

Monthly Financial Report

November 2024



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1. EXECUTIVE SUMMARY

This monthly report illustrates the financial performance and position of Redland City Council compared to its adopted budget at an organisational level for the period ended 30 November 2024. The year to date annual revised budget referred to in this report incorporates the changes from budget capital carryovers adopted by Council on 21 August 2024.

Key Financial Highlights and Overview

Key Financial Results (\$000)	Annual Revised Budget	YTD Budget	YTD Actual	YTD Variance	YTD Variance %	Status Favourable ✓ Unfavourable *
Operating Surplus / (Deficit)	(997)	28,270	26,294	(1,976)	-7%	x
Recurrent Revenue	383,076	183,757	182,891	(866)	0%	*
Recurrent Expenditure	384,073	155,487	156,597	1,110	1%	.
Capital Works Expenditure	140,442	35,129	33,357	(1,772)	-5%	✓
Closing Cash & Cash Equivalents	175,358	256,946	228,157	(28,789)	-11%	*
Short-Term Investment	50,000	50,000	50,000	-	0%	✓

Council reported a year to date operating surplus of \$26.29M which is unfavourable to budget by \$1.98M. This is mainly due to higher than budgeted depreciation, lower than budgeted levies and utility charges, and lower grants subsidies and contributions, partially offset by lower materials and services expenses and higher than budgeted fees.

Council's capital works expenditure is behind budget by \$1.77M due to timing of works for a number of infrastructure projects.

Council's cash balance is behind budget mainly due to higher than budgeted payments to suppliers, lower than budgeted receipts from customers, partially offset by lower payments for property, plant and equipment and higher capital grants, subsidies and contributions. Constrained cash reserves represent 53% of the cash balance.

2. KEY PERFORMANCE INDICATORS

During 2024, a new Financial Management (Sustainability) Guideline (the Guideline) was developed by the Department of Housing, Local Government, Planning and Public Works following consultation with local governments and other stakeholders which supersedes the Financial Management (Sustainability) Guideline 2013. The Guideline applies to all Queensland local governments for calculating the relevant financial sustainability measures detailed in the *Local Government Regulation 2012* and are presented below.

Type	Financial Sustainability Measures	Target	Annual Revised Budget	YTD Actual	Status Achieved ✓ Not achieved ≭
Financial Conceity	Council-Controlled Revenue*	Contextual - No target specified	90.60%	91.90%	N/A
Financial Capacity	Population Growth Ratio*	Contextual - No target specified	1.25%	1.25%	N/A
Operating	Operating Surplus Ratio	Greater than 0%	-0.26%	14.38%	√
Performance	Operating Cash Ratio	Greater than 0%	20.28%	34.25%	✓
Liquidity	Unrestricted Cash Expense Cover Ratio	Greater than 2 months	8.73	11.57	✓
	Asset Sustainability Ratio	Greater than 60%	90.90%	33.47%	×
Asset	Asset Consumption Ratio	Greater than 60%	62.27%	61.68%	√
Management	Asset Renewal Funding Ratio*	Contextual - No target specified	100.00%	100.00%	N/A
Debt Servicing Capacity	Leverage Ratio	0 - 4 times	1.15	0.99	✓
Level of Debt	Net Financial Liabilities Ratio**	Less than 60% (on average over the long-term)	-21.91%	-80.74%	√

^{*} The Council-Controlled Revenue, Population Growth, and Asset Renewal Funding Ratio measures are reported for contextual purposes only. Population Growth and Asset Renewal Funding Ratios will not materially change from month to month.

^{**} The Net Financial Liabilities Ratio is negative as current assets are greater than total liabilities. This measure is presented in addition to the nine financial sustainability measures required to provide more information to the community.

3. STATEMENT OF COMPREHENSIVE INCOME

STATEMEN	NT OF COMPRE	HENSIVE IN	COME		
	eriod ending 3				
	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Recurrent revenue					
Rates charges	132,519	132,519	66,246	66,338	92
Levies and utility charges	202,583	202,583	94,900	92,633	(2,267)
Less: Pensioner remissions and rebates	(3,896)	(3,896)	(1,911)	(1,930)	(19)
Fees	20,936	20,936	9,787	11,038	1,251
Rental income	1,128	1,128	455	506	51
Interest received	13,583	13,583	5,623	5,738	115
Sales revenue	4,990	4,990	2,198	2,334	136
Other income	935	935	536	791	255
Grants, subsidies and contributions	9,534	10,298	5,923	5,443	(480)
Total recurrent revenue	382,312	383,076	183,757	182,891	(866)
Recurrent expenses					
Employee benefits	117,020	117,182	49,849	50,138	289
Materials and services	185,222	185,358	71,958	70,199	(1,759)
Finance costs	3,995	3,995	1,415	1,421	6
Depreciation and amortisation	78,067	78,067	32,528	35,248	2,720
Other expenditure	620	620	217	271	54
Net internal costs	(1,148)	(1,148)	(480)	(680)	(200)
Total recurrent expenses	383,777	384,073	155,487	156,597	1,110
OPERATING SURPLUS / (DEFICIT)	(1,465)	(997)	28,270	26,294	(1,976)
Capital revenue					
Grants, subsidies and contributions	20,232	26.988	8,209	6,831	(1,378)
Non-cash contributions	121,013	121,013	-	6	6
Total capital revenue	141,244	148,001	8,209	6,837	(1,372)
Capital expenses					
(Gain) / loss on disposal of non-current assets	9,603	9,603	3,422	(59)	(3,481)
Total capital expenses	9,603	9,603	3,422	(59)	(3,481)
TOTAL INCOME	523,556	531,077	191,966	189,728	(2,238)
TOTAL EXPENSES	393,380	393,676	158,909	156,538	(2,371)
NET RESULT	130,177	137,401	33,057	33,190	133
Other comprehensive income / (loss) Items that will not be reclassified to a net result					
Revaluation of property, plant and equipment	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	130,177	137,401	33,057	33,190	133

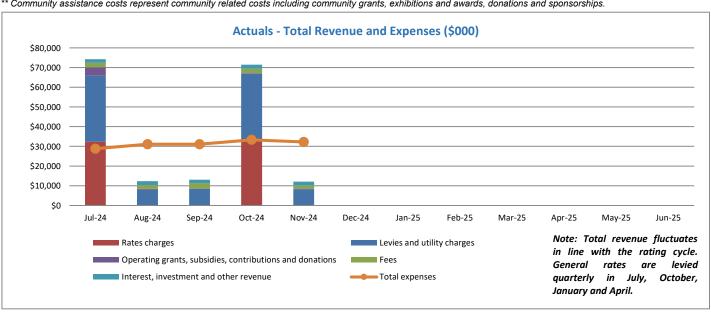
3. STATEMENT OF COMPREHENSIVE INCOME - CONTINUED

LEVIES AND UTILITY CHARGES ANALYSIS For the period ending 30 November 2024							
	Annual	Annual	YTD	YTD	YTD		
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000		
Levies and utility charges							
Refuse collection rate charge	38,288	38,288	15,878	16,067	189		
SES separate charge	479	479	239	240	1		
Environment & Coastal Management Separate Charge	14,970	14,970	7,394	7,497	103		
Separate charge landfill remediation	3,096	3,096	1,542	1,552	10		
Wastewater charges	60,831	60,831	30,230	30,664	434		
Water access charges	24,845	24,845	12,382	12,460	78		
Water consumption charges	60,074	60,074	27,235	24,153	(3,082)		
Total levies and utility charges	202,583	202,583	94,900	92,633	(2,267)		

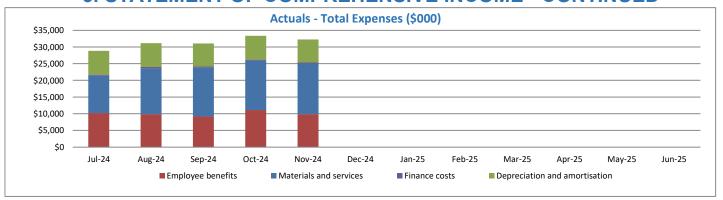
MATERIALS AND SERVICES ANALYSIS For the period ending 30 November 2024							
To the period	Annual	Annual	YTD	YTD	YTD		
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000		
Materials and services							
Contractors	54,322	54,389	16,328	18,219	1,891		
Consultants	6,593	6,961	2,941	1,732	(1,209)		
Other Council outsourcing costs*	32,430	31,594	12,425	11,289	(1,136)		
Purchase of materials	64,458	65,092	28,660	25,555	(3,105)		
Office administration costs	5,028	4,972	2,073	3,196	1,123		
Electricity charges	5,550	5,550	2,313	2,544	231		
Plant operations	4,111	4,111	1,849	1,762	(87)		
Information technology resources	7,964	7,966	3,330	3,602	272		
General insurance	2,158	2,158	899	1,105	206		
Community assistance**	1,863	1,813	823	895	72		
Other material and service expenses	746	752	317	300	(17)		
Total materials and services	185,222	185,358	71,958	70,199	(1,759)		

^{*} Other Council outsourcing costs are various outsourced costs including refuse collection and disposal, waste disposal, legal services, traffic control, external training, valuation fees, etc.

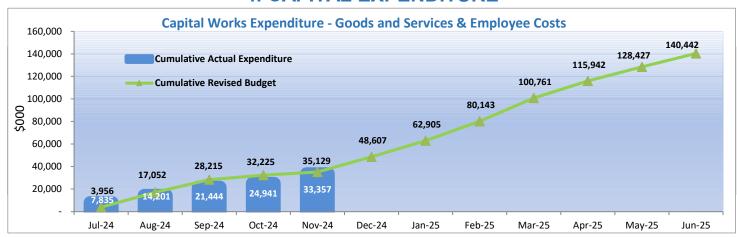
^{**} Community assistance costs represent community related costs including community grants, exhibitions and awards, donations and sponsorships.



3. STATEMENT OF COMPREHENSIVE INCOME - CONTINUED



4. CAPITAL EXPENDITURE



	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000
Capitalised goods and services*	130,172	33,487	29,909	(3,578)
Capitalised employee costs	10,270	1,642	3,448	1,806
Total	140,442	35,129	33,357	(1,772)

^{*} Excludes capital prepayments.

Notable Programs and Projects

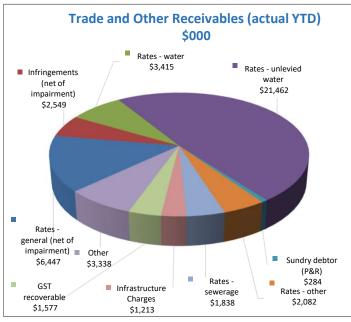
The table below lists Council's capital expenditue on major programs and projects.

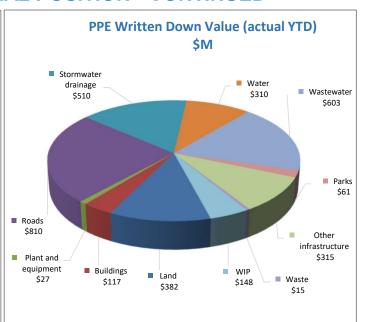
	Capital Investment	YTD Actual \$000
Wellington St / Panorama Dr upgrade	Road widening / lane duplication of Wellington St / Panorama Dr.	4,527
Kinross Road sewerage trunk	New sewage pump station (Lorikeet Dr) and trunk sewer main to Cleveland WWTP.	3,495
Weinam Creek development	Continuation of works at Weinam Creek Priority Development Area.	3,039
Willard's Farm restoration program	Make the building safe and preserve the heritage values.	1,767
Fleet replacement	Current fleet replacement program.	1,551

5. STATEMENT OF FINANCIAL POSITION

STATEMENT OF FIN	ANCIAL POSIT	ION		
As at 30 Nov				
	Annual	Annual	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000
CURRENT ASSETS				
Cash and cash equivalents	190,355	175,358	256,946	228,15
Short-term investment - CBA	50,000	50,000	50,000	50,00
Frade and other receivables	52,508	47,954	38,403	44,20
nventories	1,123	1,042	1,042	1,05
Other current assets	3,052	5,853	5,853	7,31
Total current assets	297,038	280,207	352,244	330,73
NON-CURRENT ASSETS				
Investment property	1,403	1,474	1,474	1,47
Property, plant and equipment	3,266,103	3,474,880	3,300,454	3,297,77
Intangible assets	294	304	505	50
Right-of-use assets	2,469	2,479	3,029	3,07
Other financial assets	73	73	73	7
nvestment in other entities	11,357	13,121	13,121	11,76
Equity investment	-	-	-	2,83
Total non-current assets	3,281,699	3,492,332	3,318,656	3,317,51
TOTAL ASSETS	3,578,737	3,772,539	3,670,900	3,648,24
CURRENT LIABILITIES				
Trade and other payables	38,992	49,383	63,265	41,86
Borrowings - current	5,252	6,391	6,391	6,39
Lease liability - current	781	781	1,144	90
Provisions - current	10,540	11,234	15,555	18,19
Other current liabilities	6,080	2,839	11,614	15,97
Total current liabilities	61,645	70,628	97,969	83,31
NON-CURRENT LIABILITIES				
Borrowings - non-current	85,169	84,052	54,543	54,52
Lease liability - non-current	2,112	2,051	2,405	2,31
Provisions - non-current	22,036	34,527	34,027	33,19
Other non-current liabilities	4,368	5,026	10,046	9,71
Total non-current liabilities	113,685	125,656	101,021	99,75
TOTAL LIABILITIES	175,331	196,284	198,990	183,06
NET COMMUNITY ASSETS	3,403,407	3,576,255	3,471,910	3,465,183
COMMUNITY EQUITY				
COMMUNITY EQUITY	1,441,319	1,612,203	1,612,203	1,612,20
COMMUNITY EQUITY Asset revaluation surplus	1,441,319 1,871,903	1,612,203 1,852,483	1,612,203 1,742,223	
				1,612,20 1,731,39 121,58

5. STATEMENT OF FINANCIAL POSITION - CONTINUED





	RIGHT-OF-USE ASSETS As at 30 November 2024			
	Annual	Annual	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual Balance \$000
Right-of-use asset				
Buildings	382	363	669	718
Land	1,884	1,913	2,134	2,134
Plant and equipment	203	203	226	226
Closing balance	2,469	2,479	3,029	3,078

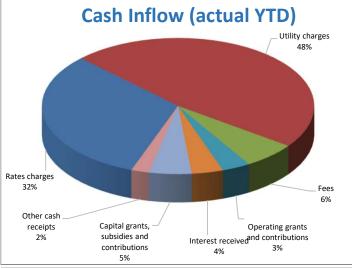
PROPERTY, PLANT AND EQUIPMENT (PPE) MOVEMENT* For the period ending 30 November 2024							
	Annual	Annual	YTD	YTD			
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual Balance \$000			
PPE movement							
Opening balance (includes WIP from previous years)	3,114,783	3,301,401	3,301,401	3,299,599			
Acquisitions and WIP in year movement	239,295	261,454	35,129	33,362			
Depreciation in year	(76,779)	(76,779)	(31,990)	(34,720)			
Disposals	(11,196)	(11,196)	(4,086)	(463)			
Closing balance	3 266 103	3 474 880	3 300 454	3 297 778			

^{*} This table includes movement relating to property, plant and equipment only and is exclusive of intangible assets.

6. STATEMENT OF CASH FLOWS

STATEMENT OF CASH FLOWS For the period ending 30 November 2024						
	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000		
CASH FLOWS FROM OPERATING ACTIVITIES						
Receipts from customers	344,411	344,411	178,181	171,354		
Payments to suppliers and employees	(317,872)	(318,168)	(115,917)	(142,636)		
	26,539	26,243	62,264	28,718		
Interest received	13,583	13,583	5,623	7,288		
Rental income	1,128	1,128	455	506		
Non-capital grants and contributions	9,658	10,751	6,369	6,619		
Borrowing costs	(1,823)	(1,823)	(1,824)	(1,815)		
Right-of-use assets interest expense	(316)	(316)	(132)	(132)		
Net cash inflow / (outflow) from operating activities	48,769	49,565	72,755	41,184		
CASH FLOWS FROM INVESTING ACTIVITIES						
Payments for property, plant and equipment	(118,283)	(140,442)	(35,129)	(33,357)		
Proceeds from sale of property, plant and equipment	1,593	1,593	664	521		
Capital grants, subsidies and contributions	20,232	26,988	8,209	9,924		
Net cash inflow / (outflow) from investing activities	(96,459)	(111,860)	(26,256)	(22,912)		
CASH FLOWS FROM FINANCING ACTIVITIES						
Proceeds of borrowings	27,922	27,922	-	_		
Repayment of borrowings	(5,044)	(5,044)	(4,681)	(4,692)		
Right-of-use lease payment	(607)	(607)	(253)	(803)		
Net cash inflow / (outflow) from financing activities	22,271	22,271	(4,934)	(5,495)		
Net increase / (decrease) in cash held	(25,419)	(40,024)	41,565	12,777		
Cash and cash equivalents at the beginning of the year	215,774	215,381	215,381	215,380		
Cash and cash equivalents at the end of the financial year / period	190,355	175,358	256,946	228,157		

Cash and cash equivalents at the end of the financial year / period



Total Cash Funding (Actual YTD)	196,212
Total Cash Funding (Annual Revised Budget)	426,376
% of Budget Achieved YTD	46%

Cash Outflow (actual YTD) Materials and services 50% **Employee costs** 28%

Total Cash Expenditure (Actual YTD)	183,435
Total Cash Expenditure (Annual Revised Budget)	466,400
% of Budget Achieved YTD	39%

Payments for

property, plant and equipment 18%

Borrowing costs

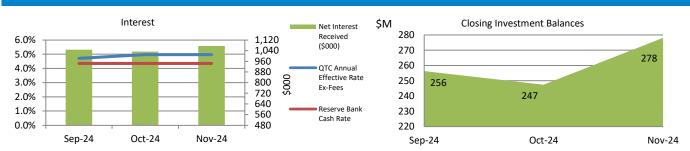
Repayment of

borrowings

3%

7. INVESTMENT & BORROWINGS REPORT

For the period ending 30 November 2024 INVESTMENT RETURNS

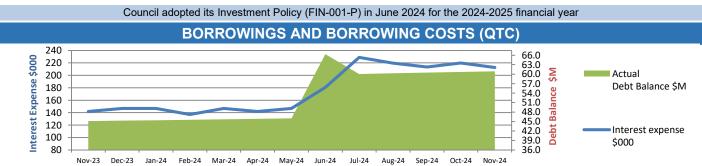


Total Investment at End of Month was \$278.16M

Council investments are currently held predominantly in the Capital Guaranteed Cash Fund, which is a fund operated by the Queensland Treasury Corporation (QTC).

The movement in interest earned is indicative of both the interest rate and the surplus cash balances held with QTC, the latter of which is affected by business cash flow requirements on a monthly basis as well as the rating cycle. The interest income increased from October to November mainly due to the higher average investment balance.

Note: the Reserve Bank cash rate of 4.35% remains unchanged since November 2023.



The debt balance increased in June 2024 due to new borrowings of \$20.16M as part of Council's Capital Works Plan.

In July 2024 the debt balance showed a decrease due to the \$6.51M Annual Debt Service Payment (ADSP), being \$4.69M principal and \$1.82M interest. Interest will accrue monthly on a daily balance until next ADSP in July 2025 which is reflected in the increasing debt balance.

Total Borrowings at End of Month were \$60.92M

Council adopted its Debt Policy (FIN-009-P) in June 2024 for the 2024-2025 financial year

BORROWINGS For the period ending 30 November 2024							
Annual Annual YTD YTD							
Original Revised Budget Bala 8000 \$000 \$000							
Borrowings							
Opening balance	(66,308)	(66,330)	(66,330)	(66,330)			
Accrued interest on borrowings	(2,696)	(2,696)	(1,109)	(1,095)			
Interest paid on borrowings	1,824	1,824	1,824	1,815			
Principal repaid	4,681	4,681	4,681	4,692			
Loan drawdown	(27,922)	(27,922)	-	-			
Closing balance	(90,421)	(90,443)	(60,934)	(60,918)			

8. CONSTRAINED CASH RESERVES

Reserves as at 30 November 2024	Purpose of reserve	Opening Balance	To Reserve	From Reserve	Closing Balance
		\$000	\$000	\$000	\$000
Special Projects Reserve:					
Aquatic Paradise Revetment Wall Reserve	To fund Aquatic Paradise revetment wall works program	131	66	(7)	19
Weinam Creek Reserve	Maintenance and improvements associated with Weinam Creek projects	1,820	146	(617)	1,34
Waste Levy Reserve	To fund Waste Levy Program	57	2,337	(2,394)	
Raby Bay Revetment Wall Reserve	To fund Raby Bay revetment wall works program	2,556	1,675	(1,065)	3,16
		4,564	4,224	(4,083)	4,70
Constrained Works Reserve:					
Public Parks Trunk Infrastructure Reserve	Capital projects for public parks trunk infrastructure	6,987	1,501	(235)	8,25
Marine Trunk Infrastructure Reserve	Provision of marine facilities south of Redland Bay	183	-	-	18
Land for Community Facilities Trunk Infrastructure Reserve	Land for community facilities trunk infrastructure	5,507	53	-	5,56
Water Supply Trunk Infrastructure Reserve	Upgrade, expansion or new projects for water supply trunk infrastructure	16,202	58	-	16,26
Sewerage Trunk Infrastructure Reserve	Upgrade, expansion or new projects for sewerage trunk infrastructure	16,269	1,630	(2,796)	15,10
Local Roads Trunk Infrastructure Reserve	Capital projects for local roads trunk infrastructure	36,271	2,167	(2,373)	36,06
Cycleways Trunk Infrastructure Reserve	Capital projects for cycleways trunk infrastructure	15,048	804	(2)	15,85
Stormwater Trunk Infrastructure Reserve	Capital projects for stormwater trunk infrastructure	11,739	198	-	11,93
Tree Planting Reserve	Acquisition and planting of trees on footpaths	428	41	(20)	44
Special Property Reserve	Acquisition of property in line with the strategic property framework	3,835	365	-	4,20
		112,469	6,817	(5,426)	113,86
Separate Charge Reserve:		,	<u> </u>	` ' '	
Environment & Coastal Management Separate Charge Reserve	Ongoing conservation and maintenance operations	-	7,497	(4,818)	2,67
SES Separate Charge Reserve	On-going costs of maintaining the Redland SES	105	241	(7)	33
		105	7,738	(4,825)	3,01
TOTALS		117,138	18,779	(14,334)	121,58
		Closing cash a	and cash equiva	lents	228,15
		Reserves as p	ercentage of ca	sh balance	53

9. CITY WATER STATEMENTS

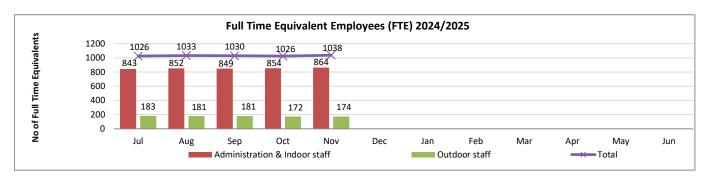
	WATERS					
CITY WATER S						
For the period ending 30 November 2024						
	Annual Original Budget \$000	Annual Revised Budget \$000	YTD Budget \$000	YTD Actual \$000	YTD Variance \$000	
Total revenue	155,848	155,848	74,068	71,569	(2,499)	
Total expenses	90,377	90,377	38,405	35,046	(3,359)	
Earnings before interest, tax and depreciation (EBITD)	65,471	65,471	35,663	36,523	860	
External interest expense	648	648	265	261	(4)	
Internal interest expense	19,061	19,061	7,942	7,942	-	
Depreciation	30,585	30,585	12,744	12,952	208	
Operating surplus / (deficit)	15,177	15,177	14,712	15,368	656	
	R CAPITAL FUI eriod ending 30	0 November :	2024			
	Annual Original Budget \$000	Annual Revised Budget	YTD Budget	YTD Actual	YTD Variance	
	ΨΟΟΟ	\$000	\$000	\$000	\$000	
Capital contributions, donations, grants and subsidies	3,196	\$000 3,196	\$000 1,332	\$000 1,689	\$000	
Net transfer (to) / from constrained capital reserves					\$000 357	
Net transfer (to) / from constrained capital reserves Non-cash contributions	3,196 2,580 110,434	3,196 4,386 110,434	1,332	1,689	\$000 357	
Net transfer (to) / from constrained capital reserves Non-cash contributions New loans	3,196 2,580 110,434 7,195	3,196 4,386 110,434 7,195	1,332 2,037 -	1,689 1,107 - -	\$000 357 (930) -	
Net transfer (to) / from constrained capital reserves Non-cash contributions New loans Funding from utility revenue	3,196 2,580 110,434 7,195 8,423	3,196 4,386 110,434 7,195 14,350	1,332 2,037 - - - 5,379	1,689 1,107 - - - 3,971	\$000 357 (930) - - (1,408)	
Net transfer (to) / from constrained capital reserves Non-cash contributions New loans Funding from utility revenue Total sources of capital funding	3,196 2,580 110,434 7,195 8,423 131,827	3,196 4,386 110,434 7,195 14,350	1,332 2,037 -	1,689 1,107 - -	\$000 357 (930) -	
Net transfer (to) / from constrained capital reserves Non-cash contributions New loans Funding from utility revenue Total sources of capital funding Contributed assets	3,196 2,580 110,434 7,195 8,423 131,827 110,434	3,196 4,386 110,434 7,195 14,350 139,560 110,434	1,332 2,037 - - 5,379 8,748	1,689 1,107 - - 3,971 6,767	\$000 357 (930) - (1,408) (1,981)	
Net transfer (to) / from constrained capital reserves Non-cash contributions New loans Funding from utility revenue Total sources of capital funding Contributed assets Capitalised expenditure	3,196 2,580 110,434 7,195 8,423 131,827 110,434 21,106	3,196 4,386 110,434 7,195 14,350 139,560 110,434 28,839	1,332 2,037 - - 5,379 8,748 - 8,237	1,689 1,107 - - 3,971 6,767 - 5,726	\$000 357 (930) - (1,408) (1,981) - (2,511)	
Net transfer (to) / from constrained capital reserves Non-cash contributions New loans Funding from utility revenue Total sources of capital funding Contributed assets	3,196 2,580 110,434 7,195 8,423 131,827 110,434	3,196 4,386 110,434 7,195 14,350 139,560 110,434	1,332 2,037 - - 5,379 8,748	1,689 1,107 - - 3,971 6,767	\$000 357 (930) - - (1,408) (1,981)	

10. CITY WASTE STATEMENTS

_	STE OPERATI		_		
For the p	eriod ending 3	0 November	2024		
	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Total revenue	41,577	41,577	17,252	17,455	203
Total expenses	32,408	32,408	13,433	13,717	284
Earnings before interest, tax and depreciation (EBITD)	9,169	9,169	3,819	3,738	(81)
External interest expense	5	5	2	2	-
Depreciation	486	486	202	192	(10)
Operating surplus / (deficit)	8,678	8,678	3,615	3,544	(71)
	E CAPITAL FU				
For the p	eriod ending 3				
	Annual	Annual	YTD	YTD	YTD
	Original Budget \$000	Revised Budget \$000	Budget \$000	Actual \$000	Variance \$000
Funding from utility revenue	6,167	6,167	84	111	27
Total sources of capital funding	6,167	6,167	84	111	27
Capitalised expenditure	6,131	6,131	69	113	44
I and an algorithm	36	36	15	(2)	(17)
Loan redemption	30	30	13	(2)	27

11. APPENDIX: ADDITIONAL AND NON-FINANCIAL INFORMATION

Workforce Reporting



November 2024: Headcount	Employee Type			
Department Level	Casual	Full Time	Part Time	Total
Office of CEO and People, Culture and				
Organisational Performance	6	51	9	66
Organisational Services	2	204	29	235
Community and Customer Services	69	302	74	445
Infrastructure and Operations	3	357	15	375
Advocacy, Major Projects and				
Economic Development	-	35	3	38
Total	80	949	130	1,159

Note: FTE employees includes all full time employees at a value of 1 and all other employees, at a value less than 1. During October 2024 there was a change to the methodology to calculate the number of FTE employees. The table above demonstrates the headcount by department. Following Ourspace, the table includes contract of service and temporary personnel. It includes casual staff in their non-substantive roles as at the end of the period where relevant.

Overdue Rates Debtors & Statistics

	Comparison November 2024 to November 2023								
Days		%		%	\$	%			
Overdue	Nov-24	Overdue	Nov-23	Overdue	Variance	Variance	Rates & Charges Statistics	Nov-24	Nov-23
0 - 30	\$7,435,527	4.0%	\$6,967,887	4.0%	\$467,640	0.0%	Levied (Billed) Rates & Charges since 1 July 2024	\$173,843,940	\$164,652,363
31 - 60	\$0	0.0%	\$0	0.0%	\$0	0.0%	Rate arrears b/fwd 1 July 2024	\$9,598,398	\$9,226,293
61 - 90	\$10,977	0.0%	\$0	0.0%	\$10,977	0.0%	Total	\$183,442,338	\$173,878,656
91 - 180	\$2,170,613	1.2%	\$2,760,310	1.6%	-\$589,697	-0.4%	Balance of overdue rates & charges	\$13,659,803	\$13,129,979
>180	\$4,042,686	2.2%	\$3,401,782	2.0%	\$640,904	0.2%	Percentage Overdue	7.4%	7.6%
Total	\$13,659,803	7.4%	\$13,129,979	7.6%	\$529,824	-0.2%			

12. GLOSSARY

Key Terms

Written Down Value:

This is the value of an asset after accounting for depreciation or amortisation, and it is also called book value or net book value.

Work In Progress (WIP):

This represents an unfinished project that costs are still being added to. When a project is completed, the costs will be either capitalised (allocated to relevant asset class) or written off.

Current Replacement Cost:

The amount of money required to replace an existing asset with an equally valued or similar asset at the current market price.

Written Down Replacement Cost:

An asset's current replacement cost less accumulated depreciation.

Book Value of Debt

The book value of Council's debt (QTC or other loans) as at the reporting date (i.e. 30 June).

Infrastructure Assets:

Those significant, long-life assets that provide ratepayers with access to social and economic facilities. Examples include water and sewerage treatment plants, roads, bridges, drainage, buildings, and other community assets (does not include right of use assets).

Definition of Ratios							
Council Controlled Revenue Ratio:	Net Rates, Levies and Charges add Fees and Charges						
This is an indicator of a Council's financial flexibility, ability to influence its operating income, and capacity to respond to unexpected financial shocks	Total Operating Revenue						
Population Growth:	Prior year estimated population - 1						
This is a key driver of a Council's operating income, service needs, and infrastructure requirements into the future	Previous year estimated population						
Operating Surplus Ratio*:	Operating Result						
This is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes	Total Operating Revenue						
Operating Cash Ratio:	Operating Result add Depreciation and Amortisation add Finance Costs*						
This measures the ability to cover core operational expenses and generate a cash surplus excluding depreciation, amortisation, and finance costs	Total Operating Revenue						
	(Total Cash and Cash Equivalents add Current Investments add Available Ongoing QTC Working Capital Facility Limit less Externally						
Unrestricted Cash Expense Cover Ratio:	Restricted Cash) x 12						
This is an indicator of the unconstrained liquidity available to meet ongoing and emergent financial demands. It represents the number of months Council can continue operating based on current monthly expenses	(Total Operating Expenditure less Depreciation and Amortisation less Finance Costs*)						
Asset Sustainability Ratio:	Capital Expenditure on Replacement of Infrastructure Assets (Renewals)						
This ratio indicates whether Council is renewing or replacing existing non- financial assets at the same rate that its overall stock of assets is wearing out	Depreciation Expenditure on Infrastructure Assets						
Asset Consumption Ratio:	Written Down Replacement Cost of Depreciable Infrastructure Assets						
This measures the extent to which Council's infrastructure assets have been consumed to what it would cost to build a new asset with the same benefit to the community	Current Replacement Cost of Depreciable Infrastructure Assets						
Asset Renewal Funding Ratio:	Total of Planned Capital Expenditure on Asset Renewals over 10 years						
This ratio measures the ability of a Council to fund its projected asset renewal/replacements in the future	Total of Required Capital Expenditure on Asset Renewals over 10 years						
Leverage Ratio:	Book Value of Debt**						
This is an indicator of a Council's ability to repay its existing debt. It measures the relative size of the Council's debt to its operating performance	Total Operating Revenue less Total Operating Expenditure add Depreciation and Amortisation						
Net Financial Liabilities:	Total Liabilities - Current Assets						
This is an indicator of the extent to which the net financial liabilities of Council can be serviced by operating revenues	Total Operating Revenue						

- * Finance costs only include interest charged on Council's existing QTC debt balances and any other Council loans
- ** Book Value of Debt only includes the book value of the Council's debt (QTC or other loans) as at the reporting date