can commence immediately to stimulate early economic activity. These are initiatives that are expected to be commenced within one year.

7 Identify and assess options to improve NSI public transport

Investigate improvements to NSI's public transport options.

Expected key activities and outcomes: The key deliverable under this initiative will be a comprehensive report which identifies and evaluates the feasibility of options for improving public transport on, to and from North Stradbroke Island. This would include not only the existing transport network but also alternative routes that have been proposed by stakeholders including connections to the Southern Moreton Bay Islands and Brisbane CBD.

Rationale: Competitively priced and convenient travel on, to and from North Stradbroke Island is essential for commuting residents and visitors and to support existing and new businesses. As new educational and tourism opportunities arise, the transport network needs to be fit for purpose and ensure it enables these businesses to reach their full potential.

Proposed project coordinator: DTMR
Proposed major project partner: RCC

8 Business operator training and capacity building

Provide an operator training and capacity building program for existing businesses on North Stradbroke Island.

Expected key activities and outcomes: Increased capacity of local business to innovate and capitalise on new business opportunities. This initiative will be used to develop and deliver a targeted business package which may include business skills training, benchmarking of business performance and mentoring. This will help local businesses develop through improved planning, performance and productivity. It will also aim to broaden business networks, which can help identify new opportunities, ideas and innovative solutions for businesses to expand.

Rationale: The business operator training program will ensure that current business operators on North Stradbroke Island can access training to increase their capacity to adjust to changes in the local economy as well as identify and capitalise on new market opportunities as they arise. Assisting business operators who deliver a quality service on the island by identifying new ways to create value, will promote strong and sustainable local business and drive employment creation and ongoing investment in the island's economy.

Proposed project coordinator: SCoC
Proposed major project partners: DSD/RCC

9 Indigenous Business Development Fund

Establish an Indigenous Business Development Fund to support emerging Indigenous business opportunities for North Stradbroke Island.

Expected key activities and outcomes: The establishment of new Indigenous business ventures in strong, sustainable industries; which deliver high quality products and services and generate local employment opportunities. This initiative will operate as an administered grant program in line with similar business grants programs operating elsewhere in the state. Funds are proposed to be released to successful applicants in accordance with eligibility criteria and conditions.

Rationale: This initiative will support the establishment of new Indigenous business ventures on North Stradbroke Island. The establishment of Indigenous businesses will help to create long-term employment and training opportunities for Quandamooka people.

Proposed project coordinator: QYAC
Proposed major project partners: DSD/RCC

Short-term initiatives

Investments that can commence immediately to stimulate early economic activity. These are initiatives that are expected to be commenced within one year.

10 Expand the Indigenous Land and Sea Ranger Program

Expected key activities and outcomes: Employment and training of Indigenous rangers and enhanced management of North Stradbroke Island's cultural and environmental assets.

Rationale: The Indigenous Ranger Land and Sea Program is an established program administered by the Department of Environment and Heritage Protection (EHP). The program provides skills development and employment opportunities for Indigenous people which assists in preserving and enhancing the Islands natural and cultural assets leading to wider social, cultural and economic benefits.

Proposed project coordinator: EHP
Proposed major project partner: QYAC

11 Straddie camping infrastructure development and improvement

Develop and upgrade infrastructure, in partnership with Straddie Camping, to diversify accommodation options and improve existing facilities such as amenities, cabins and road access.

Expected key activities and outcomes: This initiative will assist with the construction and upgrading of camping facilities, for example new eco-cabins at Straddie Camping sites at Bradbury's and Adam's Beach. Activities under this initiative will include the detailed design, costing and building of new infrastructure for Straddie Camping.

Rationale: Improvement to camping infrastructure and new products that increase the supply and diversify the type of tourist accommodation provided by Straddie Camping, will attract a greater range and number of visitors. An increase in visitors will contribute to greater tourist spend on the island benefiting existing business and encouraging the start-up of new businesses. Bradbury's Beach and Adam's Beach are within close proximity to Dunwich Harbour and have therefore been identified as easily adaptable for campers with a disability.

Proposed project coordinator: QYAC
Proposed major project partner: RCC

12 Refurbishment of Dunwich Secondary Campus

Refurbish the existing Dunwich Secondary Campus to provide a hub for education and training on the Island including a modern resource and information centre.

Expected key activities and outcomes: Once refurbished, the Dunwich Secondary Campus site will be the educational and training hub of North Stradbroke Island, helping to develop skills on the island through training in areas such as hospitality, tourism and environmental and cultural management. This may include adult training including online and video on demand courses. Activities under this initiative may include the design, tendering and refurbishment of the campus in conjunction with the Department of Education and Training (DET).

Rationale: This initiative will repurpose an existing facility that is strategically located within Dunwich and easily accessed by students and visitors. It is proposed that a number of other initiatives utilise this site helping to reduce construction costs and enable the sharing of facilities.

Proposed project coordinator: QYAC
Proposed project partner: DET

Short-term initiatives

Investments that can commence immediately to stimulate early economic activity. These are initiatives that are expected to be commenced within one year.

13 Location and interpretive signage

Provide locational and interpretive signage at key locations on the island, including a Quandamooka designed entrance statement.

Expected key activities and outcomes: This initiative will provide gateway and interpretive signage that showcases the island's assets, assists visitors to navigate the island and educates visitors about the island's unique natural and cultural values.

Rationale: This initiative will improve legibility and enhance the visitor experience. The welcome and township entry statements have been identified as a high priority in the Redland City Council North Stradbroke Island Signage Program. Consistent signage will help to link and promote North Stradbroke Island's unique tourism product and experiences. The Quandamooka designed entrance statement will become a recognised landmark on the island and contribute to creating a sense of place and local identity.

Proposed project coordinator: RCC
Proposed major project partner: QYAC



Deadman's Beach

Medium-term initiatives

Investments that can commence within two years and will facilitate future sustainable economic and employment opportunity.

14 NSI marketing campaign and events program

Develop and conduct coordinated marketing campaigns to increase awareness of North Stradbroke Island and increase local, interstate and international visitors.

Expected key activities and outcomes: This initiative will promote North Stradbroke Island's cultural and environmental assets as well as the tourism experiences available. This initiative will lead to increased visitation to the island, with a focus on attracting visitors in the tourism low season. Key activities for this initiative will include the development of an integrated marketing campaign to improve the promotion of key events and attractions. An annual North Stradbroke Island Events Calendar will also be developed to promote events and festivals on the island.

Rationale: Tourism is a competitive industry and key to economic growth on the island. Increasing destination awareness in interstate and international markets, as well as increasing visitation rates by South East Queensland residents is essential to growing the island's tourism economy. This promotional activity will be essential as new visitor experiences are developed through this strategy.

Proposed project coordinators: SCoC/DTESB
Proposed major project partners: RCC/QYAC/TEQ

15 Expansion of national park and other protected areas

Develop a strategy for expanding the island's national parks and other protected areas and for the staged transfer of expired mining leases with funded joint-management arrangements.

Expected key activities and outcomes: The progressive transfer of land to national park and other protected area estate including management arrangements and funding.

Rationale: This initiative will provide for the protection of land currently under mining lease from inappropriate development and ensure that arrangements are in place to manage the island's protected estate. This initiative will help to provide greater certainty to investors and the community about where development can occur on the island and the future use of rehabilitated mine sites. This initiative is central to balancing sustainable economic growth with the protection of the island's unique environment and cultural heritage.

Proposed project coordinator: DNPSR
Proposed major project partners: DNRM/QYAC/EHP/
RCC/DTESB/DILGP

16 Develop and improve recreational trails on the Island

Develop and improve recreational trails on the island such as pedestrian trails and cycle tracks.

Expected key activities and outcomes: Contribution to the long-term development of a cycle and trail network on the island, with funding available for the Dunwich to Amity Point section of the trail. Key activities under this initiative will include the planning and approvals for trails, in consultation with the community prior to commencement of construction.

Rationale: This initiative will help to expand the nature and adventure-based tourism market on North Stradbroke Island by creating unique attractions that encourage new and repeat visitation. Once fully implemented, it is intended that pedestrian trails will create a cohesive trail network away from roads while cycle trails will focus on linking the three townships.

Proposed project coordinator: RCC
Proposed major project partners: QYAC/SCoC

Medium-term initiatives

Investments that can commence within two years and will facilitate future sustainable economic and employment opportunity.

17 Quandamooka whale watching permit

Grant an exclusive whale watching permit to the Quandamooka People to increase Indigenous tourism business opportunities and complement other whale-related tourism ventures.

Expected key activities and outcomes: This initiative will facilitate the establishment of a whale watching business operated by the Quandamooka People.

Rationale: There is significant opportunity for QYAC to establish a whale watching venture which will be enhanced by their knowledge and cultural connection to Minjerrabah's natural environment. This initiative will provide long-term sustainable employment opportunities for Indigenous residents, complement the development of a world class whale interpretive facility, increase tourist visitation to the island and create supporting business opportunities.

Proposed project coordinator: DNPSR
Proposed major project partner: QYAC

18 Tourism Investor Summit

Conduct a Tourism Investor Summit to attract private investment to the island, particularly in boutique accommodation.

Expected key activities and outcomes: Showcase existing and new tourism opportunities on the island including potential investment opportunities for eco-tourism sites identified through the eco-tourism site identification study.

Rationale: Stimulating new investment on North Stradbroke Island is necessary to grow the island's economy and create sustainable long-term employment opportunities for residents. By identifying and promoting investment including optimally located eco-tourism investment opportunities, potential investors will have greater certainty surrounding the type and scale of development which is supported on the island. This initiative aligns with not only the eco-tourism site identification study but also initiatives including the market research and the marketing campaigns and events program.

Proposed project coordinators: DSD/DTESB
Proposed major project partners: QYAC/SCoC/RCC/TEQ/TIQ/EHP/DNPSR

19 Peel Island jetty

Construction of a jetty on Peel Island.

Expected key activities and outcomes: Investigation works (feasibility and business case including construction and maintenance costs) leading to the construction of a jetty on Peel Island.

Rationale: Peel Island is significant cultural and historical site in Moreton Bay, in close proximity to Dunwich Harbour. There is currently no infrastructure to support commercial tourism access to Peel Island. There are opportunities to improve access to culturally significant sites and to expand North Stradbroke Island's eco-tourism offering to include the natural environment and historical sites of Peel Island.

Proposed project coordinator: RCC
Proposed major project partners: DNPSR/QYAC

Medium-term initiatives

Investments that can commence within two years and will facilitate future sustainable economic and employment opportunity.

20 NSI education exchange

Create a service, such as an ‘education exchange’, to administer and coordinate all the education and training products on the Island.

Expected key activities and outcomes: Through providing resources to build and administer the physical and virtual learning spaces, the service will promote the island as a destination for education and training, and act as a broker in arranging and conducting training. Through this initiative, North Stradbroke Island will be further promoted as a destination for education and training activities.

Rationale: There is significant opportunity to expand the education sector on North Stradbroke Island for both the education of residents, through improving local training and skills development; and as a source of income and employment, through development of niche education products that capitalise on the rich environment, culture and heritage of the island.

Proposed project coordinator: QYAC

Proposed major project partners: SCoC/DET

21 NSI education and training products

Develop new education and training products and establish a Centre for Island Learning.

Expected key activities and outcomes: Funding will be provided to develop a suite of education and training products focused on the island’s unique social, cultural and environmental attributes. This will further promote North Stradbroke Island as an education destination. In addition to the development of education and training materials for primary and secondary students, the Centre for Island Learning will also be responsible for organising practical research on social, cultural, scientific and environmental issues and investigating possibilities for intensive and immersion studies.

Rationale: There are significant opportunities to capitalise on North Stradbroke Island’s unique environmental and cultural heritage in a sustainable manner which creates long-term employment opportunities for residents. Increased visitation of school groups will also benefit other sectors of the economy, such as the accommodation and local business sectors.

Proposed project coordinator: QYAC

Proposed major project partner: DET

Long-term initiatives

Co-investment opportunities that build on the short-term and medium-term actions. These initiatives are expected to build on work in previous years ramping up in years 3-4 of the strategy to deliver further economic opportunities.

22 Whale interpretive facility

Construct a world-class whale interpretive facility.

Expected key activities and outcomes: The construction of a world class whale interpretive facility which includes a high quality natural museum with audio-visual facilities and adult humpback whale skeleton. The Economic Transition Strategy allocates funding for Stage 1 of this initiative (feasibility, detailed design, approvals and tender). Full delivery of this initiative will be contingent on securing additional funding.

Rationale: To create critical infrastructure and a focal point for whale watching industry opportunities at Point Lookout and to provide an attraction which also drives visitation during the non-whale watching/migration periods of November/December and May/June.

Proposed project coordinator: QYAC
Proposed major project partner: RCC

23 Expansion of aged care facilities

Investigate the potential expansion of existing aged care facilities on the island.

Expected key activities and outcomes: This initiative will provide for the expansion of the existing aged care facility on North Stradbroke Island, doubling it's current capacity. The Economic Transition Strategy allocates funding for Stage 1 of this initiative (feasibility, detailed design, approvals and tender). Full delivery of this initiative will be contingent on securing additional funding.

Rationale: The current 14-bed facility, Nareeba Moopi Moopi Pa, provides accommodation for island residents. It is proposed that this facility be expanded to cater for the aging population on North Stradbroke Island. The expansion of this facility may lead to the creation of additional, high value jobs in the health care sector. Other employment may also be created in the supply chain such as service and maintenance jobs.

Proposed project coordinator: QYAC
Proposed major project partner: RCC

Acronyms

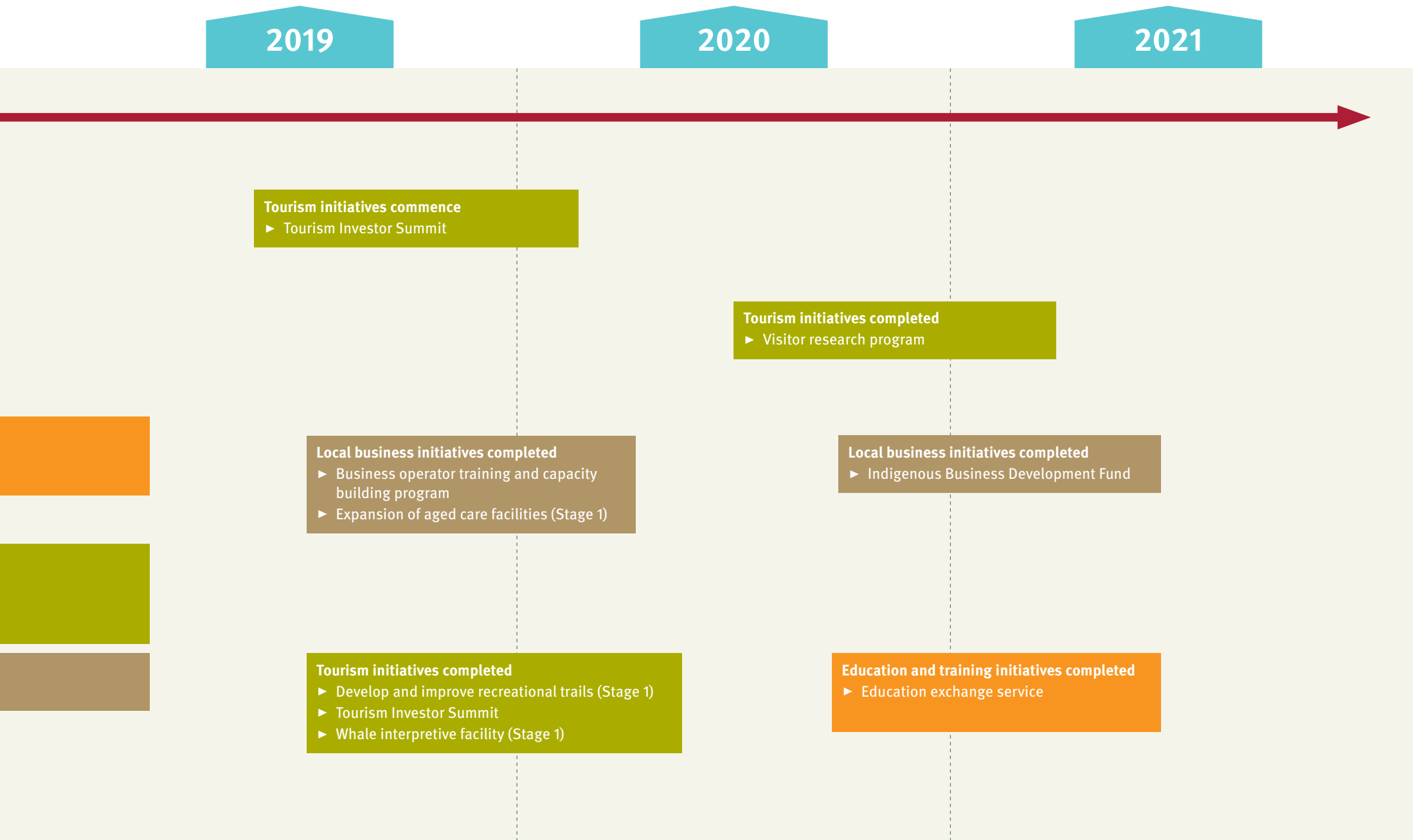
DATSIP	Department of Aboriginal and Torres Strait Islander Partnerships
DET	Department of Education and Training
DILGP	Department of Infrastructure, Local Government and Planning
DNRM	Department of Natural Resources and Mines
DNPSR	Department of National Parks, Sport and Racing
DSD	Department of State Development
DTEBS	Department of Tourism, Major Events, Small Business and the Commonwealth Games
EDQ	Economic Development Queensland
EHP	Department of Environment and Heritage Protection
QYAC	Quandamooka Yoolooburrabee Aboriginal Corporation
RCC	Redland City Council
SCoC	Straddie Chamber of Commerce
TEQ	Tourism and Events Queensland
TIQ	Trade and Investment Queensland



Indicative timeframes for implementation of initiatives



Indicative timeframes for implementation of initiatives



Co-investment opportunities

It is important to note that the Queensland Government funding injection is only a start in progressing this expansive, long-term strategy.

It is expected that co-investment opportunities will emerge as the strategy is implemented. The resulting growth will be a catalyst for private sector investors to create partnerships with local businesses and organisations, or create something entirely new, to continue the initial work.



Diversify and expand the current tourism industry

- ▶ New adventure tourism operations, such as cycling, four wheel driving, bush walking and water-based activities.
- ▶ Private investment in boutique eco-tourism accommodation, such as ‘glamping’ and resort facilities.
- ▶ Scenic tours of cultural heritage and iconic natural features.
- ▶ Promotion of new and existing community and cultural events and attractions.
- ▶ New hospitality, retail and accommodation services to meet diverse visitor markets.



Expand the education and training sector

- ▶ Educational tours focusing on the natural environment and Indigenous history.
- ▶ Training and educational support and service offerings.
- ▶ Youth camping and adventure learning programs.



Stimulate local business development and growth

- ▶ Expansion of existing local business offerings and services that cater to new visitor markets.
- ▶ Investment in construction, trade and maintenance sectors to support growing tourism operations.
- ▶ Aged care and health services to support an aging population.
- ▶ New industry sectors focusing on seafood, forestry and timber products, and traditional medicines.

Implementing the strategy

Many of the initiatives in this strategy require the support and input of a number of organisations and the community and a partnership with the community is essential for transitioning the island's economy.

Redland City Council, QYAC and the Straddie Chamber of Commerce will be invited to represent the community on the proposed North Stradbroke Island Economic Transition Strategy Implementation Committee. The committee will oversee implementation of the strategy including refinement of the scope, timing and other details of initiatives to ensure they consider stakeholder and community needs.

Key milestones for commencement and completion of the components of each initiative will also be developed, communicated and regularly reviewed and reported by the committee.

**\$3.87
million**

in-kind government contribution
to coordinate and implement the
strategy's actions

This will enable the committee to maximise local input, respond to issues as they arise and ensure efficient delivery of initiatives.

In addition to the \$20 million allocated to the economic transition strategy, the Queensland Government is applying other funding and resources to implement the strategy.

This includes appointment of a senior officer to coordinate strategy implementation for five years. This 'island coordinator' will operate from office space on the island and work closely with key stakeholders and the broader community as well as supporting the operation of the implementation committee.

Note: Each proposed initiative will be planned out in detail and subject to relevant development approvals. As part of this process, the community will have opportunities to provide input on some of these initiatives.

Ongoing monitoring

As part of the strategy implementation, the Queensland Government will continue to monitor progress and assess any impacts on business and the community, including the existing ferry services and business input costs, as a result of the sand mine closures.

The Queensland Government will regularly collect and analyse relevant data to determine any future actions that may be needed to mitigate these impacts and protect the island's existing, thriving businesses.

For further information or to obtain a copy of the strategy, please contact the Department of State Development.

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11.3 INFRASTRUCTURE & OPERATIONS**11.3.1 SPS6 UPGRADE – ENERGEX EASEMENT**

Objective Reference: A1391069
Reports and Attachments (Archives)

Attachments: [Easement - Aerial photos](#)
[Easement - Design Drawing](#)
[Easement - Survey Plan](#)
[Easement - Network Connection Contract](#)

Authorising Officer: 
Gary Soutar
General Manager Infrastructure & Operations

Responsible Officer: Bradley Taylor
Group Manager Water & Waste Infrastructure

Report Author: Clancy Cartlidge
Infrastructure Project Officer

PURPOSE

To seek Council approval to acquire a public utility easement (electricity works) over Lot 1 SP236501 in accordance with the *Land Act 1994* and the *Land Title Act 1994*. The acquisition of the easement will allow Energex Limited access and protection for their assets on Reserve Land with Redland City Council (RCC) as Trustee.

BACKGROUND

The capital works upgrade of sewage pumping station (PS) #6 required an electrical supply upgrade comprising of a new pad-mounted transformer and underground high voltage cable from the nearest HV power pole. Due to the accessibility requirements the optimal location for the new transformer is adjacent to the new infrastructure on Council-controlled land.

Redland City Council (RCC) entered into a network connection contract with Energex Limited with a condition that RCC allow (and obtain) an easement over Energex's assets (transformer and buried HV cables). Advice from the Principal Land Officer in Land Management at the Department of Natural Resources & Mines (DNRM) indicated that an application was required for easements over state land. The easement application process is now in progress as the works are complete and the proposed easement surveyed.

ISSUES

Failure to secure the easement may result in the withdrawal of service from the electricity service provider.

STRATEGIC IMPLICATIONS

Legislative Requirements

This proposal is in alignment with the *Water Supply (Safety and Reliability) Act 2008* providing secure wastewater transportation and treatment for the community.

Risk Management

Nil.

Financial

This project has been budgeted in the 15/16 financial year, with carry over into 16/17, capital expenditure budget 64006.

People

Nil.

Environmental

Nil.

Social

There is no known cultural heritage significance in that area.

Alignment with Council's Policy and Plans

This recommendation supports Council's Strategic Corporate Plan in its commitment to an effective and efficient process consistent with best practice and community expectation.

CONSULTATION

Consultation with the following people/organisations has taken place:

- Property Services Manager;
- Parks and Conservation;
- General Counsel – Legal Services;
- Department of Natural Resources & Mines; and
- Energex Limited

OPTIONS

Option 1

That Council resolves to:

1. Approve the granting of an easement for electricity purposes to Energex over Council-controlled land shown on survey plan SP284746; and
2. Delegate the Chief Executive Officer, under s.257(1)(b) of the *Local Government Act 2009* to negotiate, make, vary and discharge all documents relating to the proposed easement.

Option 2

That Council resolves to not approve the granting of the easement. This may result in the termination of electricity supply to the pump station which would result in RCC not being able to reliably and efficiently transport sewage from the Cleveland area to the receiving treatment plant.

**OFFICER'S RECOMMENDATION/
COUNCIL RESOLUTION**

Moved by: Cr M Elliott
Seconded by: Cr P Gleeson

That Council resolves to:

- 1. Approve the granting of an easement for electricity purposes to Energex over Council-controlled land shown on survey plan SP284746; and**
- 2. Delegate the Chief Executive Officer, under s.257(1)(b) of the *Local Government Act 2009* to negotiate, make, vary and discharge all documents relating to the proposed easement.**

CARRIED 10/0

Crs Boglary, Mitchell, Gollé, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson and Bishop voted FOR the motion.

Mayor Williams was absent from the meeting.



PS 6 Upgrade, 44 Smith Street Cleveland, Pre-construction, 7/7/14



nearmap
current clear change

PS 6 Upgrade, 44 Smith Street Cleveland, Construction, 19/11/15



nearmap
current · clear · change

PS 6 Upgrade, 44 Smith Street Cleveland, Post-construction, 1/7/16

PROPOSED PADMOUNT TRANSFORMER

LOT 1 ON CP864383
U.B.D. MAP 185 REF. N20

SPECIFICATIONS
THIS WORKS PLAN IS TO BE READ IN CONJUNCTION WITH THE FOLLOWING ENERGEX MANUALS AND SPECIFICATIONS:
* OVERHEAD CONSTRUCTION MANUAL
* UNDERGROUND DISTRIBUTION CONSTRUCTION MANUAL

CONSUMERS INSTALLATIONS SHALL COMPLY WITH AS/NZS 3000:2007 SAA WIRING RULES

- CONSTRUCTION NOTES**
- REFER CIVIL CONSULTANTS WATER AND SEWER RETICULATION DRAWINGS BEFORE EXCAVATION.
 - CABLE MARKER PLATES AND BOLLARDS TO BE INSTALLED AS REQUIRED.
 - IT IS YOUR RESPONSIBILITY TO CHECK ALL POLES BEFORE CARRYING OUT ANY WORK (I.E. BELOW GROUND CHECK.) SUPPORT TRANSFORMER POLES.
 - A 4.8m x 5.7m EASEMENT IS REQUIRED OVER THE TRANSFORMER SITE IN FAVOUR OF ENERGEX BY REDLAND COUNCIL
 - A 2.0m EASEMENT IS REQUIRED OVER THE ENERGEX CONDUIT & CABLE IN FAVOUR OF ENERGEX BY REDLAND COUNCIL
 - REDLAND COUNCIL ARE TO ENTER INTO A 24HR ACCESS ARRANGEMENT WITH ENERGEX

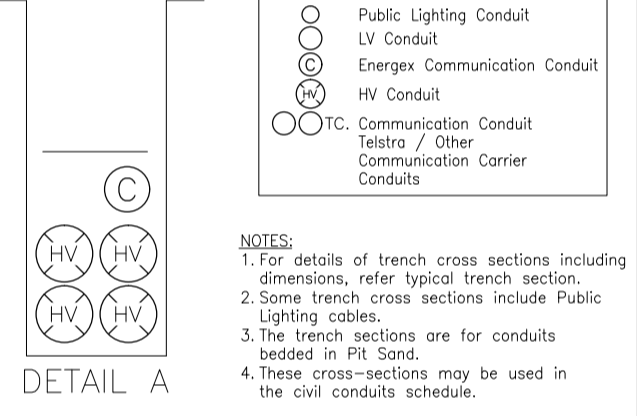
ON SITE SERVICE CHECKS
ON SITE CHECKS OF EXISTING SERVICES SHOULD BE ARRANGED WITH THE RELEVANT AUTHORITIES LISTED BELOW.

CONTACTS
COUNCIL - DIAL BEFORE YOU DIG - 1100
TELSTRA - DIAL BEFORE YOU DIG - 1100
ENERGEX - WORKS CO-ORDINATOR - ROBBIE PALOMBO - 3664 7235
J&P RICHARDSON - (DESIGNER) - ROB MIOTTI - 3271 2911
- (CONSTRUCTION) - PETER HARLEY - 3271 2911

- LEGEND**
- THICK CONTINUOUS LINE - PROPOSED OVERHEAD
 - THIN CONTINUOUS LINE - EXISTING OVERHEAD
 - THICK DASHED LINE - PROPOSED UNDERGROUND
 - THIN DASHED LINE - EXISTING UNDERGROUND
 - W - WATER X-ING
 - RETAINING WALL
 - EXISTING CABLE
 - PROPOSED CABLE
 - EXISTING POLES
 - PROPOSED POLES
 - COMMS CONDUIT
 - PROPOSED PILLAR
 - EXISTING PILLAR
 - LINK PILLAR
 - C&I PILLAR
 - PROPOSED STREETLIGHT PIT
 - EXISTING STREETLIGHT PIT
 - PADMOUNT TRANSFORMER
 - POLE MOUNTED TRANSFORMER
 - PROPOSED MEN (EARTH GROUND STAKE)
 - EXISTING MEN (EARTH GROUND STAKE)
 - ZERO LOT BOUNDARY
 - OPTIONAL ZERO LOT BOUNDARY
 - CABLE MARKER

WARNING: CIVIL CONTRACTOR
CHECK RETICULATION CONDUITS AND STREETLIGHT FOUNDATIONS ARE INSTALLED PRIOR TO CONSTRUCTING ANY RETAINING WALLS, PATHS, DRIVEWAYS AND WATER SERVICES.
PLEASE ENSURE ENERGEX 100mm COMMUNICATION CONDUIT WHEN REQUIRED IN ROAD CROSSINGS IS INSTALLED IN ACCORDANCE WITH ENERGEX DRAWING No. 6229-A4B SHEETS 1 OF 2 AND 2 OF 2.

Fire Ant
Caution
Contact Fire Ant
Call Centre
13 25 23



THE CONDUITS & CABLES DETAILED ON THIS DRAWING HAVE BEEN CHECKED BY THE UNDERSIGNED & AS FAR AS CAN BE DETERMINED ARE ON THE CORRECT ALIGNMENTS & AT THE CORRECT DEPTHS BELOW THE FINISHED SURFACE LEVEL OF THE FOOTPATH OR ROAD SURFACE.

CONDUIT & CABLE LOCATIONS CARRIED OUT BY: _____

NAME: _____
COMPANY: _____
ADDRESS: _____

DATE CONDUITS & CABLES LOCATED: _____
TYPE OF LOCATION EQUIPMENT USED: _____

BRAND NAME: _____
MODEL: _____

SIGNATURE: _____ DATE LAST SERVICED: _____

File Name: -C91178.xls

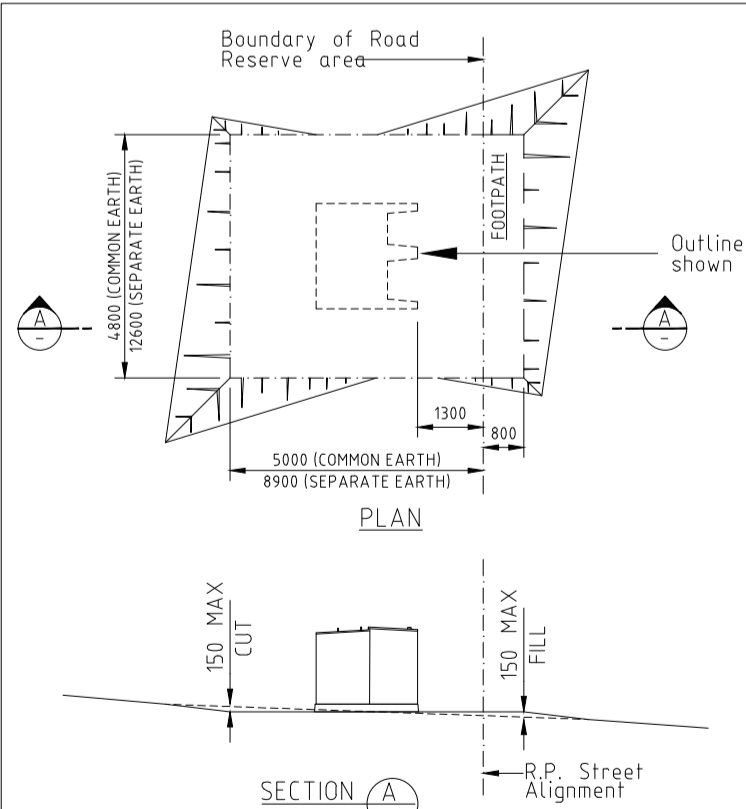
DATE: 2-Jun-15

LOCATION	STATIONS FROM - TO	ELEC. CONDUIT LENGTH (m)			COMMS CONDUIT LENGTH (m)			ELEC. BENDS (Deg/No)			COMMS BENDS	X-SECTION (m)	PROTECTIVE COVER REQUIRED	DRAW WIRE	KERB MARK	REMARKS		
		40mm	100mm	125mm	100mm	125mm	150mm	90	100mm	125mm								
WELLINGTON ST	1-2	0	0	35	4	35	1	0	0	0	4	0	0	35	A	35	185	0
TOTAL CIVIL		0	0	140	35	35	1	0	0	0	4	0	0	35	0	35	185	0

File Name: -C91178.xls

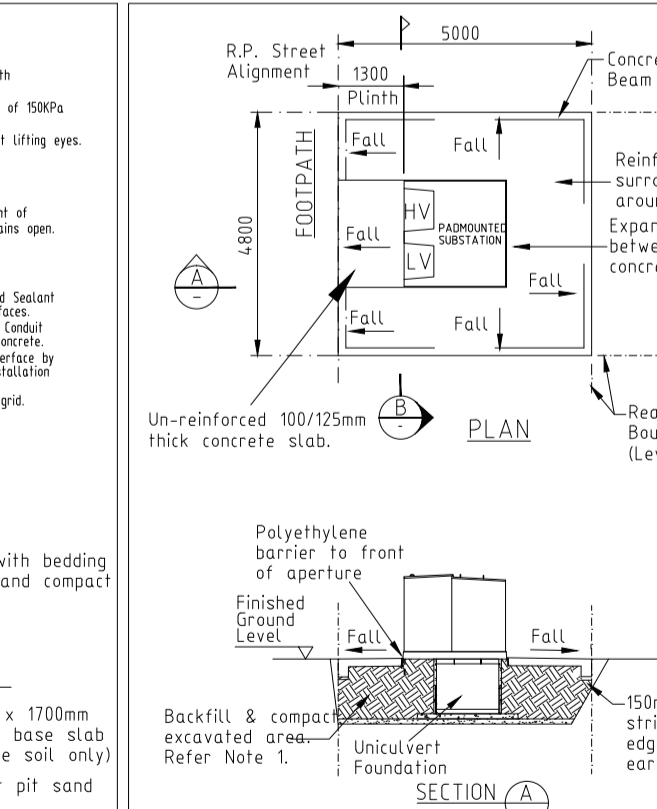
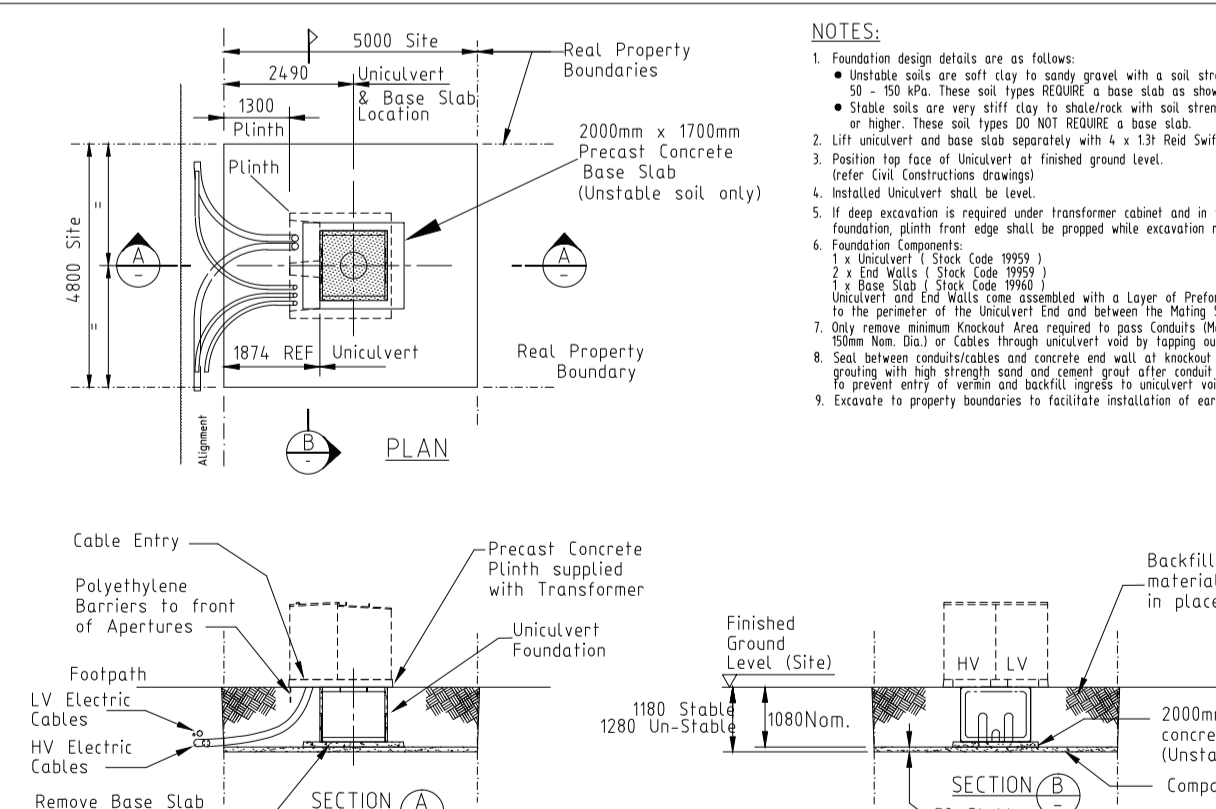
DATE: 2-Jun-15

LOCATION	STN NO.	SITE I.D.	EX	REC	IN	SIZE & DESCRIPTION	IIN	COMP. I.D.	PLANT NO.	MODEL I.D.	QTY.	REMARKS
WELLINGTON ST	1	SC.			X	PADMOUNT TRANSFORMER UNICULVERT BASE SLAB		19959			1	REFER NOTES 6,7 & 8
					X	UNICULVERT		19960			1	



NOTE:

- ENERGEX's padmount clearance zone shall be levelled and surrounding area graded to ensure no water ponding shall pass through this station site.
- Clear access to the transformer shall be maintained for ENERGEX's personnel and heavy equipment.
- After installation is complete the site surface is to be finished with a concrete slab.
- Mature landscaping (including trees, sprinklers etc.) shall not encroach onto the station site.



NOTE:

- Backfill excavated area with crusher dust/deno or pit sand and compact in place, ensuring that only pit sand is used around direct laid cables.
- Reinforced concrete surround slab:
 - 100/125mm thick slab.
 - 11% TR mesh reinforcement in centre of slab.
 - 25 MPa concrete.
 - Expansion membrane joint between plinth and concrete slab.
- The top face of the concrete surround slab shall be 25mm above the final surface level (when turf is laid).
- The concrete slab is to slope away from plinth falling at a slope of 1 in 25.
- Cable openings through the precast concrete plinth shall be backfilled to 50mm from the top of plinth. A 30mm deep layer of 150 ratio weak mix concrete shall be placed to seal opening.
- The surface of the surround slab may be finished with a finish pattern surface to match the surrounding pavements of the development. Use textured or equivalent product. Construct to supplier's specifications.

HAVE YOU ASSESSED THE RISK ASSOCIATED WITH THIS WORK? REPORT PROMPTLY ANY CONDITION LIABILE TO CAUSE AN ACCIDENT REMEMBER YOU ARE RESPONSIBLE FOR YOUR SAFETY

SOURCE DOCUMENTS

AUTHOR	DRG. No.	REV. No.	DATE
RCC	X_01782_DESIGN.dwg	-	28-05-15
RCC	X_01782_SURVEY.dwg	-	28-05-15

UNDERGROUND DISTRIBUTION CONSTRUCTION MANUAL

APPD R. ENGLISH	DATE	SECTION	SUB-SECT.
6229-A4B	1/1	C3	2.1

UNDERGROUND DISTRIBUTION CONSTRUCTION MANUAL

APPD R. ENGLISH	DATE	SECTION	SUB-SECT.
6229-A4B	1/1	C3	2.2

UNDERGROUND DISTRIBUTION CONSTRUCTION MANUAL

APPD R. ENGLISH	DATE	SECTION	SUB-SECT.
6229-A4B	1/1	C3	2.5

ADDITIONAL NOTES AS REQUESTED BY ENERGEX

LETTER	DESCRIPTION	DATE	AM'D BY	CHK'D
A		02-06-15	S.H.	

FILE NAME: C91178.DWG
LAST SAVED: 2/06/2015

ALIGNMENTS	REFER UDC	CLEARING WAYLEAVES	BY DEVELOPER	WORKS CO-ORDINATOR	SCALE
ENERGEX		?	?	JO CARTER	1:250 AT A1
TELSTRA/NBN Co.	LOCATE	EASEMENTS	?		R.M
OPTUS/TELSTRA	LOCATE	ROAD RESERVE	?		S.H
GAS	LOCATE	LOCAL AUTHORITY	?		CHECKED
WATER	LOCATE	COUNCIL REF	?		INITIAL & DATE
STORMWATER	LOCATE	TELSTRA REF	?		APPROVED
SEWERAGE	LOCATE	NBN REF	?		STOVE HARTE
LINK WATER	LOCATE	OPERATING PANELS	?		29-05-15
PEGGED?	ON REQUEST	T.E.S.	YES/NO		RESOURCE RESPONSIBILITY

CLIENT NAME	JOB No.	REDLAND CITY COUNCIL
REDLAND CITY COUNCIL	C91178	

J. & P. RICHARDSON

INDUSTRIES PTY LTD A.C.N. 001 952 325
ELECTRICAL CONTRACTORS AND ENGINEERS
CAMPBELL AVE WACOL Ph: (07)3271 2911 Fax: (07)3271 3623

"ISSUED FOR CONSTRUCTION" 597

DRAWING No: E15-C91178
SHEET 1 OF 1
AMENDMENT A

ENERGEX PROJECT No. WR6581787

ENERGEX NOTES

FOR FURTHER INFORMATION PLEASE CONTACT - TIM GLEAVES - 3664 6663

A CULVERT INSPECTION IS REQUIRED BEFORE THE TRANSFORMER IS DELIVERED TO SITE. PLEASE NOTIFY ENERGEX WITH 5 BUSINESS DAYS NOTICE, PRIOR TO REQUIRING THE SITE INSPECTION. PLEASE CONTACT THE ENERGEX PROJECT COORDINATOR; JO CARTER ON 0427 752 294 TO ARRANGE AN INSPECTION.

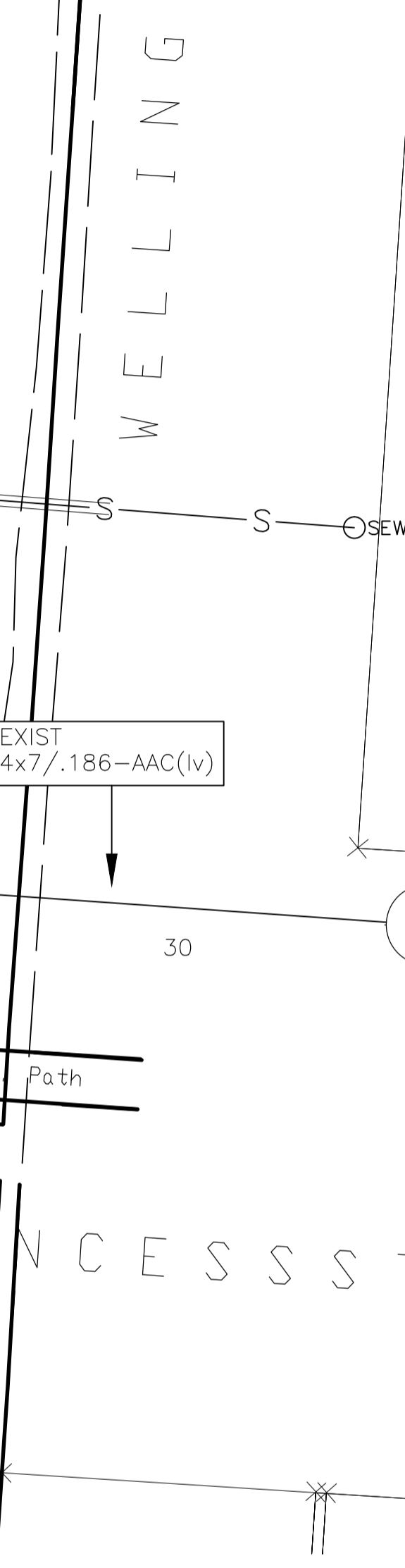
THE TRANSFORMER WILL NOT BE ENERGISED UNTIL ALL OF THE ENERGEX REQUIREMENTS ARE MET I.E. EASEMENTS, ACCESS ARRANGEMENTS

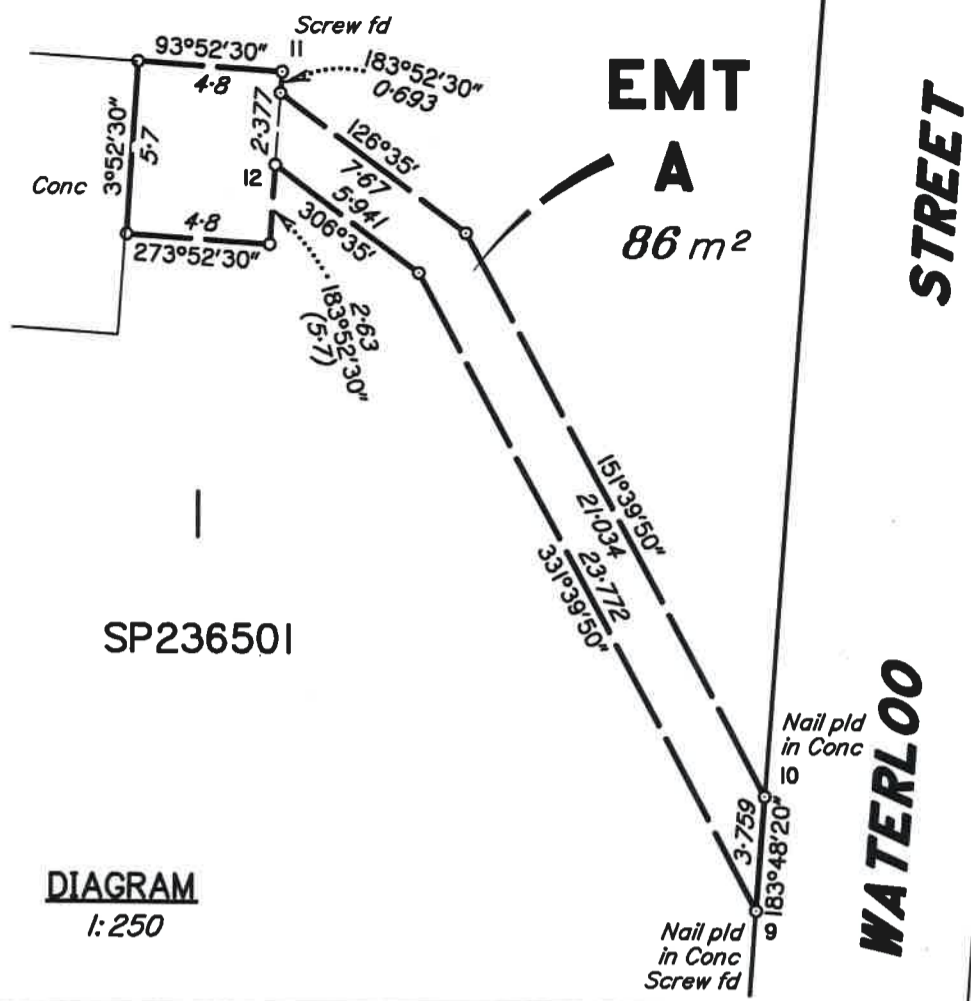
ENERGEX ACCEPTANCE

NAME: Tim Gleaves
OFFICE: Southern Metro Office
SIGNED: _____
DATE: _____

This drawing has been accepted for the purposes of preparing a Network Connection Contract, however Energex takes no responsibility for the accuracy of the information provided.

RP 157605
EXIST 4x7/.186-AAC(lv)
EXIST 3x7/.080(11kv)
4x7/4.75(lv)





Peg placed at all new and original corners, unless otherwise stated.

Nail placed in rock at stn 12.

SP236501

EMT A

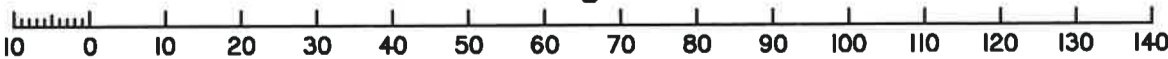
See Diagram

REFERENCE MARKS				
STN	TO	ORIGIN	BEARING	DIST
1	O.Screw in M/H	3/15159149	72°09'20"	1.179
1	O.Screw in Kerb	10/SP236501	170°21'40"	4.195
3	O.Screw in Conc	7/SP236501	152°28'	12.31
4	O.Screw in M/H Surrd (Unstable, New Ref)	14/SP236501	119°41'	2.203
4	Screw in Conc H/Wall		85°05'30"	28.297
5	Nail in Conc fd		5°31'	2.702
6	Nail in Conc fd		3°29'10"	19.314
7	OIP	7/RP141737	At Stn	
7	Screw fd in Conc		23°25'10"	25.34
8	OIP (Not Schd)	9/RP157605	93°38'	1.0
8	O.Screw in M/H gone	15/SP236501	191°22'20"	6.0
8	O.Screw (Not Schd)	7/15141438	175°17'35"	10.45
9	Screw in Conc fd		180°11'50"	9.278
10	Screw in Conc		9°38'50"	6.965
11	Screw in Conc fd		68°41'20"	12.722

RSC04083

PERMANENT MARKS				
PM	ORIGIN	BEARING	DIST	NO
1-OPM (Screw Remns)	3/15159149	270°32'50"	6.31	133476

Scale 1:1000 - Lengths are in Metres.



GATEWAY SURVEY & PLANNING PTY LTD (ACN 088 656 071) hereby certify that the land comprised in this plan was surveyed by the corporation, by Stephen John MCTEGG, Surveying Associate, for whose work the corporation accepts responsibility, under the supervision of Paul Bradley POWELL, Cadastral Surveyor, and that the plan is accurate, that the said survey was performed in accordance with the Survey and Mapping Infrastructure Act 2003 and Surveyors Act 2003 and associated Regulations and Standards and that the said survey was completed on 23/12/2015.

[Signature]
Director

21.01.2016
Date

6452-01

LOCAL GOVERNMENT: REDLAND CITY LOCALITY: CLEVELAND
Meridian: SP236501

Survey Records: No

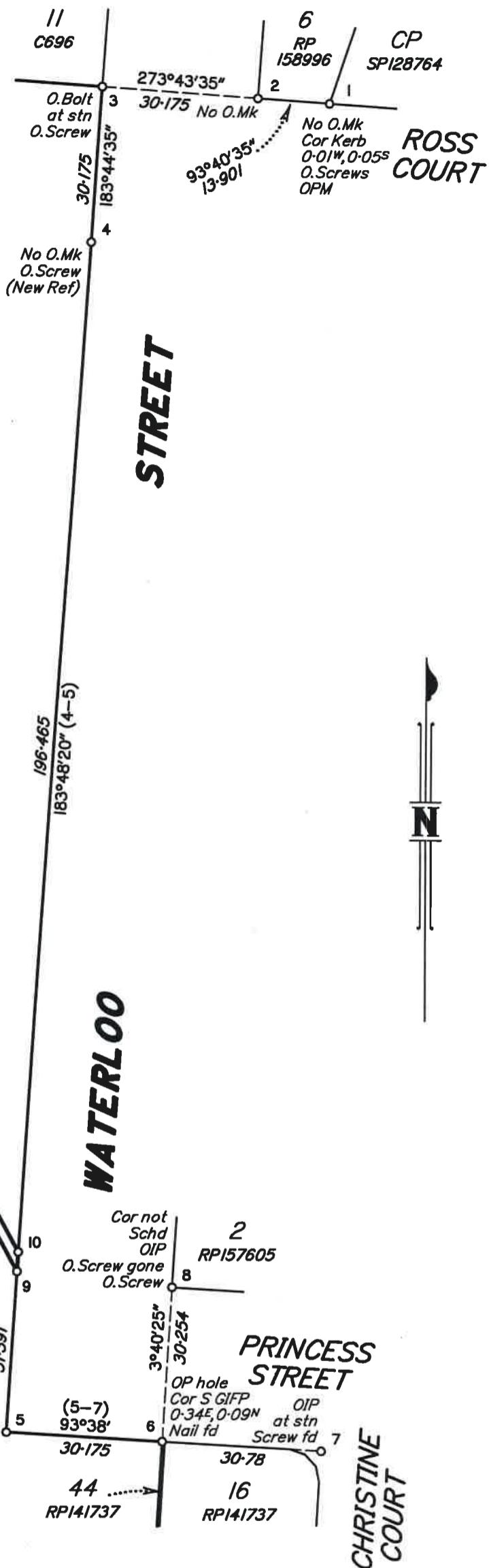
Plan of Easement A in Lot 1 on SP236501

Scale: 1:1000

Format: STANDARD



SP284746



**WARNING : Folded or Mutilated Plans will not be accepted.
Plans may be rolled.
Information may not be placed in the outer margins.**

(Dealing No.)

5. Lodged by

(Include address, phone number, reference, and Lodger Code)

1. Certificate of Registered Owners or Lessees.

I/We
.....
.....
.....

(Names in full)

* as Registered Owners of this land agree to this plan and dedicate the Public Use Land as shown hereon in accordance with Section 50 of the Land Title Act 1994.

* as Lessees of this land agree to this plan.

Signature of *Registered Owners*Lessees

* Rule out whichever is inapplicable

2. Planning Body Approval.

*
.....
hereby approves this plan in accordance with the :
%

Dated this day of

..... #

..... #

* Insert the name of the Planning Body.
Insert designation of signatory or delegation

% Insert applicable approving legislation.

3. Plans with Community Management Statement :

CMS Number :
Name :

4. References :

Dept File : RES 8461 (R1620)
Local Govt : P990542
Surveyor : 6452

6. Existing		Created		
Title Reference	Description	New Lots	Road	Secondary Interests
49006335	Lot 1 on SP236501	-----	-----	Emt A

Reinstatement Report

* Search SP243122, SP236501, SP128764, IS159149, IS141438, RP158996, RP157605 & RP141737.

* Datum established in Waterloo Street from good agreement between original marks either at or referenced to our stns 1, 3 & 5-7, vide SP243112 & SP236501. Lines 3-4, 4-5 & 5-6 are established at original bearing and distance.

* The O.Screw referenced to our stn 4 is in the damaged concrete surround of a manhole and has been re-referenced. The O.Screw referenced to our stn 8 is gone. No further search was made for marks either at or referenced to this corner.

* Easement marked before infrastructure installation.

Easement A does not affect Leases 715877220, 715877224, 715877226 and 716574805. Dated 21/01/2016

Lots	Orig
------	------


7. Orig Grant Allocation :

8. Map Reference :
9542-14434

9. Parish :
CLEVELAND

10. County :
Stanley

11. Passed & Endorsed :

By: GATEWAY SURVEY & PLANNING PTY LTD
Date: 21.01.16
Signed: 
Designation: W. Woodhouse, Cadastral Surveyor

12. Building Format Plans only.

I certify that:
* As far as it is practical to determine, no part of the building shown on this plan encroaches onto adjoining lots or road;
* Part of the building shown on this plan encroaches onto adjoining * lots and road

Cadastral Surveyor/Director* Date
* delete words not required

13. Lodgement Fees :

Survey Deposit \$
Lodgement \$
..... New Titles \$
Photocopy \$
Postage \$
TOTAL \$

14. Insert Plan Number
SP284746

4th June 2015

Redland City Council
PO Box 21
Cleveland
QLD, 4163



Attention Mr David Price

Dear Mr Price

Network Connection Contract: Negotiated
Energex Connection Services over 100amps – large customer
Application Reference No.: WR6306638

We are pleased to provide you with this Offer to provide *Energex Connection Services* as requested in your application.

Please read this Offer (including all attachments) carefully.

How to proceed

You may accept this Offer by signing and returning to Energex by post or email within 45 business days from the above Issue Date.

After that date, this Offer will lapse and you must make a new connection application if you wish to proceed. If you need to extend the time for acceptance or if any of the details are incorrect, you may contact us on 13 12 53 within 45 business days from the above Issue Date.

Authority to contract

If you are not the Customer, you warrant that you are duly authorised by the Customer to apply for connection and enter into a connection contract for the Energex Connection Services on behalf of the Customer.

Acceptance of Offer

When you accept this Offer, this document will form a connection contract ('the contract') between you (or the Customer you are applying on behalf of) and Energex for the design and construction of all works required to establish a connection between your Premises and the Energex network. In addition to this letter of offer, the contract will comprise the following parts:

- **Part 1** – Details specific to your connection and the Energex Connection Services
- **Part 2** – Energex general terms and conditions
- **Part 3** – any Special Conditions agreed between you and Energex; and
- **Schedule 1** – Work Activities.



Enquiries
Tim Gleaves
Telephone
13 12 53
Facsimile
07 3664 6777
Email
timgleaves
@energex.com.au

Corporate Office
GPO Box 1461
Brisbane Qld 4001
Telephone (07) 3407 4000
Facsimile (07) 3407 4609
www.energex.com.au

Reference WR6306638

Energex Limited
ABN 40 078 849 055

DR 9 JUNE 15

If you have any questions regarding this Offer, please contact Energex on 13 12 53.

Yours sincerely



Sam Pocock
Acting Connections Planning Coordinator South

Acceptance by the Customer or Connection Applicant on behalf of the Customer

The Customer hereby accepts the Terms and Conditions outlined in this Offer for the *Energex Connection Services*. Where signed by an agent on behalf of the Customer, the agent warrants that the Customer is aware of the terms of the Offer and authorises the agent to accept this Offer on its behalf.

REDLAND CITY COUNCIL

Company Name



Signature of Director

Signature of Director /
Company Secretary

(please delete as applicable)

DAVID PRICE

Name of Director

(please print)

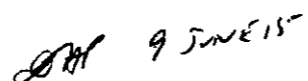
Name of Director / Company
Secretary

(please delete as applicable)

9 JUNE 2015

Date

Date



Part 1 – Your Connection

1. Energex Address for Notices	Energex Limited GPO Box 1461 Brisbane Qld 4001 Attention: Tim Gleaves Email: timgleaves@energex.com.au
2. Customer	Redland City Council ABN: 86 058 929 428
3. Customer's Address for Notices	PO Box 21 Cleveland QLD, 4163 Attention: Mr David Price
4. Premises	Princess St, Cleveland, 4163
5. Description of Premises Connection Assets and Connection Point	The Premises Connection Assets at the Premises shall consist of a Service Line , the Consumer Mains and the Metering Equipment . The Connection Point shall be located at the low voltage terminals of a distribution transformer installed at the Premises or at the load terminals of any switch or circuit protective device that may be installed by Energex at such transformer.
6. Maximum Connection Capacity	The maximum potential connection capacity will be 800 amps three phase.
7. Energex Connection Services	The establishment of a physical link between the Premises and the Energex distribution system. As part of the Energex Connection Services , Energex will undertake the network alteration/extension works (if any) detailed in Schedule 1.
8. Connection Charges	The Connection Charges payable are \$6,608.60 (including GST).
9. Payment Schedule for Connection Charges	Energex requires the Connection Charges to be paid prior to the commencement of the Energex Connection Services and in any event, within 5 business days of the date of acceptance of this contract. If full payment of the Connection Charges is not received within this time period, Energex may terminate this contract.
10. Energex Obtained Approvals	Energex will obtain the following approvals (where applicable): (i) Traffic control permits from the relevant road authority; (ii) Any environmental/vegetation clearing permits for clearing of vegetation contained on a public road; (iii) Local government authority approvals for the installation on any Energex works on land or roads controlled by that local government authority.

OMP
9 JUNE 15

11. Program for Energex Connection Services

Commencement Date:

Within one business day after all of the following conditions have been met or the formation of this Contract (whichever is the later):

- (i) payment of the **Connection Charges** is received by Energex; and
- (ii) **you** have complied with all applicable **Customer** obligations under clauses 6 and 7 of Part 2.

Completion Date:

Estimated works completion date will be 22 weeks from the receipt of the acceptance offer, pending compliance with all applicable Customer obligations under clauses 5, 6 and 7 of Part 2.

Energisation Date:

If the **Customer** requires Energex to energise the Premises to allow the supply of electricity in addition to the **Energex Connection Services**, Energex shall complete this energisation within 5 business days (unless an alternative timeframe has been agreed) of the last of the following to occur:

- (i) the completion of the **Energex Connection Services**;
- (ii) Energex receiving a completed Electrical Works Request (EWR) from your electrical contractor; and
- (iii) Energex has received a completed service order from your **Electricity Retailer**.

12. Technical and Safety Obligations

- (i) The **Customer**, and any electrical contractor engaged by the **Customer**, must comply with the requirements set out in the Queensland Electricity Connection and Metering Manual ('the **Manual**') relevant to the **Energex Connection Services**. These requirements include, but are not limited to, those set out in Chapters 5, 6 and 7 of the **Manual**.

A copy of the **Manual** can be found in the Contractors and Service Providers section of the Energex website:

<http://www.energex.com.au/contractors-and-service-providers/electricity-connection-and-metering-manual>

- (ii) The **Customer** must ensure that the **Premises** are wired by a qualified electrician in accordance with Australian Standard AS3000 and the requirements of the **Electrical Safety Regulation 2002 (Qld)** ('the **Regulation**'). Any work to be performed on or near exposed electrical parts must be undertaken by 'Authorised Persons' as defined under the **Regulation** and in accordance with the requirements of the **Regulation**.

CEP
9 JUNE 15

Part 2 – General Terms and Conditions

1. In this contract:

Approvals means any consent, declaration, authorisation, exemption, waiver or other approval required under any law, statute, act, rule, order or regulation which is enacted, issued or promulgated by the State of Queensland, the Commonwealth of Australia or any relevant local authority (including but not limited to town planning approvals, building approvals, vegetation taking permits and soil disposal permits);

Completion Date means the date determined in accordance with Item 11 of Part 1;

Connection Charges means the connection charges identified in Item 8 of Part 1;

Connection Point means the point where your electrical installation is connected to the Energex distribution network;

Consumer Mains means the conductors between the Connection Point and the main switchboard at the Premises;

Customer means the individual/s or business entity identified in Item 2 of Part 1 that have entered into a contract to purchase electricity with an **Electricity Retailer**;

Customer's Activities means the work described in Schedule 1 and further includes:

- (a) all items necessary and incidental to the completion of such work including the obtaining of any **Approvals** for such work; and
- (b) the obtaining of all **Approvals** necessary for the completion of the **Energex Connection Services** other than the **Energex Obtained Approvals**;

Electricity Retailer means the entity with whom you have a contract to purchase electricity;

Energex Connection Services means the work described in Item 7 of Part 1;

Energex Obtained Approvals means the **Approvals** listed in Item 10 of Part 1;

Force Majeure event means an event outside the reasonable control of you or Energex, including:

- (c) acts of God, explosion, rain, inclement weather, flood, lightning, tempest, fire or accident;
- (d) war, hostilities (whether war is declared or not), invasion or act of foreign enemies;
- (e) rebellion, revolution, insurrection, military or usurped power or civil war;
- (f) riot, civil commotion or disorder;
- (g) acts, restrictions, regulations, by-laws, refusals to grant any licences or permissions, prohibitions or measures of any kind on the part of any governmental authority;
- (h) strikes, lock-outs or other industrial actions or trade disputes of whatever nature; and
- (i) any acts or omissions of subcontractors;

Latent defect means physical conditions on the Premises or its surroundings, including artificial things but excluding weather conditions or the effect of weather conditions, which differ

materially and substantially from the physical conditions which should reasonably have been anticipated by an experienced and competent contractor at the date of the offer for **Energex Connection Services**;

Maximum Connection Capacity means the maximum capacity of the connection point at the **Premises** as specified in Item 6 of Part 1;

Metering Equipment means a device installed at the Premises complying with Australian Standards that measures and records the production and consumption of electrical energy;

Premises means the premises described in Item 4 of Part 1;

Premises Connection Assets are those assets as described in Item 5 of Part 1;

Service Line means an electric line owned by Energex that connects the Energex distribution network to the **Connection Point**; and

You means the **Customer** identified in Item 2 of Part 1.

2. (**Energex Connection Services**) Energex must:

- (a) endeavour to obtain all **Energex Obtained Approvals** necessary for the **Energex Connection Services**;
- (b) save for the **Customer's Activities**, undertake the design, construction and commissioning of the **Energex Connection Services**; and
- (c) undertake the **Energex Connection Services** in accordance with the Manual referred to in Item 12 Part 1.

3. (**Nature of Energex Connection Services**) You acknowledge that:

- (a) Energex may determine the design, specification and any other requirements for the **Energex Connection Services** in its absolute discretion including but not limited to:
 - (i) determining the point of origin, the route, the length and facilities required for the **Service Line**; and
 - (ii) determining and approving the location of the **Connection Point**;
- (b) the **Energex Connection Services** may from time to time include works or other activities necessary to deal with an emergency; and
- (c) the **Maximum Connection Capacity** will be as stated in Item 6 of Part 1.

4. (**Subcontracting**) Energex may subcontract or assign its rights or obligations under this contract as it determines in its absolute discretion.

5. (**Customer's Activities**) If this contract identifies or there are otherwise any **Customer's Activities** that you must do to allow the carrying out of the **Energex Connection Services**, you must carry them out at your own risk and expense.

6. (**Approvals**) Except for **Energex Obtained Approvals**:

- (a) you must obtain all **Approvals** and other rights necessary (including access requirements under clause

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- 7) for the carrying out of the **Energex Connection Services** at your own risk and expense; and
- (b) **you** must provide copies of all **Approvals** to be obtained by **you** to Energex upon request by Energex.
7. **(Access) You** must:
- (a) allow Energex, its employees and subcontractors non exclusive access to land and improvements controlled by **you** to allow Energex to carry out the **Energex Connection Services**;
- (b) where access to land controlled by a third party is required for Energex to complete the **Energex Connection Services**, obtain approval from that third party for Energex to access that land in a form satisfactory to Energex in its absolute discretion; and
- (c) if required by Energex, grant or procure the grant to Energex of an easement or other interest over land on terms satisfactory to Energex to secure tenure for the **Energex Connection Services**.
8. **(Connection Services)**
- 8.1 **(Commencement)** Energex will not be in any way obliged to carry out the **Energex Connection Services** until **you** have complied with the requirements of clauses 6, 7 and 0.
- 8.2 In relation to the program for the **Energex Connection Services** in Item 11 of Part 1:
- (a) Energex undertake to complete the work required to establish the connection by the **Completion Date** specified in that program, provided that you comply with your obligations under clauses 5, 6, 7 and 10; and
- (b) despite any provision of this contract, Energex will not be liable to you for any liability arising from delays to the progress or completion of the **Energex Connection Services** for any reason to the full extent permitted by law.
9. **(Delay to Energex Connection Services)** Notwithstanding clause 8.2, and the program in Item 11 of Part 1 Energex has no obligation to complete the **Connection Services** by the **Completion Date** if Energex is delayed in completing the **Energex Connection Services** due to:
- (a) the occurrence of a **force majeure event**, for so long as the **force majeure event** continues;
- (b) the discovery or existence of a **latent defect**, for the period of time sufficient to rectify the **latent defect**; or
- (c) the **Customer's Activities** not being completed; or
- (d) your **Premises** or the standard of the **Customer's Activities** not complying with the **Technical and Safety Obligations** as described in Item 12 of Part 1; or
- (e) Energex being unable, despite reasonable endeavours, to secure all of the **Energex Obtained Approvals**.
10. **(Technical and Safety Obligations) You** must:
- (a) meet and comply with the **Technical and Safety Obligations** as described in Item 12 of Part 1 (if any); and
- (b) accommodate on your **Premises**, and protect from harm, all equipment installed on the **Premises** by Energex, its sub-contractors or agents and all equipment necessary for the connection.

- (Substation on your Premises)** If Energex establishes a substation at your **Premises** to facilitate the **Energex Connection Services**, you consent to Energex providing connection services (including a supply of electricity) to other customers not at your **Premises** from that substation.
11. **(Payment of Energex's Costs) You** must pay to Energex the **Connection Charges** prior to the commencement of the **Energex Connection Services**. Energex will provide a tax invoice for the **Connection Charges** on completion of the **Energex Connection Services**.
12. **(Termination)** Energex may terminate this contract by notice to **you** at any time if:
- (a) **you** fail to pay the **Connection Charges** within 5 business days of the date of this contract;
- (b) **you** breach this contract;
- (c) the information submitted by **you** in your application is not accurate in a material respect;
- (d) the services requested by your electrical contractor in the electrical work request are not of a kind contemplated by this contract;
- (e) on attending the **Premises**, Energex determines that any augmentation of its distribution system is required for the **Purpose of Work**, other than works of a minor nature, in which case Energex will notify the **Customer** of the applicable connection service; or
- (f) the **Approvals**, or any third party access requirements, for the **Energex Connection Services** are not obtained within a timeframe acceptable to Energex in its absolute discretion.
13. **(Amendment)** This contract may be amended by agreement in writing between **you** and Energex.
14. **(Energex's Liability)**
- (a) *The Competition and Consumer Act 2010* (Cth) and other consumer protection laws provide certain statutory guarantees, conditions, warranties or rights that cannot be excluded or limited.
- (b) Subject to any such non-excludable rights under consumer protection laws, Energex gives no guarantee, condition, warranty or undertaking, and we make no representation to you about the condition or suitability of electricity or the **Energex Connection Services**, the quality, fitness for purpose or safety of the electricity supplied or of the **Energex Connection Services**, other than those set out in this contract.
- (c) Any liability Energex has to **you** under these laws that cannot be excluded but that can be lawfully limited is (at Energex's option) limited to:
- (i) providing equivalent goods and services to those provided under this contract to your **Premises**; or
- (ii) paying **you** the cost of replacing the goods or services provided under this contract to your **Premises** or acquiring equivalent goods and services;
- (d) Sections 97 and 97A of the *Electricity Act 1994* (Qld) and 119 and 120 of the *National Electricity Law*, and any other limitations of liability or immunities granted under electricity legislation, are not limited in their operation or application by anything contained in this contract;

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- (e) To the maximum extent permitted by law, and despite any other provision in this contract, Energex is not liable to **you** (whether under contract, in tort, in equity, under statute or otherwise) for any loss of profit, loss of revenue, loss of use, loss of contract, loss of data, loss of production, loss of opportunity, loss of goodwill, or any indirect, incidental, special or consequential damage, cost or loss, howsoever caused; and
- (f) This clause 14 will survive the termination of this Agreement.

15. **(Information)** Energex will provide you with information that **you** reasonably request about your connection, if that information is in the possession or control of Energex as soon as reasonably practical following a request from **you** in writing.

16. **(GST)**

16.1 **(Goods and Services Tax)**

Any Consideration to be paid or provided for any supply made under or in connection with this Agreement, unless expressly described in this Agreement as including GST, does not include an amount on account of GST.

Despite any other provision in this Agreement, if a party (**Supplier**) makes a Taxable Supply under or in connection with this Agreement on which GST is imposed:

- (a) the GST exclusive Consideration otherwise payable or to be provided for that Taxable Supply under this Agreement but for the application of this clause is increased by, and the recipient of the supply (**Recipient**) must also pay to the Supplier, an amount equal to the GST payable by the Supplier on that Taxable Supply; and
- (b) the amount by which the GST exclusive consideration is increased must be paid to the Supplier by the Recipient without set off, deduction or requirement for demand, at the same time as the GST exclusive consideration is payable or to be provided. However, the Recipient need not pay any amount referable to GST unless they have received a valid Tax Invoice (or a valid Adjustment Note) for that Taxable Supply.

16.2 **Reimbursements**

If a payment to a party under or in connection with this Agreement is a reimbursement or indemnification, calculated by reference to a loss, cost or expense incurred by that party, then the payment must be reduced by the amount of any Input Tax Credit to which that party is entitled for that loss, cost or expense. That party is assumed to be entitled to a full Input Tax Credit unless it proves, before the date on which the payment must be made, that its entitlement is otherwise.

16.3 **Adjustment Events**

If, at any time, an Adjustment Event arises in respect of any Taxable Supply made by a Supplier under the Agreement, a corresponding adjustment must be made between the parties in respect of any amount paid pursuant to clause 16.1. Payments to give effect to the adjustment must be made between the parties and the Supplier must issue a valid Adjustment Note in relation to the Adjustment Event.

16.4 **GST Group**

If a party is a member of a GST Group, references to GST which the party must pay and to Input Tax Credits to which the party is

entitled, include GST which the representative member of the GST Group must pay and Input Tax Credits to which the representative member of the group is entitled.

16.5 **Non Monetary Consideration**

If a supply made under this Agreement is a Taxable Supply made for non-monetary consideration then:

- (a) the Supplier must provide the Recipient with a valid Tax Invoice which states the GST inclusive market value of the non-monetary consideration; and
- (b) for the avoidance of doubt any non-monetary consideration payable under or in connection with this Agreement is GST inclusive.

16.6 **Definitions**

Words or expressions used in this clause which are defined in the *A New Tax System (Goods and Services Tax) Act 1999* (Cth) and related imposition and amending Acts have the same meaning in this clause.

16.7 **Survival**

This clause will continue to apply after expiration or termination of this Agreement.

17. **(Special Conditions)** **You** and Energex agree any Special Conditions contained in Part 3 form part of the Agreement, and to the extent of any inconsistency with the terms of this Part 2, apply in preference to the terms contained in this Part 2.

18. **(General)** **You** and Energex agree:

- (a) Energex will be relieved from complying with any obligation under this contract to the extent it is prevented from performing the obligation by any matter or thing beyond Energex's reasonable control;
- (b) **you** must keep this contract and the terms of all dealings with **Energex** in connection with this contract confidential;
- (c) notwithstanding clause 10(b), all materials, plant, equipment or other items provided by Energex as part of the **Energex Connection Services** remain Energex's property unless this contract states otherwise; and

this contract is to be governed and construed in accordance with the laws of Queensland.

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Part 3 – Special Conditions

Cost breakdown;

Excess cable charges	\$4,507.80
750kVA padmount fee	\$3,500.00
GST	\$ 800.80
Sub-total	\$8,808.60
Less initiation fee paid	<u>-\$2,200.00</u>
Total to be paid	<u>\$6,608.60</u>

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Schedule 1 – Work Activities

ENERGEX WORK

1 Work at Premises

- i Install 750kVA square padmount transformer and earths as per drawing **E15-C91178 Rev A**.
- ii Provide parallel switch in PMT LV board fused @ 800A.
- iii Install 11kV and LV cables in customer installed conduits.

2 Network Alteration / Extension Works

- i Extend 11kV overhead network.
- ii Replace LV pole with 11kV pole and transfer mains and service.
- iii Recover 300kVA pole transformer SP4325.
- iv Install 11kV and LV cables from P77467 to new padmount.

CUSTOMER'S ACTIVITIES


1 The Customer must:

- i ensure they have appropriate **Metering Equipment** installed;
 - a. as it has been identified you are a **Large Customer** you will be required to liaise with your retailer of choice to determine your **Metering Provider** for installation of remote read interval metering;
- ii install a **Consumer Mains** between the **Connection Point** and the **Metering Equipment** sized in accordance with AS/NZL 3000;
- iii arrange for an electrical contractor to install suitable metering isolation links to individually isolate the **Metering Equipment**;
- iv in addition to obligations in Item 12 of Part 1, ensure the main switchboard fault current rating is in accordance with AS3000 and with a minimum fault rating of 27.2kA;
- v engage an electrical contractor to organise and connect a generator to the main switchboard to avoid outages where practical;
- vi prepare and complete padmount transformer site as per site drawing **E15-C91178 Rev A** and in accordance with Energex specifications;
- vii ensure that the padmount transformer site is inspected and approved by Energex a minimum of 6 weeks prior to the **Completion Date**. To organise this inspection, you must contact Jo Carter (jocarter@energex.com.au) 0427 752 294 at least 5 business days prior to arrange such inspection of the site. You must not backfill until the inspection has been completed and Energex has installed the necessary earth grid. Should the required inspection not be arranged, then it will be the customer's responsibility to excavate and install the earth grid;
- viii reinstate the padmount site to Energex specifications immediately after Energex works are completed and before the consumer mains are energised;
- ix engage an Energex accredited contractor to supply and install 4 x 125mm electrical conduits and 1 x 100mm communications conduit from the pole P77467 to the substation site as per site drawing **E15-C91178 Rev A** and in accordance with Energex specifications;

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- x ensure that 'As Constructed' drawings are submitted and the conduit installation is inspected and approved by Energex a minimum of 6 weeks prior to the **Completion Date**. To organise this inspection, you must contact Jo Carter (jocarter@energex.com.au) 0427 752 294 at least 5 business days prior to arrange such inspection. You must not backfill until this inspection has been completed. Should the required inspection not be arranged prior to backfilling, then it will be your responsibility to excavate at your cost to prove that the conduits have been laid in accordance with Energex specifications so that Energex can complete the **Energex Connection Services**;
- xi ensure the consumer mains are designed to be **not more than 3 per phase** to enable connection to the switch-fuse in the padmount LV board.
- xii Establish a 2m wide easement in favour of Energex Ltd over the conduit route in private property.
- xiii Establish a 5.7m deep x 4.8m wide wide easement in favour of Energex Ltd over the padmount transformer site in private property.
- xiv Make provision for 24hr heavy vehicle / crane / excavator access for Energex to access the transformer site and conduits.

The Customer must complete the above **Customer Activities** at least 6 weeks prior to the estimated works completion date contained in Item 11 of Part 1. If the Customer fails to do so, Energex may need to delay the completion of the work in accordance with clause 9 of Part 2. The delays to rescheduling your Design/Connection Services under the current Energex Program will be up to a minimum of 8 weeks.


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12 MAYORAL MINUTE

Nil

13 NOTICES OF MOTION TO REPEAL OR AMEND RESOLUTIONS

Nil

14 NOTICES OF MOTION

Nil

15 CLOSED SESSION**MOTION TO CLOSE THE MEETING AT 10.07AM**

Moved by: Cr M Elliott

Seconded by: Cr M Edwards

That the meeting be closed to the public pursuant to Section 275(1) of the *Local Government Regulation 2012*, to discuss the following item:

16.1 Urgent Business – Cr Edwards – Land Acquisition

The reason that is applicable in this instance is as follows:

(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage

CARRIED 10/0

Crs Boglary, Mitchell, Gollé, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson and Bishop voted FOR the motion.

Mayor Williams was absent from the meeting.

MOTION TO REOPEN MEETING AT 10.13AM

Moved by: Cr M Elliott

Seconded by: Cr M Edwards

That the meeting be again opened to the public.

CARRIED 10/0

Crs Boglary, Mitchell, Gollé, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson and Bishop voted FOR the motion.

Mayor Williams was absent from the meeting.

PROCEDURAL MOTION

Moved by: Cr M Edwards

Seconded by: Cr P Gleeson

That permission be granted for Cr Edwards to bring forward a confidential item of urgent business.

CARRIED 10/0

Crs Boglary, Mitchell, Gollé, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson and Bishop voted FOR the motion.

Mayor Williams was absent from the meeting.

MOTION TO CLOSE THE MEETING AT 10.14AM

Moved by: Cr M Edwards

Seconded by: Cr J Talty

That the meeting be closed to the public pursuant to Section 275(1) of the *Local Government Regulation 2012*, to discuss the following item:

16.1 Urgent Business – Cr Edwards – Land Acquisition

The reason that is applicable in this instance is as follows:

(h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage

CARRIED 10/0

Crs Boglary, Mitchell, Gollé, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson and Bishop voted FOR the motion.

Mayor Williams was absent from the meeting.

MOTION TO REOPEN MEETING AT 10.50AM

Moved by: Cr M Elliott

Seconded by: Cr M Edwards

That the meeting be again opened to the public.

CARRIED 10/0

Crs Boglary, Mitchell, Gollé, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson and Bishop voted FOR the motion.

Mayor Williams was absent from the meeting.

16 URGENT BUSINESS WITHOUT NOTICE**16.1 CR EDWARDS – LAND ACQUISITION**

A confidential item of Urgent Business from was presented to Council for consideration in accordance with Section 275(1) of the *Local Government Regulation 2012*.

COUNCIL RESOLUTION

Moved by: Cr M Edwards

Seconded by: Cr M Elliott

That Council resolves as follows:

1. To proceed to negotiate the purchase of the land described in the confidential attachment for car parking purposes;
2. If negotiations to purchase the land are unsuccessful that Council proceed to resume the land for car parking purposes under the Acquisition of Land Act 1967;
3. To delegate authority to the Chief Executive Officer under s.257(1)(b) of the *Local Government Act 2009* to negotiate, make, vary and discharge the purchase agreement and to sign all documents in regard to this matter and to keep councillors informed prior to the purchase price being settled; and
4. That report and attachments remain Confidential until such time as the acquisition of the subject land has been finalised.

CARRIED 10/0

Crs Boglary, Mitchell, Gollé, Hewlett, Edwards, Elliott, Huges, Talty, Gleeson and Bishop voted FOR the motion.

Mayor Williams was absent from the meeting.

17 MEETING CLOSURE

There being no further business, the Deputy Mayor declared the meeting closed at 10.51am.

Signature of Chairperson: _____

Confirmation date: _____